

ANNUAL REPORT 2018/19



Steve Tshwete
Local Municipality



*The number one African City in
Service Delivery, Innovation and
Good Governance*

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ABBREVIATIONS AND ACRONYMS

ABET	Adult Basic Education and Training
B-BBEE	Broad-Based Black Economic Empowerment
CBD	Central Business District
CBO	Community-Based Organisation
CCIFSA	Creative Culture Industries Federation of South Africa
CDW	Community Development Worker
CETA	Construction Education and Training Agency
CFO	Chief Financial Officer
CHBC	Community Home-Based Care
COGTA	Department of Cooperative Governance and Traditional Affairs
COP 17	17th Conferences of the Parties
CRR	Capital Replacement Reserve
CWP	Community Works Programmed
DoRA	Division of Revenue Act
EEA	Employment Equity Act
EPWP	Expanded Public Works Programme
ESKOM	Electricity Supply Commission
FBS	Free Basic Services
FMG	Financial Management Grant
GAMAP	Generally Accepted Municipal Accounting Practice
GDP	Gross Domestic Product
GIS	Geographic Information System
GRAP	Generally Recognised Accounting Practice
HH	Household
HIV/AIDS	Human Immunodeficiency Virus/Acquired Immune Deficiency Syndrome
HOD	Head of Department
HR	Human Resource
HRD	Human Resource Development
ICT	Information and Communication Technology
IDP	Integrated Development Plan
IEM	Integrated Environmental Management
IGR	Intergovernmental Relations
INEP	Integrated National Electrification Programme
ISDF	Integrated Spatial Development Framework
ISRDP	Integrated Sustainable Rural Development Programme
ITP	Integrated Transport Plan
IWMP	Integrated Waste Management Plan
KPA	Key Performance Area
KPI	Key Performance Indicator
KPR	Key Performance Results
LED	Local Economic Development
LGDS	Local Government Development Services
LGSETA	Local Government Sector Education Training Authority
LM	Local Municipality
LRAD	Land Reform for Agricultural Development
LRC	Local Reference Committee
M&E	Monitoring and Evaluation
MDG	Millennium Development Goals
MEC	Member of Executive Council
MFMA	Municipal Finance Management Act
MIG	Municipal Grant
MM	Municipal Manager

MMC	Member of the Mayoral Committee
MP313	Steve Tshwete Municipality (Middelburg Municipality 313)
MPAC	Municipal Public Accounts Committee
MPCC	Multi-Purpose Community Centre
MSA	Local Government Municipal Systems Act
MSA	Local Government Structures Act
MSIG	Municipal Systems & Implementation Grant
MSP	Master System Plan
MVA	Mega Volt Amp
NAFCOC	National African Federated Chamber of Commerce and Industry
NDM	Nkangala District Municipality
NDOT	National Department of Transport
NDP	National Development Plan
NEMA	National Environmental Management Act
NEPAD	New Partnership for Africa's Development
NER	National Electricity Regulator
NGO	Non-Governmental Organisation
NSDP	National Spatial Development Perspective
NWMS	National Waste Management Strategy
OB	Operational Budget
OHS	Occupational Health and Safety
ORHVS	Operating Regulations for High Voltage Systems
OVS	Operation Vuka Sisebente
PGDS	Provincial Growth and Development Strategy
PHC¹	Primary Health Care
PHD²	Provincial Health Department
PMS	Performance Management System
PPP	Public-Private Partnership
RDP	Reconstruction Development Programme
REDS	Regional Electricity Distribution System
ROD	Record of Decision
RSC	Regional Service Council
SABS	South African Bureau of Standards
SACOB	South African Chamber of Business
SALGA	South African Local Government Association
SANAC	South African National AIDS Council
SANS	South African National Standards
SAPS	South African Police Service
SCADA	Supervisory Control and Data Acquisition
SCM	Supply Chain Management
SDBIP	Service Delivery Budget Implementation Plan
SDF	Spatial Development Framework
SDP	Skills Development Plan
SETA	Sector Education Training Authority
SG	Surveyor-General
SLA	Service Level Agreement
SMME	Small, Medium and Micro Enterprises
STLM	Steve Tshwete Local Municipality
VAT	Value-Added Tax
WPSP	White Paper on Strategic Planning
WSA	Water Services Authority
WWTW	Waste Water Treatment Works
FTE	Full Time Equivalent

CHAPTER1 – MAYOR’S FOREWORD AND EXECUTIVE SUMMARY**COMPONENT A: EXECUTIVE MAYOR’S FOREWORD****1.1. EXECUTIVE MAYOR’S FOREWORD**

This report provides feedback on the financial year 2018/2019 and it marks the third term of our Municipality after the 2016 Local Government elections. During the year under review, the Municipality moved closer towards attaining our vision, which is:

“The number one African city in service delivery, innovation and good governance”

The Municipality has consistently adopted its reviewed IDP and Budget within the specified timeframes. This allowed for proper monitoring of all priorities as outlined in the IDP. Section 79 committees which are the political monitoring committees have been hard at work in carrying-out the responsibility of oversight of the performance of the municipality. This process allowed all committees of council to be abreast with all challenges and project implementation within the year under review hence overall performance on capital expenditure is sitting at 99% and 100 % on MIG spending.

The Municipality has also managed to adequately meet most of the demands for basic services to all residents and has performed well with the acceleration of its infrastructure development programme. Although the Municipality is still faced with economic challenges, like the whole country, greater strides had been made to reachout to all our rural and farming communities with regards to service delivery. Major challenges which occurred around water provision in Hendrina and surrounding areas were resolved within a short space of time. The Municipality also managed to handover 867 RDP houses to the deserving families. This action ensured that the Municipality restored the dignity of the communities concerned.

The Municipality managed to achieve this through observing good inter-governmental relations with all spheres of government. For instance, the Municipality participated actively in the Premiers Coordinating Forum, Munimec’s, the Chief Financial Officers Forum, SALGA, Local Government Communicators Forum and the District Mayor’s Forum.

Quarterly meetings were successfully held in accordance with council resolutions, that after every Council meeting all ward councillors should hold community meetings. Issues raised by communities through ward committees were reported to all the portfolio committees of council on a quarterly basis. The implementation of Operation Vuka Sisebente (OVS) programme experienced teething problems but we are sure that the programme will bring all stakeholders closer to our communities where they are needed the most.

During the financial year under review, the Municipality has seen improved implementation of Mscoa, with the help of capable and dedicated staff complement. In the same breath, gratitude must be extended to all municipal employees for their service excellence. According to the community satisfaction survey conducted for the 2018/19 financial year, over 70% of residents indicated that they are happy with the general municipal service delivery.

An executive decision was taken to establish a satellite office of the Executive Mayor to service the communities of Hendrina and Kwazamokuhle.

In conclusion, I would like to thank my fellow-Councillors, particularly the Speaker and the Chief Whip, members of my Mayoral Committee, as well as the Municipal Manager, the management team of the Municipality and all municipal officials for keeping the Steve Tshwete local Municipality aligned to its vision.

COMPONENT B: EXECUTIVE SUMMARY**MUNICIPAL MANAGER’S FOREWORD****MUNICIPAL MANAGER’S OVERVIEW**

The 2018/19 Annual Report reflects the tremendous achievements and priorities which are aligned to the Back to Basics principles.

During the year under review, our budget expectations were not fully realized. We budgeted for income amounting to R 1 629 197 214 and expenditure of R 1 598 611 631. By the close of our books at the end of the year, we had obtained an income of R 1 514 123 509 (excluding capital grants received and public contributions), and we spent R 1 586 403 425, resulting in a surplus of R 26 745 335. Capital grants & public contributions was R 99 025 251. The total surplus including capital grants received and public contributions was R 125 770 586.

The Municipality received an unqualified audit opinion with matters emphasised on the procurement and asset management for the year ending 30 June 2018. Based on the Auditor-General of South Africa’s (AGSA) opinion, a detailed audit action plan was developed and monitored on a regular basis to track compliance and implementations of Auditor-General of South Africa’s recommendations on all matters emphasised. The municipality has since implemented over 90% of all the matters raised and emphasized by AGSA. In the quest for municipality to return to its glory days to have an unqualified audit opinion without matters” Clean Audits” we have embarked on measures to elevate audit matters to Executive Committee and Operation Clean Committee levels.

During the 2018/2019 financial year, the Municipality continued to comply with the King IV principles. Wherein, Council committees were established with proper terms of reference instituted, annual schedule of meetings and activities officiated, and separation of powers implemented to uphold good governance status which the Municipality is known for within the Province and Nationally. These committees were established to frequently monitor the implementation of Council resolutions and activities that took place at ward and community levels. The Municipality has also identified strategic risks by which it continues to monitor the mitigations on a quarterly basis. These risks include amongst others, fraud and corruption, labour

unrest and environmental pollution. We have put in place control measures to mitigate these identified risks.

In addition, council continue to encourage and empower communities and stakeholders with regard to decision-making, implementation, and monitoring. This is done through ward participatory systems such as community consultation meeting and council events e.g. Izimbizo, Budget indaba, Mayoral outreaches, various stakeholders’ forums, and the introduction of Operation Vuka Sisebente projects (OVS). We will continue to deepen our relationships with our key stakeholders. More importantly, public participation remains a critical pillar to our governance.

The Municipality continues to face challenges in certain areas. This includes ageing water infrastructure and use of asbestos-cement pipes. The municipality has taken a long term approach to address this challenges by implementing a capital replacement program which involves having appointed transactional advisory panel with a view to sought funding as alternative to addressing these challenges in a long rung. The objective of addressing these challenges is to curb water distribution losses and minimise disruption of services delivery upon infrastructure failure or pipe burst, the complete eradication of old infrastructure is hampered by lack of adequate resources. During the period under review, the Municipality appointed key executive officials, namely, the Municipal Manager, Executive Directors for both Corporate and Community Services (Section 56 Managers). Executive Director Infrastructure Services was also appointed during this period after the resignation of his predecessor.

On behalf of the administration of Steve Tshwete Local Municipality, we wish to express our profound gratitude to the political leadership provided by the Executive Mayor and his executive council. Without their support, leadership and oversight very little would have been achieved during the period under review. Our staffs continue to play an important role in ensuring that service delivery is accelerated as our people demand that we expeditiously discharge our mandate. We shall continue accelerating the delivery of services through service delivery innovations.

1.2. MUNICIPAL FUNCTIONS, POPULATION, AND ENVIRONMENTAL OVERVIEW

Introduction

Steve Tshwete Local Municipality is a Category B municipality situated in the Nkangala District of Mpumalanga Province. The municipality comprises fifty-eight (58) elected councillors (29 ward representatives and 29 proportional representatives).

The political head of the municipality is the Executive Mayor, supported by six (6) members of the Mayoral Committee (MMCs) elected in terms of Section 60 of the Municipal Systems Act. Council established Section 80 committees, comprising of six (6) councillors, tasked with the oversight role on behalf of the Executive Mayor, as well as eight (8) Section 79 Committees to play a political oversight role on the functions of Council. These committees include the Municipal Public Accounts Committee (MPAC) and the Rules and Ethics Committee. Council further established other independent committees such as the Audit and Performance Audit Committee shared with Nkangala District Municipality (NDM) and The Risk and Fraud Committee that plays a technical role in assisting Council in executing its functions.

The Speaker of the Council plays a role of being the Chairperson of the Council and leads the process of public participation in consultation with the Executive Mayor. The Council Whip assists the Speaker with the affairs of Councillors, ensuring that all pieces of legislation, policies, and procedures are observed.

The administration role of the municipality is headed by a Municipal Manager who is the Accounting Officer. The Municipal Manager is assisted by four (4) Executive Directors (Section 56 employees) and a staff complement of over 1400 with proper organisational structure and job descriptions. The delegation of authority document was approved by Council and is being implemented.

The community of Steve Tshwete Local Municipality is involved in the functions of the Council through established Ward Committees chaired by Ward Councillors and administratively supported by municipal officials and Community Development Workers (CDWs). There is a structured system in place that ensures that issues from the communities, are effectively communicated to Council through Ward Committees and CDWs.

The population in Steve Tshwete Local Municipality (STLM) is increasingly under pressure due to population growth. According to Statistic South Africa in 2016, the total population in Steve Tshwete was approximately **278 749** with a 4.4% annual population growth rate. Over the nine year period from 2007 to 2016, STLM’s population increased by 9.7%. The municipality is now ranked the seventh (7th) largest population in the province and forms 19.3% of total population of the Nkangala -District as per the 2016 community survey.

The population of Steve Tshwete is projected to be at an estimated 410 000 people in 2030 given the historic population growth per annum. This accelerated growth in population has put pressure

on the demand for basic services and sustainable jobs. The unemployment rate of Steve Tshwete Local Municipality decreased slightly from 19.7% in 2011 to 17.3% in 2016. The Municipality has over 86000 formal households with access to basic Municipal services. The main economic activities are coal mining, manufacturing, trade, community services, and agriculture, with an average of 1% economic growth.

INTRODUCTION TO BACKGROUND DATA

The Steve Tshwete Local Municipality is positioned 150 km east of Pretoria on the way to Mbombela, and covers a geographic area of 3 997 km². The municipality is well located, in that it is traversed by the Maputo Development Corridor, the Middelburg/Steelpoort Mining resource link, as well as the Middelburg/Bethal/Ermelo/Richards Bay Corridor. A number of national and provincial roads also run through the area.

The municipality derives its mandate from Section 152 of the Constitution of South Africa, and provides most of the services as stated in the powers and functions of local municipalities as stated in the Constitution, schedule 4, part B (see Appendix D).

The municipality is comprised of two primary nodal points. These are Middelburg/Mhluzi, which is the main commercial and administrative centre, and the much smaller Hendrina/Kwazamokuhle near the south/east boundary. The remainder of the municipal area consists of three (3) settlement categories described below for planning purposes:

The **first category** consists of small agricultural service villages, such as Somaphepha (Kwa-Makalane), Sikhululiwe (Mafube), and Doornkop that provide a “corner shop” function to a small, localised farming and rural community. Amenities are very limited and focus on only the most basic business and social needs.

The **second category** of settlement includes the holiday towns of Presidentsrus and Kranspoort. Development in these towns is strictly regulated to maintain a specific character.

In the **third category** of settlement are the towns associated with the mines and power stations in the Steve Tshwete area of jurisdiction. These towns were developed by Eskom, and include Rietkuil, Pullenshope, and Komati. The mining villages, namely, Blinkpan/Koornfontein, Naledi, and Lesedi were developed to accommodate mine employees. Kanhym, a farming company, developed Thokoza and Eikeboom villages. Social services and amenities are usually better developed in the abovementioned settlements.

In between the villages and settlements referred to above, are private agricultural properties where mainly maize is cultivated.

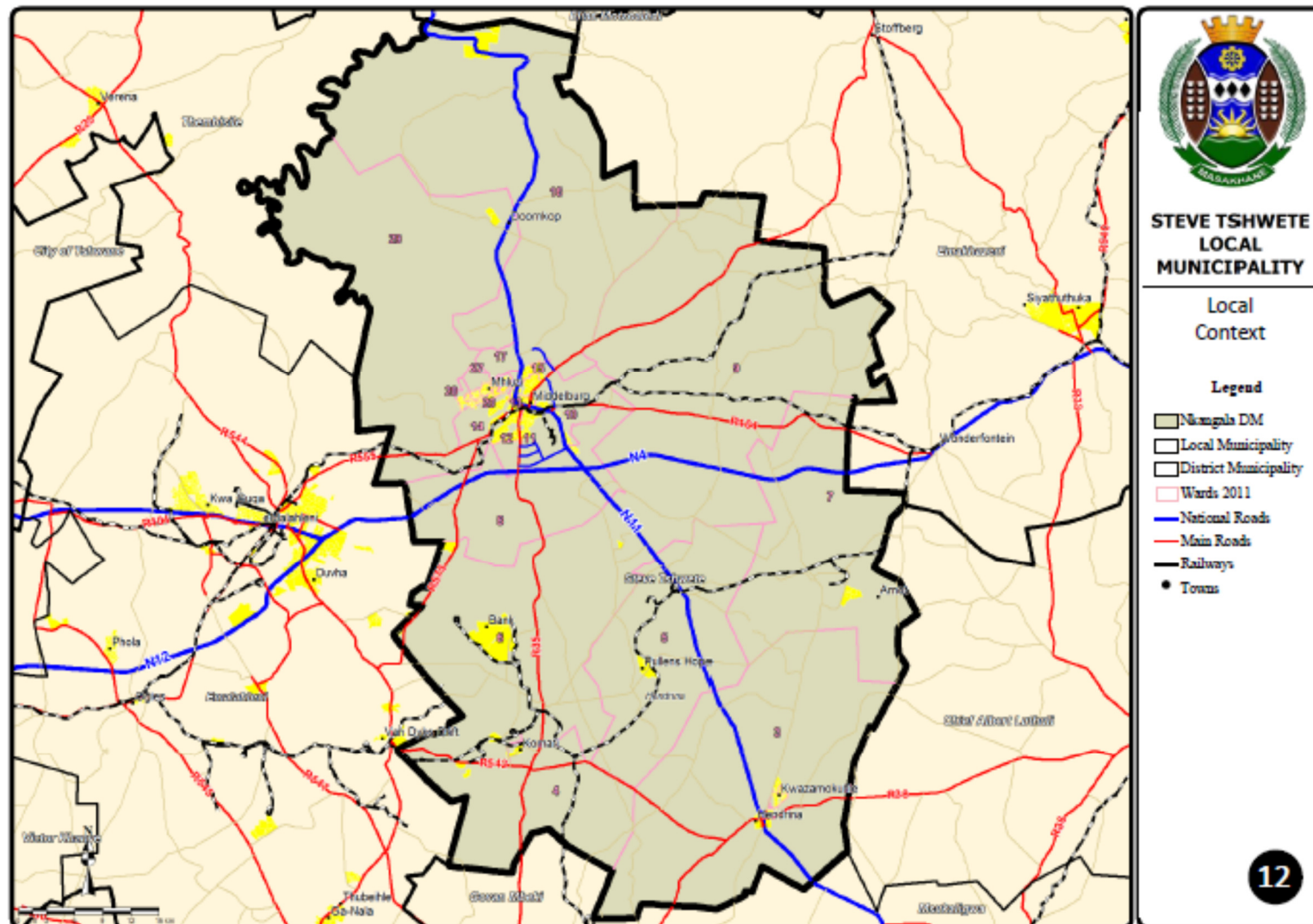


Figure 1: Steve Tshwete Locality Map

Population Distribution by Age 2011 Census and 2016 Community Survey						
Age	2011			2016		
	Male	Female	Total	Male	Female	Total
Age: 0-4	11 127	11 117	22 245	12203	12468	24671
Age: 5-9	9 048	9 059	18 107	10871	11482	22353
Age: 10-19	18 147	17 979	36 127	23011	21201	44212
Age: 20-29	27 298	22 452	49 750	32901	28511	61411
Age: 30-39	20 730	17 388	38 118	28296	22062	50358
Age: 40-49	15 061	14 239	29 300	18248	16953	35201
Age: 50-59	10 785	9 610	20 395	13125	10215	23341
Age: 60-69	4 836	4 979	9 816	5219	5880	11099
Age: 70+	2 377	3 597	5 974	1619	2802	4421
Total	119 411	110 421	229 831	146079	132671	278749

HOUSEHOLDS

The population size in terms of the 2016 Community survey was **278 749**, and the number of households was **86 713**, translating to an average household size of 3.4 persons per household. The community surveyed indicated that the municipal population grows by 4.4% per annum.

Socio-economic Status			
Year	Unemployment Rate	Proportion of Households with No Income	HIV/AIDS Prevalence
2011	19.7%	13%	43%
2015	16.4%		52.3%

Overview of Neighbourhoods within Steve Tshwete Local Municipality		
Settlement Type	Households	Population
Towns		
Middelburg	23563	
Hendrina	682	
Subtotal	24245	0
Townships		
Mhluzi	22401	
Kwazamokuhle	5874	

Overview of Neighbourhoods within Steve Tshwete Local Municipality		
Settlement Type	Households	Population
Subtotal	28275	0
Rural Settlements & Villages		
Piet Tlou	1352/300	
Rietkuil	1107	
Blinkpan	445	
Hope	144	
Pullenshope	1120	
Piet Tlou (Sizanane Former Mapimpane)	818	
Komati	642/300	
Kranspoort	197/326	
Somaphepa	325	
Sikhululiwe	415	
Subtotal	5681	0
Informal settlements		
Doornkop CPA	4500/5 577	
Newtown.	4000/8 364	
Kwazamokuhle informal area	850/778	
Others Presidentsrus/Rural farms/Informal settlements	4900/16 503	
Subtotal	14250	0
Total	724511/73 670	0
<i>T 1.2.6</i>		

Natural Resources	
Major Natural Resource	Relevance to Community
Coal	Power, Empowerment, Work Opportunities.
Water (Dams)	Consumption, Industrial Use and Agriculture, Recreation.
Land	Human Settlement, Agriculture and Industries, Business.

USE OF NATURAL RESOURCES AND LOCAL ECONOMIC DEVELOPMENT

Steve Tshwete Local Municipality's economy is the second-most dominant in the Nkangala region. Economic activities vary from mining, power generation, metallurgic industries, dry land and subsistence agriculture to eco-tourism. The strong manufacturing industry is dependent on the relatively cheap supply of coal. Coal mining is mainly carried out by opencast techniques, high extraction underground operations, conventional board and underground

pillar operations. The coal mines also provide essential fuel to the local power stations of Hendrina, Komati, and Arnot. Major industries in the Middelburg area include Columbus Steel, Middelburg Ferrochrome, Kanhym Feedlot, and Twizza.

The agriculture, mining, and manufacturing sectors are the main contributors to economic growth and employment creation in the municipality. There is competition for land between the agricultural sector and the mining sector.

Industrial investment within the municipality is increasing at a high rate, which, with other economic spin-offs contributes to the municipal local economic development.

COMMENT ON BACKGROUND DATA

The municipality uses the 2016 census data as the basis for planning together with the STLM administrative data.

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1.3. SERVICE DELIVERY OVERVIEW

SERVICE DELIVERY INTRODUCTION

As a Water Services Authority (WSA), the municipality is mandated to provide water and sanitation services to all communities within its area of jurisdiction. The municipality is both a Water Services Authority and a Water Service Provider. The municipality did not perform Section 78 of the Municipal Systems Act.

Currently, the provision of water services in Middelburg Town and Mhluzi are achieved through bulk water abstraction from Middelburg Dam, purification, storage, and distribution. Sanitation services rendered include sewerage collection, treatment, and disposal. The portable water supply by Optimum Coal Mine has been discontinued effective from February 2019. Hendrina Town and Kwazamukuhle Township are served with portable water from the Hendrina Water Treatment Plant, with the Nooitgedacht Dam being the raw water source. An additional 2 Ml capacity reservoir has been constructed for storage of purified water for supply in the Kwazamokuhle Township. In rural areas where bulk water services are not yet available, water is provided through boreholes, supplemented by water tankering, whereas basic sanitation services are in the form of biological toilets and low flush toilets.

The municipality strives to achieve and sustain water services in the manner that satisfies the Blue and Green Drop Certification Programme of the Department of Water and Sanitation. Rapid developments and population increase in Middelburg and surroundings have necessitated the expansion and upgrading of the existing equipment in the main water and wastewater treatment works, namely; Vaalbank Water Treatment Plant and Boskrans Waste Water Treatment Works (WWTW). The upgrading at the Vaalbank WTP the replacement of the motor control panels for the high lift pump station, pumps and motors. Construction of a

bulk pipeline from the Works to the Skietbaan command reservoir site has commenced. As part of the multi-year project to upgrade the Boskrans WWTW, two contractors were appointed for construction of the new Inlet Works Pump Station. The civil contractor commenced in May 2018, whereas the mechanical & electrical contractor commenced in June 2019. The new Inlet Works Pump Station are expected to be commissioned by March 2020. Two maturation ponds were also refurbished as the Boskrans WWTW. All upgrading and refurbishment work are aimed at improving the effluent quality, as well as the Green Drop Certification Programme score of the municipality.

Those who are indigent continue to benefit from the 10 kL free basic water and basic sanitation services.

The municipality continues to provide and maintain new municipal road networks to create an enabling environment for economic growth. These networks include streets in both urban and rural areas – surfaced and gravelled. Minor district roads that serve small communities are also maintained due to irregular maintenance by the relevant authorities. The majority of municipal roads are tarred and paved, with gravel roads comprising only 16% of all municipal roads. The condition of most roads is fair to good.

As a NERSA licence holder, the municipality supplies, upgrades, and maintains electricity to all formal townships in accordance with the license conditions. The total energy loss for the 2018/2019 financial year was 10.35%, which is in line with if not better than the national average. The municipality ensures that all energy meters are regularly monitored to detect and correct any losses. The municipality continues to provide the monthly free basic energy (50 kWh) to indigents. The local economy is the second-most dominant in the Nkangala region. Mining, manufacturing, and agriculture are the main contributors to our economic growth and job creation although the retail sector and service industries are also starting to show considerable growth.

Proportion of Households with Minimum Level of Basic services

Municipality	Services	Total Number of HHs	Number of HHs with Access	%	Number of HHs without Access	%
Steve Tshwete LM	Water	86713	75 859	87.48%	10 854	12.52%
Steve Tshwete LM	Sanitation	86713	72 836	83.99%	13 877	16%
Steve Tshwete LM	Electricity.	86713	79 312	91%	7 401	9%
Steve Tshwete LM	Refuse removal	86713	74 537	85.95%	12 176	14.04%

	Service	Total Municipal km of roads	Km of roads constructed to date	%	Total km of gravel roads	%
Steve Tshwete LM	Roads and Storm water	823	696.74	81.3	153.77	18%

COMMENT ON ACCESS TO BASIC SERVICES

Although the above table indicates that the provision of basic services is steadily increasing, the number of informal households is simultaneously increasing at a substantial rate, especially in areas such as Doornkop, Newtown, and Kwazamokuhle. This influx is steadily increasing the pressure on Council's resources for the provision of basic services.

T 1.3.3

1.4. FINANCIAL HEALTH OVERVIEW

The Municipality is one of the fastest-growing Municipalities in the country within the average of 4.9% population growth; this is also placing additional pressure on our resources. During the year under review, our budget expectations were not fully realized. We budgeted for income amounting to R 1 629 197 214 and expenditure of R1 598 611 631. However by the close of our books at the end of the year, we had obtained an income of R 1 514 161 509 (excluding capital grants received and public contributions), and we spent R1 586 403 425, resulting in a surplus of R 26 745 335. Capital grants & public contributions was R 99 025 251. The total surplus including capital grants received and public contributions was R 125 770 586.

For the 2018/2019 financial year, the Municipality received an unqualified audit opinion with matters on procurement and contract management from the Auditor-General. It should be mentioned that the Auditor-General this year not only concentrated on financial matters but also focused on performance management, thereby ensuring that almost all service delivery objectives are fully implemented. The Municipality's capital expenditure increased to 99.53% (2018: 92%) by the end of 2019. Serious attempts have to be made to ensure that the entire capital budget is fully spent each year.

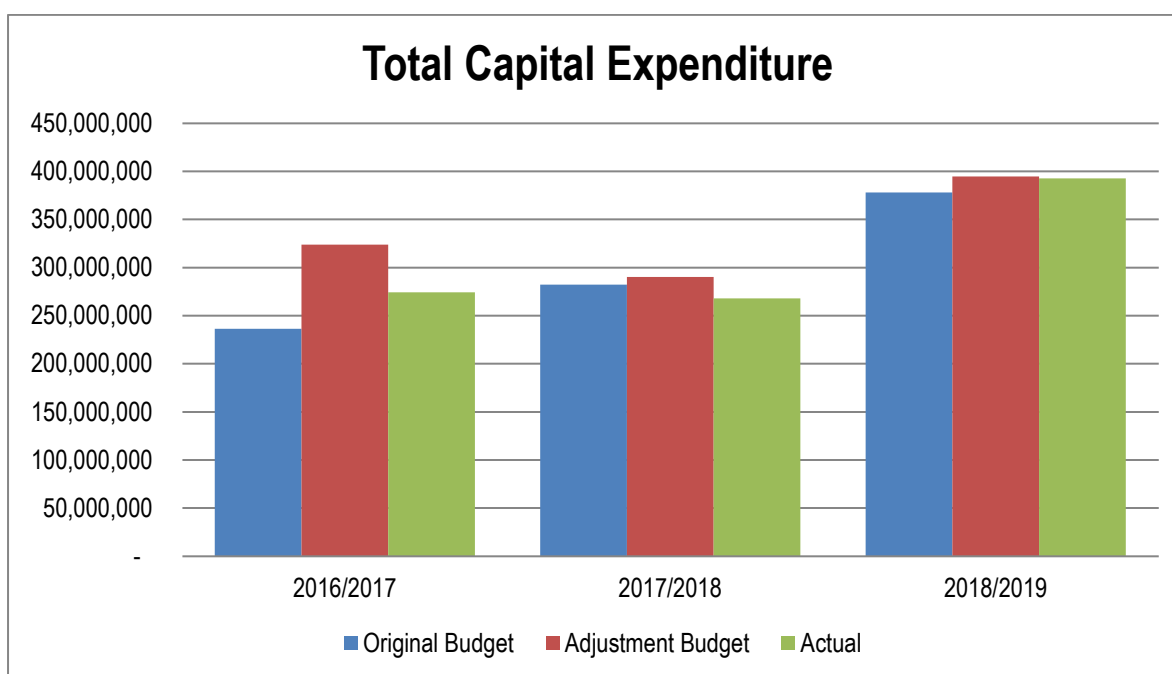
Financial Overview: 2018/2019 R' 000			
Details	Original budget	Adjustment Budget	Actual
Income:	R	R	R
Grants	275 080 567	286 348 181	285 279 860
Taxes, Levies and tariffs	1 152 289 511	1 174 832 693	1 156 105 748
Other	147 181 467	168 016 340	171 763 151
Sub Total	1 574 551 545	1 629 197 214	1 613 148 760
Less: Expenditure	1 556 717 343	1 598 611 641	1 580 839 983
Net Total*	17 834 202	30 585 573	32 308 777
* Note: surplus/(deficit)			T 1.4.2
Operating Ratios			
Detail	%		
Employee Cost..	35%		
Repairs & Maintenance.	5%		
Finance Charges & Impairment.	1%		
			T 1.4.3

COMMENT ON OPERATING RATIOS

Employee Costs constituted 35% of the total operating budget. Repairs and Maintenance amounted to 5%, but the figure only includes materials. Overall, the municipal assets are in a good state of health. Finance Charges and Redemption contributes 2% to total operating costs. This low percentage enables the Municipality to take up additional external funding whenever the need arises. The national norm in this regard is 10% of the operational budget.

T 1.4.3

Total Capital Expenditure:			
	2016/2017	to	2018/2019
Detail	2016/2017	2017/2018	2018/2019
Original Budget.	236 368 760	282 174 766	378 009 544
Adjustment Budget.	323 877 956	290 154 333	394 644 759
Actual	274 433 242	268 129 046	392 788 514
Capital Expenditure %.	84.73%	92.41%	99%
<i>T 1.4.4</i>			



COMMENT ON CAPITAL EXPENDITURE

During the financial year under review, the original budget of R374 409 544 was adjusted to R394 644 759. This includes projects envisaged by the District Municipality to the amount of R20 019 318. The table indicates that 99.53% of the capital budget was implemented. From the 386 projects, 336 projects were completed, and projects to the value of R8 344 025 were rolled over to the 2019/2020 financial year.

T 1.4.5.1

1.5. ORGANISATIONAL DEVELOPMENT OVERVIEW

ORGANISATIONAL DEVELOPMENT PERFORMANCE

The municipal organisational structure provides for 1 613 permanent positions. By financial year end, 1 474 positions were filled, with a staff turnover of 3.2%. New appointments are made taking into consideration the implementation of the Employment Equity Act 55, 1998. According to the demographic profile of the municipality, black employees constitute 93.2%, coloured 2.4%, Asian 0.5 %, and white 3.9%. Male and female employees constitute 63.2% and 36.8% respectively.

The Municipal Manager is the Head of Administration assisted by four (4) Executive Directors, who are responsible for the departments under their directorates.

The Executive Mayor is the political head and is assisted by six Members of the Mayoral Committee.

1.6. AUDITOR-GENERAL’S REPORT

AUDITOR-GENERAL’S REPORT: 30 JUNE 2019

The Municipality received an unqualified audit opinion with matters on procurement and contract management, expenditure management and material misstatements for the year ending 30 June 2019.

The financial statements fairly represent in all material respects the financial position and performance of the Municipality.

During the year under review, the Municipality maintained and improved the following key steps:

- a) Governance.
 - Functional Internal Audit and Council.
 - Quarterly performance reviews.
 - Functional Audit Committee.
 - Legislation compliance.
- b) Financial Management.
 - Record (keeping and document management.
 - Adherence to reporting requirements.
 - Generally Recognized Accounting Practice (GRAP) compliance to accounting Standards.
 - Monthly balancing of registers and control accounts.
 - Good relationship with Auditor (General).

Based on the audit report and management letter, corrective measures will be implemented through a credible audit action plan with deadlines on matters raised to address identified inefficiencies before the next audit. The municipality remains committed to achieving clean audits.

T 1.6.1

STATUTORY ANNUAL REPORT PROCESS		
No.	Activity	Timeframe
1	Consideration of the next financial year’s Budget and IDP process plan. Except for the legislative content, the process plan should confirm in-year reporting formats to ensure that reporting and monitoring feeds seamlessly into the Annual Report process at the end of the Budget/IDP implementation period.	July
2	Implementation and monitoring of approved Budget and IDP commences (In-year financial reporting.)	
3	Finalise the 4 th Quarter Performance Report for the previous financial year.	
4	Submit draft Annual Report including Annual Financial Statements and Performance Report to Auditor-General.	August
5	Annual Performance Report as submitted to Auditor-General to be provided as input to the IDP Analysis Phase.	
6	Auditor-General audits Annual Report including Annual Financial Statements and Performance data.	September/ October
7	Municipalities receive and start to address the Auditor-General’s findings.	
8	Commencement of draft Budget/IDP finalisation for next financial year. Annual Report and Oversight Reports to be used as input.	
9	Receive management letter and provide final comments on findings.	November
10	Auditor-General submits audit opinion.	
11	Mayor tables Annual Report and audited Financial Statements to Council complete with the Auditor-General’s Report.	January
12	Audited Annual Report is made public and representation is invited.	February
13	Oversight Committee assesses Annual Report.	
14	Council adopts Oversight Report.	March
15	Council tables next financial year Budget/IDP and invites public representation.	
16	Oversight Report is made public.	April
17	Oversight Report is submitted to relevant national and provincial stakeholders and legislature.	
18	Council approves next financial year Budget/IDP.	May
19	Make public approved Budget and IDP	June
20	Finalize Service Delivery Budget Implementation Plan (SDBIP) and Performance Agreements for next financial year.	
21	Make public SDBIP and Performance Agreements.	July

COMMENT ON THE ANNUAL REPORT PROCESS

The Municipality compiles its annual report with the guidance of the Municipal Finance Management Act (MFMA) and adopted it on time, having obtained information for the planning and budgeting processes for the subsequent year. This ensures proper planning. The alignment between IDP, Budget, and Performance Management Systems continues to be one of management's priorities.

T 1.7.1.1

CHAPTER2 – GOVERNANCE**INTRODUCTION TO GOVERNANCE**

The highest decision-making body of the Municipality is the Council. It constitutes of public representatives elected during municipal elections as per the Electoral Act and the Constitution of the Republic of South Africa

Once Council is instituted, the Speaker, Chief Whip, and the Executive Mayor are designated. The Executive Mayor then appoints Members of the Mayoral Committee (MMCs) from amongst the elected Councillors.

The Executive Mayor is assisted by six (6) Members of the Mayoral Committee.

Section 79 Committees, assist Council in executing its responsibilities. These committees include Portfolio Committees, Municipal Public Accounts Committee, Audit and Performance Audit and Performance Audit Committee (APAC) and Ward Committees, and other sub-committees.

Furthermore, Administrative Committees comprises of the, Risk Management and Anti-Fraud & Anti-Corruption Committee, Information and Communication Technology (ICT) Steering Committee, Executive Management Committee and Management Committee. These committees assist Council with governance issues and are chaired by the Municipal Manager (MM) who is also the Accounting Officer. Sub-committee and other meetings such as departmental meetings, etc, are chaired by the Heads of Departments (HoDs) respectively.

T 2.0.1

COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE**INTRODUCTION TO POLITICAL AND ADMINISTRATIVE GOVERNANCE**

Section 151 (3) of the Constitution states that the Council of a municipality has the right to govern its own initiative and the local government affairs of the local community.

The Steve Tshwete Municipality is a Category B municipality situated in the Nkangala District of Mpumalanga Province. The political structure of the Steve Tshwete Local Municipality comprises of a municipal council consisting of fifty eight (58) councillors and is chaired by the Speaker. The municipality has a Mayoral Executive System.

The Municipal Manager is the administrative head and acts as a link between politicians and the administration. The Municipal Manager is supported by four Executive Directors.

2.1. POLITICAL GOVERNANCE

INTRODUCTION TO POLITICAL GOVERNANCE

The Speaker is the Chairperson of Council meetings in accordance with the approved rules of order. This is a full-time appointment linked to a term office.

The Council Whip monitors Councilors from various Political Parties to ensure that they carry out their duties in a responsible manner. The Council Whip deals with the well-being and monitor attendance of all Councilors at meetings.

The Municipal Council consists of fifty eight (58) councillors, i.e. twenty nine (29) ward councillors and twenty nine (29) proportional councillors. Council has an Executive Mayoral System inclusive of Section 79 and 80 Committees.

Section 79 committees of the Council have been established in accordance with the terms of reference of such committees determined by Council. They are chaired by non-executive Councillors and provide general oversight and monitoring of the Municipal service delivery mandate.

Section 80 Committees assist and report direct to the Executive Mayor. The Executive Mayor appoints a Mayoral Committee Member as chairperson for each committee.

The Audit and Performance Audit Committee was established by Nkangala District Municipality. Although, is shared by Steve Tshwete Local Municipality and other Municipalities based within the Nkankala region. The Audit and Performance Audit Committee meets at least four times a year and is an independent advisory body that advises Council, Political Office-Bearers, the Accounting Officer, and the management of the municipality on matters related to internal control, internal audit, risk management, accounting policies, reliability and accuracy of financial reporting and information, performance management, effective governance, compliance with the MFMA, and the Division of Revenue Act. It also provides comments to the MPAC and Council on the annual report.

MPAC is a Section 79 Oversight Committee comprising of non-executive Councillors, with a specific purpose of providing oversight over the executive functionaries of Council. While it, also ensures good financial governance in the municipality. MPAC makes separate recommendations and comments on the annual report to Council through the Mayoral Committee.

POLITICAL STRUCTURE

THE EXECUTIVE COMMITTEE



EXECUTIVE MAYOR
Cllr Tolo

Responsible for performing Council's executive functions.



SPEAKER
Cllr A.M Mabena

Chairperson of Council.



CHIEF WHIP
Cllr SD Nkadameng

Manage councillors and maintain discipline in Council.

MEMBERS OF THE MAYORAL COMMITTEE



Cllr D.J. Motsepe

MMC: Development & Service Delivery.



Cllr MTE Mnguni

MMC: Spatial Development, Human Settlement, and Housing Administration.



Cllr Mashiane

MMC: Environmental Health, Public Facilities, and Cultural Services.



Cllr Mkhuma.

MMC: Community Protection Services



Cllr SM Malapeng.

MMC: Corporate Services.



Cllr JM Kgalema.

MMC: Finance and Local Economic Development.

COUNCILORS

Steve Tshwete Local Municipality (STLM) comprises of fifty eight (58) councillors in which twenty nine (29) councillors are ward representatives and another twenty nine (29) are proportional representation. There are ten (10) full-time councilors, namely, the Executive Mayor, one (1) Council Speaker, one (1) Council Whip, MPAC Chairperson, and six (6) MMCs. Refer to **APPENDIX A** where a full list of Councillors can be found (including committee allocations and attendance at council meetings).

Also refer to **APPENDIX B**, which sets out committees and committee purposes. *T 2.1.2*

POLITICAL DECISION-TAKING

Council is chaired by the Speaker. While, policy decisions and resolutions are taken by the Council per recommendation from the Executive Mayor.

The Executive Mayor and six (6) Mayoral Committee Members are required to execute council resolutions. The MMCs are also required to resolve matters delegated to the Executive Mayor by Council.

The administration is headed by the Municipal Manager and four (4) Executive Directors together they are responsible for the implementation of Council and Mayoral Committee Resolutions. Reports regarding policy matters and non-delegated administrative matters are prepared by the administration and submitted to the Mayoral Committee together with recommendations from the Municipal Manager. At the Mayoral Committee, reports are considered and recommendations or resolutions formulated by the Executive Mayor from subsequent submissions to the Council.

T 2.1.3






2.2. ADMINISTRATIVE GOVERNANCE

INTRODUCTION TO ADMINISTRATIVE GOVERNANCE

The administration is led by the Municipal Manager, who is appointed in terms of Section 54 of the Municipal Systems Act. The Municipal Manager is employed on a contract basis, which includes an annual performance agreement with performance objectives, targets, and procedures for evaluating performance. The Municipal Manager is also the Accounting Officer of the municipality.

The Municipal Manager and the four (4) Executive Directors implement council resolutions, advise Council and its committees, and oversee the Integrated Development Plan (IDP), Budget planning and implementation processes. There are functions that are delegated by Council to the Municipal Manager, who, in turn, sub-delegated certain functions to the Executive Directors respectively. Under their leadership, municipal officials are assigned with the task to attend community consultative meetings and report to management meetings on plans and progress in addressing community issues.

T 2.2.1

	TOP ADMINISTRATIVE STRUCTURE	FUNCTION
	MUNICIPAL MANAGER Mr B.M. Khenisa	Head of administration – Accounting Officer
	EXECUTIVE DIRECTOR: CORPORATE SERVICES Mr M Khumalo	Provides corporate services to ensure efficient support of organisational processes
	EXECUTIVE DIRECTOR: SERVICES Mr A Ntuli	Provisions of development, maintenance, and service delivery to ensure sustainable services to all communities
	EXECUTIVE DIRECTOR: COMMUNITY SERVICES Ms T Zulu	Renders integrated community services to all of the municipality's communities
	EXECUTIVE DIRECTOR: FINANCE SERVICES Ms E Wassermann	Provides and manages financial services to ensure financial viability, compliance, and reporting

COMPONENT B: INTERGOVERNMENTAL RELATIONS

***INTRODUCTION TO THE CO-OPERATIVE GOVERNANCE AND
INTER-GOVERNMENTAL RELATIONS***

The purpose of inter-governmental relations is to achieve the constitutional mandate for local government by mobilizing resources and strategic partnerships which will ensure cooperation and co-ordination by all stakeholders (national, provincial, and local).

2.3. INTER-GOVERNMENTAL RELATIONS***NATIONAL INTER-GOVERNMENTAL STRUCTURES***

- **National Treasury** – It coordinates the development of the Local Government fiscal framework applicable to Municipalities within the context of the Division of Revenue Act. It manages the development of the Local Government Equitable Share formula and ensures compliance with the MFMA to modernise local government budgeting and financial management processes and practices. It provides assistance to improve financial governance and to maximize Municipal capacity to deliver services through efficiency, effectiveness and sustainability, and by dealing with corruption. It sets up the accountability cycle by ensuring proper linkages between IDPs, Budgets, SDBIPs, In-Year Reports, Annual Financial Statements, Annual Reports, Oversight Reports, and Audit Reports
- **The Department of Cooperative Governance and Traditional Affairs (COGTA)** – It develops various policies and guidelines to enable sustainable development to eradicate poverty and develops a service-orientated culture that requires the active participation of the wider community. Community inputs are essential to improve integrated development planning and service delivery. Linked to this is the establishment of performance management, which is a crucial mechanism to improve living conditions for all citizens.
- **SALGA** – Is the national representative body of local government and has a constitutionally defined mandate. It responds to challenges facing organised local government and addresses past weaknesses.

PROVINCIAL INTER-GOVERNMENTAL STRUCTURE

- **OFFICE OF THE PREMIER** – It focuses on cooperative and good governance through the provision of advice and information, coordination, monitoring, and support to local government.
- **PROVINCIAL TREASURY**– The functions of provincial treasuries are to promote cooperative Government amongst role-players and assist National Treasury in

implementing the MFMA, monitor Municipal budgets and outcomes, analyse in-year reports, and take intervention measures to assist Municipalities that breach the MFMA. Provincial Treasury has established various units to assist and monitor the Municipality. These units specialise in revenue enhancement, assets, accounting standards, and in year reporting. Through the Munimec meeting and Technical Munimec meetings, various Municipal issues in the province are discussed to formulate solutions and plans to improve Governance and service delivery. These meetings were conducted quarterly during the financial year.

- **COGTA MPUMALANGA** – To assist and provide guidance in building a clean, effective, efficient, responsive, and accountable local government. To strengthen partnerships between local government and communities and ensure Municipalities meet their mandate of providing basic services.
- **SALGA** – It is the official representative of local government, an employer's organization for all Municipalities, and sits as the employer in the South African Local Government Bargaining Council.

RELATIONSHIPS WITH MUNICIPAL ENTITIES

The Municipality does not have any Municipal entities.

T 2.3.3

DISTRICT INTER-GOVERNMENTAL STRUCTURES

The Nkangala District Municipality has a supporting role to play in the planning and coordinating of activities within its boundaries to ensure the provision of services in the district. It is therefore imperative that the capital allocations from the district be based on community needs. These projects are implemented by the District Municipality and transferred to the Municipality on completion. For the financial year under review, projects to the value of R25.9 million were transferred to the Municipality.

The District Municipality also assists the Municipality with the establishment of the District Shared Audit Committee. This Audit and Performance Audit Committee perform both the function of financial and performance auditing. Through this initiative, the Municipalities in the district save substantially on the cost of the Audit and Performance Audit Committee member's fees, reimbursement costs, and indirect costs such as printing of agendas, delivery, and taking of minutes.

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

OVERVIEW OF PUBLIC ACCOUNTABILITY AND PARTICIPATION

The municipality ensures widespread and conducive stakeholder participation and accountability through the following interventions:

- Media such as local newspapers, ward community meetings, local radio stations, municipal bills, and local communicators forum are utilised to inform communities and stakeholders of Council's activities.
- All messages/information is conveyed in a language/s understood by the general community.
- The venues and times for public meetings are well communicated, and efforts are made that meetings are held at such times convenient for all stakeholders.
- Adequate time is allowed for the community, representatives of organisations, and business to report back to their relevant forums and make inputs.
- Council meetings are open to the public, and residents are invited through notices in the local newspaper and at notice boards at all municipal paypoints as well as libraries, to attend. Important documents such as IDP, Budget, and Valuation roll are available at all public libraries within the municipal area.
- Ward committee and ward community bi-monthly meetings are convened fourteen days after an ordinary Council sitting, and serve as a platform for interaction, engagement, and sharing of information.
- Various forums exists on local, district and provincial level
- At least six Mayoral Outreaches are held annually throughout the municipal area.
- CDWs act as a link between government and the community.
- The establishment of Integrated Service Delivery Model (ISDM) as an innovative and new approach in service delivery.
- The ISDM involves all stakeholders within a community working together to improve service at the centre of the ISDM is the War Rooms which is the engine of service delivery.
- War Room are set to deliver a fully coordinated and integrated basket of government services by different stakeholders which is called Operation Vuka Sisebente (OVS).

2.4. PUBLIC MEETINGS

COMMUNICATION, PARTICIPATION, AND FORUMS

The municipality engages the community at consultation meetings on a regular basis, in an effort to provide feedback on progress in relation to the level of development. These consultation meetings are also utilized to gather inputs from communities in relation to service delivery needs and to disseminate information on the roles and responsibilities of the municipality.

The Mayoral Outreach Programme is regarded as another form of community consultation. Six (6) Mayoral Outreach meetings were scheduled for the financial year under review, but eventually five (5) were held. The main purpose of these consultations is to ensure that the political principals get closer to the communities and afford members of the community a chance to voice their needs and participate in council matters.

Ward committee structures are used to narrow the gap between the municipality and communities, since ward committees have the knowledge and understanding of the residents and communities that they represent. Community development Workers (CDWs) act as a link between accessing communities in relation to community development initiatives/programmes of the municipality and the provincial government departments.

The IDP forum constituted by Councillors, representatives from business organisations, mining companies, NGOs/CBOs, government departments, agricultural organisations, parastatal organisations, and stakeholder representatives of unorganised groups is another platform where the representatives of various interest groups are given an opportunity to represent community interests and contribute knowledge and ideas, building consensus and support for the planning process itself and ensuring a broader ownership of the outcomes.

Weekly media briefings were held to update the media with information on the latest developments at the municipality. A bulk SMS system is used to disseminate prompt information to the community. Quarterly integrated community Izimbizos were held to market and educate the community about government programmes and services. Weekly radio slots were utilised to inform and educate the community about municipal programmes and projects. Quarterly community newsletters were produced and distributed throughout the municipality.

Both the IDP and Multi-year Budget process for the period 2018/2019 was open to the public for comment. The documents were available for inspection at all municipal libraries and on the municipal website: www.stlm.gov.za.

WARD COMMITTEES

The purpose of the ward committee system is to provide a channel for public participation and general interaction between the community and Council. The municipality has an intensive community consultation process that is done at ward level in line with the community-based planning approach. This process stimulates participatory governance by affording community members a fair opportunity to deliberate on issues affecting them in their respective wards. Moreover, this approach was implemented to inevitably include the local community in decision-making, planning, and generally allowing them to play an active part in their own development. In order to facilitate this community consultation process, 29 ward committees were established, chaired by the ward councillors, and supported by 10 ward committee members. The ward councillor ensures that the interests of all people in the ward are presented in Council. Ward committees meet bi-monthly to discuss, amongst other things, resolutions taken by Council. Appendix E provides details on the effectiveness of the ward committees.

2.5. IDP PARTICIPATION AND ALIGNMENT

2018/2019 Public Meetings						
Nature and Purpose of Meeting	Date of Events	Number of Participating Municipal Councillors	Number of Participating Municipal Administrators	Number of Community Members Attending	Issue Addressed (Yes/No)	Dates and Manner of Feedback Given to Community
Mayoral Outreach Newtown Ward 17 and 27	22/08/2018	12	10	315	Service Delivery	Bimonthly
Mayoral Outreach Adelaide Tambo for Ward 23,24,26 and 28	04/10/2018	13	15	134	Service Delivery	Bimonthly
Mayoral Outreach Nazareth	6/03/2019	10	15	76	Service Delivery	Bimonthly
Mayoral Outreach Doornkop	24/04/2019	7	11	291	Service Delivery	Bimonthly
Mayoral Outreach Pullenshope	21/07/2019	12	12	152	Service Delivery	Bimonthly

IDP Participation and Alignment Criteria*	Yes/No
Does the municipality have impact, outcome, input, and output indicators?	Yes
Does the IDP have priorities, objectives, key performance indicators (KPIs), and development strategies?	Yes
Does the IDP have multi-year targets?	Yes
Are the above aligned and can they be calculated into a score?	Yes
Does the budget align directly to the KPIs in the strategic plan?	Yes
Do the IDP KPIs align to the Section 57 managers?	Yes
Do the IDP KPIs lead to functional area KPIs as per the SDBIP?	Yes
Do the IDP KPIs align with the provincial KPIs on the 12 outcomes?	Yes
Were the indicators communicated to the public?	Yes
Were the four-quarter aligned reports submitted within the stipulated time frames to the Auditor-General (AG)?	Yes
*Section 26 Municipal Systems Act 2000	

COMPONENT D: CORPORATE GOVERNANCE

OVERVIEW OF CORPORATE GOVERNANCE

The Municipality has implemented a system of Corporate Governance that encourages the effective, efficient, and economic use of resources towards better service delivery and ensures accountability and responsibility for the stewardship of those resources. This Governance framework supports sound financial decision-making, ensuring affordable services to the community, guiding funding and financing priorities, and facilitating performance monitoring and review.

During the year under review, the following key Governance responsibilities were functional:

- Internal audit function, which operates in terms of an Internal Audit Charter and Risk Based Audit Plan.
- Approved internal audit plan.
- Audit and Performance Audit Committee (APAC), which operates in accordance with approved terms of reference.
- A risk assessment was conducted, which includes a risk management strategy and monitoring of key risks according to a risk register.
- An approved Fraud Prevention Plan exists.

- A strategic plan was prepared and approved for the financial year, which forms the basis for performance monitoring against the SDBIP, the Municipal mandate, predetermined objectives, outputs, indicators, and targets.
- A performance management system is in place.
- An approved system of delegations exists to maximise administrative and operational efficiency and to provide for adequate checks and balances as required in terms of Section 59 to 65 of the Municipal Systems Act 32 of 2000.

2.6. RISK MANAGEMENT

RISK MANAGEMENT

Section 62(1) (c)(i) of the Municipal Finance Management Act compels the accounting officer to establish and maintain, among others, a system of managing risks faced by the municipality. The STLM has in place a system of risk management for the municipality to provide some assurance that risks across all functions and levels, that may have an impact on the achievement of objectives, are adequately and proactively anticipated and mitigated.

Risk Management processes are coordinated, supported and championed by the Risk Management Department, led by the Chief Risk Officer. The governance model of operation of the STLM's systems of managing risk is a decentralized one, wherein departments are responsible for performing risk identification, evaluation, mitigation and reporting processes. STLM's has in place a shared service of Risk Committee and Audit and Performance Audit Committee with the District Municipality. The Risk and Fraud Committee, which comprises of independent external members, is responsible for overseeing the entire risk management system of the municipality. STLM's Audit and Performance Audit Committee also supports The Risk and Fraud Committee in its risk oversight role.

The effective management of risk, is prioritized to ensure that business risks across the organisation are identified and managed on an ongoing basis for the achievement of the municipality's "the number one African city in service delivery and good governance". The risk categories have been aligned to the strategic objectives in order to identify those risks that directly affect and/or impede the municipality's ability to achieve those strategic and business objectives.

During the risk assessment process, management took into account the following six (6) key performance areas (KPAs):

- KPA 1: Good Governance and Public Participation
- KPA 2: Municipal Transformation and Organisational Development
- KPA 3: Financial Viability
- KPA 4: Local Economic Development

- KPA 5: Service Delivery and Development
- KPA 6: Spatial and Community Development

Risk management in the municipality is guided and monitored by various committees at Council and administrative levels. These committees include the Senior Management Committee, Risk Management Committee, and the Audit Committee. Additionally, the municipality appointed a Chief Risk Officer as part of the reasonable steps taken to maintain an effective, efficient, and transparent system of financial and general risk management.

Council has adopted the Risk Management Policy, Risk Management Strategy, Risk implementation Plan and Risk registers (strategic and operational) that enable management to proactively identify and respond appropriately to all significant risks that could impact business objectives. In line with the approved Risk Management Policy and Risk Management Strategy, a top-down approach has been adopted in developing the risk profiles of the organisation. The results of the strategic and operational assessments were used to compile a risk register.

The Top Seven risks identified in the municipality are as follows:

1. Water supply shut down and disruption
2. Electricity shut down and disruption
3. Over reliance on a single economic sector (Mining)
4. Obsolute, inadequate ICT infrastructure and human capacity
5. Financial sustainability
6. Poor water quality
7. Non adherence to application legislation, regulation, norms and standards and by-laws

FRAUD AND ANTI-CORRUPTION STRATEGY

A Fraud Prevention, Response Plan Policy and a National Anti – Corruption Strategy to curb fraud and corruption are implemented. An Anti-Fraud toll free hotline has been launched to help combat fraud and corruption in partnership with the Presidential Hotline. The hotline is a National shared service.

The hotline provides an opportunity to anyone wishing to report anonymously on unethical activities or dishonest behaviour that affects the Municipality. **Fraud Hotline number is 0800 701701.**

Steve Tshwete Municipality is committed to maintaining the highest standards of honesty, integrity and ethical conduct and has adopted a zero tolerance to fraud and corruption. Any fraud and corruption committed against the Municipality is a major concern to the council

Draft Whistle Blowing Policy.

2.8. SUPPLY CHAIN MANAGEMENT

OVERVIEW OF SUPPLY CHAIN MANAGEMENT

The Council has developed a Supply Chain Management (SCM) Policy and practices in compliance with the guidelines set out by the Supply Chain Management Regulations, 2005, which was approved with effect from 1 March 2006. The new Preferential Procurement Regulations, 2017, with effect from 1 April 2017, were incorporated into the policy and adopted. The SCM Policy incorporating the above-mentioned regulations, as well as all other relevant pieces of legislation, regulations, and circulars, are annually reviewed during the budget process. The newly adopted CSD (Central Supplier Database) was implemented as from 1 July 2016, where suppliers must be registered on CSD before we do business with them.

The municipality has established the three (3) bid committee system. No councillors are members of a committee of the committees handling supply chain processed. During the year under review 129 items were successfully adjudicated.

SUPPLY CHAIN MANAGEMENT

Supply chain officials attend accredited training modules to meet the requirements of the minimum competency levels. During the year, stock items to the value of R43.7 million were purchased, while R19.6 million worth of stock items was issued for operations, a total of R23 655 orders were placed to the value of R89.5 Million. One hundred and forty eight (148) contracts above R100 000 were awarded, with the B-BBEE status level contributions below:

B-BBEE Status Level	Number	Amount
No Certificate	18	R 4 826 920.28
Level 1	100	R 133 117 544.26
Level 2	7	R 473 518.25
Level 4	1	R 450 311.25
Level 5	1	R 682 568.00
Level 6	2	R 2 750 439.71

During the year under review, the normal procurement process was deviated from in 41 (2017:148) instances to the amount of 1.25 million (2017:5.24 million) as per Section 42 of the Supply Chain Management Policy. These deviations constitute 0.8 % (2017/18: 5.6) of the total procurement transaction.

2.9. BY-LAWS

Newly Developed	Revised	Public Participation Conducted Prior to Adoption of By-laws (Yes/No)	Dates of Public Participation	By-laws Gazette* (Yes/No)
City Improvement District By-laws	No	Yes	08/02/2019 to 08/03/2019	Yes
Problem Building By-laws	No	Yes	21/12/2018 to 21/01/2019	Yes
Public Transport By-laws	No	Yes	21/12/2018 to 21/01/2019	No
Special Rating Area By-laws	No	Yes	21/12/2018 to 21/01/2019	Yes
No	Prohibition and Control over the Discharge of Fireworks	Yes	07/09/2018 to 07/10/2018	Yes
No	Tariffs By-laws	Yes	22/06/2018 to 22/07/2018	Yes
No	Property Rates By-laws	Yes	22/06/2018 to 22/07/2018	Yes

COMMENT ON BY-LAWS

Note: MSA 2000 Section 11(3) (m) provides Municipal councils with the legislative authority to pass and implement by-laws for the betterment of the community within the terms of the legislation.

The bye-laws were advertised as per legislation in the local media for public comments and inputs, which were then consolidated into a report to Council for consideration and approval. The enforcement thereof will be implemented by the Law Enforcement Division within the Community Services Directorate.

T 2.9.1.1

2.10. WEBSITES

Municipal Website: Content and Currency of Material		
Documents Published on the Municipality Website	Yes/No	Publishing Date
Current annual and adjustment budgets and all budget-related documents	Yes	After approval by Council
All current budget-related policies	Yes	Annually
The previous annual report (2018)	Yes	Annually
The annual report (2018) published/to be published	Yes	After approval by Council
All current performance agreements required in terms of Section 57(1)(b) of the Municipal Systems Act (2000) and resulting scorecards	Yes	Annually
All service delivery agreements	Yes	After approval by Council
All long-term borrowing contracts	Yes	After approval by Council
All supply chain management contracts above R200 000	Yes	After approval by Council
An information statement containing a list of assets over a prescribed value that have been disposed of in terms of Section 14(2) or (4) during 2019	Yes	After approval by Council
Contracts to which subsection (1) of Section 33 apply, subject to subsection (3) of that section	Yes	After approval by Council
All quarterly reports tabled in the Council in terms of Section 52 (d) during Year 2019	Yes	After approval by Council
		<i>T 2.10.1</i>

COMMENT ON MUNICIPAL WEBSITE CONTENT AND ACCESS

ICT Services as a support function within the Municipality works with other directorates and departments to ensure that services reach the community through such facilities as community libraries and multi-purpose community centres (MPCCs). Furthermore, access has been increased by ensuring upwards and backwards compatibility of our systems, to ensure that anyone with a device that can process data and that has access to the Internet can open and access our website content. The Municipality should monitor and report on the use of its website by the public, for example, by measuring the number of hits on the website.

T 2.10.1.1

2.11. PUBLIC SATISFACTION ON MUNICIPAL SERVICES

PUBLIC SATISFACTION LEVELS

The municipality is committed to increasing service delivery, which required a deeper insight into the level of satisfaction of its citizenry. To achieve this goal, the municipality has undertaken to conduct a Community Satisfaction Survey annually. The survey is conducted across all 29 wards and also includes the informal and formal business sectors.

T 2.11.1

Satisfaction Surveys Undertaken During: 2018/2019				
Subject Matter of Survey	Survey Method	Survey Date	No. of People Included in Survey	Survey Results Indicating Satisfaction or Better (%)*
Overall satisfaction				
Overall satisfaction				
(a) Municipality	Fieldwork	1 April - 31 May 2019	2645	50%
(b) Municipal Service Delivery	Fieldwork	1 April - 31 May 2019	2645	50%
Satisfaction with:				
(a) Waste Collection	Fieldwork	1 April - 31 May 2019	2645	84%
(b) Road and Storm water	Fieldwork	1 April - 31 May 2019	2645	58%
(c) Electricity Supply	Fieldwork	1 April - 31 May 2019	2645	62%
(d) Water Supply	Fieldwork	1 April - 31 May 2019	2645	72%
(e) Sanitation	Fieldwork	1 April - 31 May 2019	2645	86%
(f) Information supplied by municipality to the public	Fieldwork	1 April - 31 May 2019	2645	58%

T 2.11.2

COMMENT ON SATISFACTION LEVELS

Based on the findings of the survey, the recommendations for Steve Tshwete Local Municipality are as follows:

- (a) Establish sustainable community awareness campaigns regarding access to community services and channels for reporting emergencies and complaints should they have any.
- (b) Establish awareness programs on community waste and environmental management, to improve a clean and healthy environment in STLM.
- (c) Develop and implement waste management by laws and strategies within the municipality to minimise the escalation of illegal dumping activities.
- (d) Increase the number of large waste containers to minimise the overflow of the existing ones.
- (e) Consider regular maintenance of street lights and high mass lights to minimise the risk of house breaking and robbery activities.
- (f) Regular maintenance and upgrading of sewer systems to minimise the increase in sewer blockages, which has resulted in communities having to wait long hours/days to be serviced.
- (g) Improved access to municipal buildings, especially for the disabled in the satellite offices.
- (h) Improved communication in indigenous languages, through local radio station and newspaper. (Notices to be published in African languages as well).

CHAPTER 3 – SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART I)**COMPONENT A: BASIC SERVICES*****INTRODUCTION TO BASIC SERVICES***

The main basic services rendered by the services directorate of this Municipality include water, sanitation, and electricity. The Municipality is both a WSA and Water Service Provider; hence, it is mandated to provide water and sanitation to its community.

The funding for the provision of basic services is sourced from internal reserves, municipal, and INEPT funding, particularly for the development of low-income areas. The Municipality provides free 6kL of water per household to all consumers in its water supply area. Indigents are receiving free basic water up the 10kL and free basic sanitation. All consumers in urban areas are connected to the water network with yard connections. Residents in the rural villages and informal settlements are receiving water and sanitations services free of charge. Residents on farms who do not get water from the farm owner are being provided with water through water tankers – also as free basic services. The daily demand for water by the households and various sectors has resulted in the permitted water extraction from the Middelburg Dam being exceeded.

The Municipality also provides new infrastructure while upgrading existing ones. It also strives to achieve and sustain water services in the manner that meets the standard requirements of Blue Drop and Green Programme of the Department of Water and Sanitation. Phase I of the Boskrans Waste Water Treatment Works has been completed to address the demand owing to the rapid growth of the town.

The Municipality purchases electricity from Eskom and then distributes and sells the electricity to the consumers in its licensed area. Some 50kWh of electricity is provided to the indigents free of charge on a monthly basis. There is still a backlog of 9% of households that do not have access to electricity. The affected households are mainly farm dwellers.

New road networks are provided, while existing ones are maintained to improve linkages and enhance economic growth. In general, the condition of the Municipal roads range from fair to good. Road congestion is being experienced due to growth of the town. Trucks passing through the town and those hauling coal contribute to traffic congestion.

Currently, 83.99% of the households have access to water-borne sanitation, while rural and farm dwellers have access to biological toilets or pit latrine/pit toilet.

Phase I upgrade of the Boskrans Waste Water Treatment Works is completed and will improve the effluent quality and Green Drop Certification requirements. Phase II of the upgrading which

comprises new inlet works, raw sewerage pump station, and new BNR reactor has commenced and is at the design stage.

There has been increasing demand for basic services due to increasing population growth; hence, Middelburg has been declared one of the fast-growing mining towns within the Province.

Some 400 stands in Newtown and 395 stands in Kwazamokuhle Ext 8 have been serviced, while 170 stands in Rockdale and 133 stands in Aerorand West were serviced.

CONCLUSION

The following are the main challenges facing the Municipality pertaining to provision of basic services:

Because of farm owners who refuse farm dwellers access to water supply, this could make it difficult to meet the target of 100% access to potable water.

About 16 093 farm dwellers are below the minimum service level of sanitation.

The Municipality has exceeded the permitted water extraction quota from the dam.

Drought calls for the investigation of an alternative water source, which is a costly exercise.

Aging resulting in frequent power interruptions and water losses due to continuous water pipe bursts was estimated at 28% in the previous financial year.

RECOMMENDATIONS

As much as the Municipality is doing well in addressing the issues of provision of basic services within its limited resources, not all challenges of basic service provision have been addressed. Therefore, the following is recommended:

- (i) Operating budget for planned maintenance should be prioritized as opposed to capital budget.
- (ii) Investigation in terms of Section 78 of the Municipal Systems Act should be conducted for provision of services including provision of services to some of the holiday towns such as Kranspoort.
- (iii) The draft Roads Master Plan and Local Integrated Transport Plans (ITPs) should be reviewed and implemented as a matter of urgency.
- (iv) A Long-term Plan should be compiled and adopted with the aim of addressing all service provision-related issues.

T 3.1.0

This component includes water; waste water (sanitation); electricity; roads and Stormwater, sports, parks and recreation, Municipal buildings, cemeteries, waste management; and housing services; and a summary of free basic services.

3.1. WATER PROVISION

INTRODUCTION TO WATER PROVISION

Our strategy is to provide quality potable water to all households within the municipality. The aim is to encourage the operators of the Eskom Water Systems to maintain their Blue Drop status. Workshops and training of personnel are regularly provided to our personnel to keep them up to date with technology and provide assistance to other municipalities.

The challenges faced in our water systems are the aging infrastructure and increased population. Reclaimed mine water from Middelburg Mines (South 32) has been identified as an additional water source to augment the water supplies in Middelburg Town.

T 3.1.1

Total Use of Water by Sector (cubic meters)							
	Agriculture	Business	Industrial	Domestic	Unaccountable Water Losses	Welfare & Schools	Municipal
2017/2018	231 517.69	6 493 310.75	7 996 378.90	45 247 169.22	8 048 092.84	4 078 054.83	6 742 865.05
2018/2019							2018/2019

T 3.1.2

COMMENT ON WATER USE BY SECTOR

Currently, the daily water demand from all sectors exceeds the permitted volume from the Middelburg Dam. The municipality has the infrastructure to supply treated sewerage effluent to some of the industries which will be done when the upgrading of the Boskrans WWTW is completed. Raw water from Middelburg Dam is currently supplied to Columbus SS, Ferro Chrome, and Molare Piggery. The construction of infrastructure for the supply of reclaimed mine water from South 32 is currently in the plan and design. The availability of the reclaimed mine water will relieve the water demand to some extent and will benefit the whole of Middelburg. Because of the limited yield of the Klein Olifants River, the mine water is the considerable alternative source. The water supply agreement between the municipality and South 32 is yet to be finalized.

T 3.1.2.2

Water Service Delivery Levels			
Description	Households		
	2017/2018	2018/2019	
	Actual	Actual	Target
	No.	No.	No.
Water: (above min level)	83 468	84 593	84 218
<i>Minimum Service Level and Above (percentage)</i>	96.25%	97.49%	97.12%
Water: (below min level)			
Total number of households*	83 468	86 713	86713
* - To include informal settlements			
** -based on the previous census			
*** -growth experienced from 2011 to date			T 3.1.3

Access To Water			
Access to Water			
	Proportion of Households with Access to Water Points*	Proportion of Households with Access to Piped Water	Proportion of Households Receiving 6kL Free#
2016/2017	100%	99.9%	100%
2017/2018	100%	96.25%	100%
2018/2019	100%	97.49%	100%
			T 3.1.5
* Means access to 25 litres of potable water per day supplied within 200m of a household and with a minimum flow of 10 litres per minute			
# 6 000 litres of potable water supplied per formal connection per month			

Water Service Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2017/18		2018/19		2019/2020	
		Target	Target	Target	Actual	Target	
Service Indicators		*Previous Year	*Previous Year	*Previous Year	*Current Year	*Previous Year	
(i)	(ii)	(iii)	(iii)	(v)	(vi)	(iii)	(iv)
To provide quality and sufficient water supply and an environment not harmful to human health or well-being.	% of HHs (86 713) with access to clean and safe drinking water.	96.25%	96.25%	96.25%	97.49%	97.49%	98%
	% of water loss in all water systems.	25%	25%	25%	-	-	
	Hours taken to respond to a water pipe burst.	5	5	3.69	4.31	4.31	4.0
T 3.1.6.							

Employees - Water					
	Years 1- (2018)		YEAR 0 (2019)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	3	3	2	1	33
4-6	5	5	5	0	0
7-9	9	22	8	14	64
10-12	18	23	18	5	22
13-15	5	7	4	3	43
16-18	1	1	1	0	0
19-20	47	50	47	3	6
Total	88	111	85	26	23

Financial Performance 2018/2019 Water Services					
R'000					
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	100 568 678	122 399 609	132 469 381	119 094 121	-3%
Expenditure:					
Employees	27 065 505	34 094 134	31 430 378	30 674 403	-10%
Repairs and Maintenance	5 058 765	6 747 981	8 222 368	6 648 705	-1%
Other	50 178 534	78 529 248	82 734 840	68 553 306	-13%
Total Operational Expenditure	82 302 804	119 371 363	122 387 586	105 876 414	-11%
Net Operational Expenditure	-18 265 874	-3 028 246	-10 081 795	-13 217 707	336%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.1.8					

Capital Expenditure Water Services					
CAPITAL PROJECTS	2018/2019				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from Adjusted budget	Total Project Value
Total All	64 383 120	77 082 402	76 124 057	-1.2%	
P0008055-Bulk flow meters (560/...)	515 100	219 218	178 319	-18.7%	178 319
P0008057-Replace old water pipes Middelburg (560/...)	1 875 000	33 274	33 273	0.0%	33 273
P0008061-Replace equipment at Vaalbank WTP (561/...)	675 000	626 000	254 951	-59.3%	254 951
P0008062-Replace old water pipes Hendrina/Kwaza (566/...)	-	-	619 348	0%	619 348
P0008163-Replace old water meters Hendrina/Kwaza (566/...)	800 000	800 000	798 990	-0.1%	798 990
P0008201 Water connections (565/...)	200 000	200 000	199 468	-0.3%	199 468
P0008255-Replace valves in bulk supply line (561/...)	872 020	1 272 020	1 150 702	-9.5%	1 150 702
P0008256-Water services Rural areas (567/...)	550 000	1 087 000	-	-100.0%	-
P0900096-Replace water pump (566/...)	-	-	1 075 227	0%	1 075 227
P1000129-Underwater pressure drill (560/...)	200 000	340 305	339 392	-0.3%	339 392
P1000131 Mine water project Woestalleen Hendrina pipeline (566/...)	90 000	103 200	-	-100.0%	-
P1000132-Replace old water meters (560/...)	-	-	54 800	0%	54 800
P1000133-Replace old water meters in Eskom towns (567/...)	35 000	26 000	-	-100.0%	-

P1000137-Upgrade telemetry system (561/...)	-	-	26 000	0%	26 000
P1000207 Replace fences at reservoirs (561/...)	250 000	135 364	135 364	0.0%	135 364
P1000298-Replace sandfilters Kruger dam WTW (563/...)	482 000	899 736	717 200	-20.3%	717 200
P1000299-Replace old water pipes Villages (567/...)	175 000	60 000	59 517	-0.8%	59 517
P1100207-Replace plant & equipment (566/...)	200 000	190 182	-	-100.0%	-
P1100216-Replace plant & equipment (560/...)	-	-	165 374	0%	165 374
P1200082-Upgrade pipeline Vaalbank & Skietbaan (560/...)	1 500 000	1 500 000	1 487 639	-0.8%	1 487 639
P1200084-Replace plant & equipment (561/...)	-	19 500	-	-100.0%	-
P1500069-Replace old water pipes Mhluzi (560/...)	-	-	19 200	0%	19 200
P1600041-Reservoir Kwaza x9 (571/...)	150 000	185 000	184 973	0.0%	184 973
P1600054 Upgrade buildings at Krugerdam water works (563/...)	34 000	29 800	-	-100.0%	-
P1600056-New storage reservoir in Pullenshope (567/...)	-	-	29 800	0%	29 800
P1600057-New storage reservoir in Rietkuil (567/...)	60 000	260 000	-	-100.0%	-
P1700043 Waternetwerk Middelburg x33 (560/...)	-	-	223 890	0%	223 890
P1700049 Waternetwerk Kwaza x9 (566/...)	10 000 000	20 123 185	20 109 185	-0.1%	20 109 185
P1800105 Re-instatement of raw water supply line (bulk) (566/...)	-	2 497 636	-	-100.0%	-
P1800106 Refurbish Hendrina WTW pumpstation (571)	-	-	2 497 370	0%	2 497 370
P1800108: New water Connections RDP Newtown W17: 560	5 000 000	371 121	358 380	-3.4%	358 380

P1900046 Water Connections RDP (566)	4 400 000	1 557 503	1 557 503	0.0%	1 557 503
P1900059 Plan & Design Bulk water and reticulation network Rondebosch development W10: 560	550 000	550 000	547 472	-0.5%	547 472
P1900060 PPlan & Design Bulk water and reticulation network Dennesig North W17: 560	500 000	500 000	500 000	0.0%	500 000
P1900066 Elevated steel tank Middelburg ext 24 W6: 561	4 250 000	4 481 198	4 371 190	-2.5%	4 371 190
P1900091: Bulk water and reticulation network Somaphepha W9: 567	250 000	1 232 012	1 230 108	-0.2%	1 230 108
P1900093: Replace Equipment Kruger Dam WTW: 563	600 000	-	-	0%	-
P1900119 Refurbish Hendrina WTW: 571	-	-	-	0%	-
P1900128 - New Reservoir Kwazamokuhle (571/...)	-	-	-	0%	-
P1900129- Boreholes in Hendrina and Kwazamokuhle (566/...)	480 000	440 000	204 485	-53.5%	204 485
P1900134-Water network Kwaza X 9 (566/...)	300 000	-	-	0%	-
P1900141 New Water Network Hendrina Ext 3 (566/...)	600 000	-	-	0%	-
P0008066 Replace vehicles for water & sewer (575/...)	700 000	700 000	698 988	-0.1%	698 988
P1900072 Water Tanker 15000L (575/...)	2 300 000	1 926 908	1 878 758	-2.5%	1 878 758
P1900116 Transport Assets Tipper Truck: 575	5 000 000	4 743 476	4 743 475	0.0%	4 743 475
P1900117 Transport Assets Tractor-Loader-Backhoe TLB: 575	350 000	343 102	-	-100.0%	-
P1900118 Transport Assets Water Tanker: 575	-	-	256 385	0%	256 385
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					

T 3.1.9

COMMENT ON THE OVERALL WATER SERVICES PERFORMANCE

According to the 2016 community survey the number of Household has increased from 64 971 to 82 713 HH. This implies that the number of household has increased by 17 847 from 2011 CENSUS. The municipality is planning to achieve 95% of HH having access to water based on the 2016 community survey for 2018/19 FY. Our five-year target is to provide 99.9% of HHs with access to water services. Failure to meet the target could arise from farm owners who refuse to supply farm dwellers with water and continuous uncontrolled influx. Upgrading of the pump line from Vaalbank Water Treatment Works to Skietbaan Reservoir site commenced. Additional storage capacity (reservoir) for portable water in Kwazamokuhle Township has been constructed. This additional bulk supply pipe line will transfer treated water to service Mhluzi and Middelburg in response to the increasing water demand.

T 3.1.10

3.2. WASTE WATER (SANITATION) PROVISION

INTRODUCTION TO SANITATION PROVISION

The municipality is committed to ensuring provision of new sanitation infrastructure while upgrading existing infrastructure within MP313 areas. Currently, 83.99% of Steve Tshwete Local Municipality households have access to basic sanitation which is met by means of water-borne sanitation, biological toilets in rural and farm areas as well as low flush toilets in other villages. The municipality continually maintains the dry sanitation systems in rural and farm areas.

Phase II of the upgrading comprises new inlet works, raw sewerage pump station, chlorine contact tank and new BNR reactor. The new Inlet Works has been completed while the raw sewerage pump station is under construction.

T 3.2.1

Sanitation Service Delivery Levels							
Description	Ref	2015/2016	2016/2017	2017/2018	*Households		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Actual
		No.	No.	No.	No.	No.	No.
<u>Sanitation/sewerage: (above minimum level)</u>							
Flush toilet (connected to sewerage)		942	600	720			930
Flush toilet (with septic tank)		712	952	502			535
Chemical toilet		535	535	511			601
Pit toilet (ventilated)		124	135	103			100
Other toilet provisions (above min. service level)		13	13	15			11
<i>Minimum Service Level and Above sub-total</i>		2 325	2 236	1 851	–	–	2 178
<i>Minimum Service Level and Above Percentage</i>		68.9%	59.9%	55.5%	-	-	63.1%
<u>Sanitation/sewerage: (below minimum level)</u>							
Bucket toilet		502	952	938			720
Other toilet provisions (below min. service level)		535	535	535			535
No toilet provisions		10	11	12			15
<i>Below Minimum Service Level sub-total</i>		1 047	1 498	1 485	–	–	1 271
<i>Below Minimum Service Level Percentage</i>		31.1%	40.1%	44.5%	-	-!	36.9%
Total households	###	3 372	3 734	3 336	–	–	3 449
*Total number of households including informal settlements							T 3.2.3

Access to Sanitation	
	Proportion of Households with Access to Sanitation
2016/2017	80030
2017/2018	80736
2018/2019	81912

Waste Water (Sanitation) Service Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2017/2018		2018/2019			2019/2020
		Target	Actual	Target		Actual	Target
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	
Provision of toilets within standard.	Additional Households (HHs) provided with minimum sanitation during the year (Number of HHs remaining without minimum sanitation at year end). Informal settlements & farm dwellers.	71	706	706	1203	1203	500
		16 093	15 387	15387	14184	14184	13864
T 3.2.6							

Employees - Sanitation (Waste Water)					
	Years 1 (2018)		YEAR 0 (2019)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	1	1	1	0	0
4-6	1	2	2	0	0
7-9	8	30	8	22	73
10-12	17	34	17	17	50
13-15	7	9	7	2	22
16-18	13	15	13	2	13
19-20	64	73	66	7	10
Total	111	164	114	50	30

Financial Performance: 2018/2019 Sanitation Services					
					R'000
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	87 873 659	91 036 179	90 209 090	90 407 671	-1%
Expenditure:					
Employees	34 520 974	48 663 125	44 543 918	42 124 342	-13%
Repairs and Maintenance	5 131 440	7 237 976	9 281 681	8 173 231	13%
Other	20 731 381	27 265 053	29 590 468	25 904 587	-5%
Total Operational Expenditure	60 383 794	83 166 154	83 416 067	76 202 160	-8%
Net Operational Expenditure	-27 489 864	-7 870 025	-6 793 023	-14 205 511	81%
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					
T 3.2.8					

Capital Expenditure: Sanitation Services					
R' 000					
Capital Projects	2018/2019				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	56 977 000	32 648 921	25 532 110	-22%	
P0008049-Replace old sewer lines Middelburg/Mhluzi (550/...)	500 000	1 119 322	1 119 101	0.0%	1 119 101
P0008053-Pumps (552/...)	480 000	454 000	215 338	-52.6%	215 338
A0008053: Replace pumps (552/...)	-	-	452 669	0.0%	452 669
P0008089-Equipment at Kwaza WWTP (553/...)	300 000	235 000	173 870	-26.0%	173 870
A0008089-Equipment at Kwaza WWTP (553/...)	-	-	234 560	0.0%	234 560
P0008091 Refurbish Infrastructure at Blinkpan WWTW (547/...)	150 000	176 000	174 000	-1.1%	174 000
P0008092 Refurbish Infrastructure at Komati WWTW (547/...)	200 000	200 000	179 675	-10.2%	179 675
P0008184 Sewerage connections (551/...)	100 000	150 000	141 689	-5.5%	141 689
P0008236-Biological toilets Rural settlements (547/...)	860 000	999 981	999 980	0.0%	999 980
P0900063-Boskrans WWTP equipment (552/...)	5 100 000	-	-	0.0%	-

P0900244-Upgrade Boskrans Sewer Plant (552/...)	2 500 000	3 505 921	3 505 920	0.0%	3 505 920
P1100203-Replace redundant equipment (550/...)	37 000	37 000	-	-100.0%	-
A1100203-Replace Redundant Equipment (550/...)	-	-	36 950	0.0%	36 950
P1300047 Sewer network Newtown x1A (550/...)	2 500 000	-	-	0.0%	-
P1700031 Sewer network Kwaza x9 (550/...)	600 000	-	-	0.0%	-
P1700032 Sewer network x33 (550/...)	-	1 000 000	999 445	-0.1%	999 445
P1700035-Boskrans WWTW phase 2 (552/...)	30 000 000	12 111 444	12 111 383	0.0%	12 111 383
P1800002-Upgrade Kwazamokuhle taxi rank ablution (410/...)	500 000	500 000	437 396	-12.5%	437 396
P1800078-Outfall Sewer Lines Mall & German Dev (550/...)	2 000 000	900 000	900 000	0.0%	900 000
P1900036 Waterborne supply system Somaphepha (547)	800 000	354 353	-	-100.0%	-
P1900037 Rondebosch development sewerage (550)	600 000	-	-	0.0%	-
P1900038 New sewer network Hendrina ext3 (546)	1 200 000	-	-	0.0%	-
P1900052 Upgrade Buildings Boskrans WWTW (552)	900 000	970 000	964 384	-0.6%	964 384

P1900061: Bulk sewer and reticulation network Dennisg North W17: 550	700 000	700 000	699 547	-0.1%	699 547
P1900133-Sewer Network Kwaza X 9 (550/...)	-	600 000	599 991	0.0%	599 991
P1900145 - Sanitation For Newtown X1A (550/...)	-	2 500 000	-	-100.0%	-
P1900073 New TLB's 4x4 (575/...)	600 000	1 160 000	1 077 500	-7.1%	1 077 500
P1900074 14 Seater Transporter vehicle (575/...)	350 000	520 000	508 712	-2.2%	508 712
P1900090 High pressure sewer drainage truck: 575	6 000 000	3 656 000	-	-100.0%	-
P1900136 New Transport Vehicle (575/...)	-	799 900	-	-100.0%	-
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					
					T 3.2.9

COMMENT ON THE OVERALL PERFORMANCE OF SANITATION SERVICES

The aim is to ensure provision of new sanitation infrastructure while upgrading existing infrastructure. New water and sanitation infrastructure was installed at Somaphepha for the 300 housing units. Planning for servicing of Kwazamokuhle Extension 9 has also been completed.

Phase II of the upgrading comprises new inlet works, raw sewerage pump station, chlorine contact tank and new BNR reactor. The new Inlet Works has been completed while the raw sewerage pump station is under construction.

T 3.2.10

3.3. ELECTRICITY

INTRODUCTION TO ELECTRICAL ENGINEERING

The Electrical Engineering Services Department is licensed to supply the following areas with electricity: Middelburg, Hendrina, Kwazamokuhle, Doornkop (Piet Tlou), Komati, Blinkpan, and Koornfontein. The structure of the department comprises the following divisions: Customer Services and Connections, Substation Automation, and Planning and Designs.

Customer Services and Connections Division's functions are as follows:

- Tariffs determination and management
- Management of not more than 80A electrical connections and meters
- Premises electrical installation safety compliance
- Implementation of the Free Basic Electricity Policy
- Streetlight maintenance.

Substation Automation Division's functions are as follows:

- Management and implementation of all types of electrical maintenance
- Operating in terms of the Operating Regulations for High Voltage Systems (ORHVS)
- Continuity of supply, and safety of personnel and equipment
- Preparations of annual reports in terms of NERSA requirements
- Power outage management
- Management of the Supervisory Control and Data Acquisition (SCADA) system.

Planning and Design Division's functions are as follows:

- Implementation of capital projects
- Preparation and approval of electrical designs
- Compilation and implementation of IDP, Budget, and SDBIP
- Project management.

The main planning strategies for the department are as follows:

- Installation of bulk infrastructure to cater for services
- Increasing the supply capacity of substations in response to increasing demand

- Implementation of the Electricity master plan
- Installation and upgrade of infrastructure and equipment to render a service
- Providing infrastructure and connections to all new developments when required
- Implementing the Free Basic Electricity Policy
- Discouraging tampering by using real-time monitoring systems
- Developing a policy and encouraging the utilisation of alternative energy
- Contributing towards the mitigation of climate change impacts by reducing carbon emissions
- In line with the above-listed strategies, the following were achieved: Electrification of 200 Stands and provision of link in Newtown
- Infrastructure was upgraded by replacing meter boxes, replacement of an MV cable in order to ensure reliability of power supply.
- Installation of high masts in Mhluzi (x12) and (x2) in Kwazamokuhle Extension 8.
- Installation of MV Panels (Circuit breakers) at Newtown Switching Station
- Designs for:
 - The upgrade of HV Substations(Lang; Verdoorn; Sipres and Gholfsig),
 - New intake Substations (Rondabosch/Rockdale; Middelburg South)
 - MV Switching stations (Aerorand and Kwazamokuhle Ext.8)

Replacement of LV ASCO cables, Replacement of LV overhead lines with underground cables,
Replacement of Miniature substations and Ring Main Units

T 3.10.1

Electricity Service Delivery Levels				
Description	Households			
	2015/2016	2016/2017	2017/2018	2018/2019
	Actual No.	Actual No.	Actual No.	Actual No.
<u>Energy: (above minimum level)</u>				
Electricity (at least min. service level)	3 566	3 450	3 265	3 038
Electricity – prepaid (min. service level)	37 380	37 066	36 891	40 061
<i>Minimum Service Level and Above (subtotal)</i>	40 946	40 516	40 958	43 099
<i>Minimum Service Level and Above (percentage)</i>	55.79%	46.72%	51,43%	54,12%
<u>Energy: (below minimum level)</u>				
Electricity (<min. service level)	0	0	0	0
Electricity – prepaid (<min. service level)	0	0	0	0
Other energy sources	0	0	0	0
<i>Below Minimum Service Level (subtotal)</i>	0	0	0	0
<i>Below Minimum Service Level (percentage)</i>	0	0	0	0
Total number of households	73 395	76 715	79 638	79 638
<i>T 3.3.3</i>				

Electricity Service Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2017/2018		2018/2019			2019/20
		Target	Actual	Target		Actual	Target
<i>Service Indicators</i> (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
To ensure the provision of affordable and sustainable basic services by upgrading existing infrastructure and providing new infrastructure							
To provide efficient and sustainable electricity supply to consumers throughout the municipal area	% of HHs with access to electricity in the licensed area	450 additional household	546 additional household	450 additional household	400 additional household	462 additional household	475 additional household
	% of area outages successfully restored within 4 hours (other than equipment failure)	75%	68%				
	% of area outages successfully restored within 12 hours (equipment failure, e.g. switchgear, mini-substations, transformers)	82%	No equipment failure encountered during 2017/18 financial year				
	5 of free basic services consumers register for free basic electricity	300 Consumers	126 Consumers	300 Consumers	300 Consumers	495 Consumers	300 Consumers

Employees - Electrical Services					
	2017/2018		2018/2019		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	3	4	4	0	0
4-6	6	7	5	2	29
7-9	34	37	34	3	8
10-12	17	19	18	1	5
13-15	1	1	1	0	0
16-18	17	19	18	1	5
19-20	29	29	25	4	14
Total	107	116	105	11	9

Financial Performance: Electricity Services 2018/2019					
					R'000
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	540 053 711	598 104 969	627 558 200	596 197 536	0%
Expenditure:					
Employees	43 491 290	48 186 521	48 912 129	47 238 679	-2%
Repairs and Maintenance	23 033 060	26 817 029	26 838 029	15 228 719	-43%
Other	446 313 680	485 039 842	496 368 879	512 586 531	6%
Total Operational Expenditure	512 838 030	560 043 392	572 119 037	575 053 930	3%
Net Operational Expenditure	-27 215 682	-38 061 577	-55 439 163	-21 143 606	-44%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.3.7					

Capital Expenditure: Electricity Services					
Capital Projects	R' 000				
	2018/2019				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	79 432 424	83 019 463	82 162 934	-1%	
P0000111 - HV Substation Feasibility Study to Upgrade Sipres Substation (700/...)	500 000	448 460	448 460	0%	448 460
P0008071 - LV Replace Meter Kiosk (700/...)	200 000	186 791	186 791	0%	186 791
P0008076 - LV Replace LT Overhead Lines Ward 11 (700/...)	500 000	497 293	497 293	0%	497 293
P0008077 MV Install Ring Main Units at Switching Gear Ward 13 (700/...)	1 200 000	886 291	886 291	0%	886 291
P0008080 MV Networks HT links Ward 17 (700/...)	8 000 000	6 754 998	6 754 998	0%	6 754 998
P0008170 - HV Substations Upgrade Gholfsic Sub Station (700/...)	500 000	519 120	519 120	0%	519 120
P0008189 - LV Electrical Connections Prepaid (710/...)	1 700 000	1 569 776	1 489 195	-5%	1 489 195
P0008190 MV Networks Bulk connections Ward 23 (700/...)	200 000	-	-	0%	-
P0008204 - LT overhead lines Hendrina (700/...)	500 000	498 162	498 162	0%	498 162
P0008223 - HV Feasibility Study Upgrade Verdoorn S/station (700/...)	500 000	555 548	555 547	0%	555 547
P0008275 MV Electrical connections bulk (710/...)	400 000	638 814	587 169	-8%	587 169
P0008353 - LV Replace LT Overhead Lines Ward 13 (700/...)	500 000	495 769	495 769	0%	495 769
P0008368 MV Replace Mini Substations Ward 11 (700/...)	1 200 000	595 903	595 902	0%	595 902
P0008371 MV Replace Mini Substations Ward 21 (700/...)	500 000	595 904	595 902	0%	595 902
P0008372 MV Replace Mini Substation Ward 23 (700/...)	500 000	595 903	595 902	0%	595 902
P0008373 MV Replace Mini Substation Ward 17 (700/...)	500 000	595 903	595 902	0%	595 902
P0008375 MV Replace Mini Substation Ward 10 (700/...)	500 000	595 904	595 902	0%	595 902
P0008378 MV Replace Mini Substation Ward 3 (700/...)	600 000	172 572	172 572	0%	172 572
P0008382 - LV Electrical Connections Bulk Whole Municipality (710/...)	113 000	4 186	4 186	0%	4 186
P1000173 - LV Networks Electrification Kwaza x8 W3 (700/...)	-	-	-	0%	-
P1000277-Furniture & office equipment (700/...)	30 000	30 000	29 234	-3%	29 234

P1000278 Fencing outdoor equipment (700/...)	100 000	85 147	85 147	0%	85 147
P1000309 - HV Feasibility Study Upgrade lang S/station (700/...)	500 000	323 320	323 320	0%	323 320
P1100174-Equipment (700/...)	240 000	240 000	239 300	0%	239 300
P1200134 LV Networks Replace Stolen Services (700/...)	200 000	60 355	60 355	0%	60 355
P1200101 - ASCO LV cables (700/...)	600 000	833 830	833 830	0%	833 830
P1200100 MV Replace Stolen Services (700/...)	-	-	-	0%	-
P1200136 - LV Highmast Low Income Areas Ward 2 (731/...)	700 000	716 809	716 809	0%	716 809
P1200137 - LV Highmast Low Income Areas Ward 24 (731/...)	350 000	350 642	350 642	0%	350 642
P1200138 -LV Highmast Low Income Areas Ward 25 (731/...)	700 000	716 809	716 809	0%	716 809
P1200139 -LV Highmast Low Income Areas Ward 28 (731/...)	700 000	1 223 519	1 223 519	0%	1 223 519
P1200140 - LV Highmast Low Income Areas Ward 18 (731/...)	700 000	445 484	445 484	0%	445 484
P1200141 - LV Highmast Low Income Areas Ward 20 (731/...)	700 000	584 000	584 000	0%	584 000
P1200142 - LV Highmast Low Income Areas Ward 19 (731/...)	350 000	1 177 589	1 177 587	0%	1 177 587
P1200155 MV Replace Cables in Ward 13 (700/...)	8 361 920	9 779 437	9 723 551	-1%	9 723 551
P1200156 MV Replace Cables in Ward 20 (700/...)	-	4 683 358	4 683 357	0%	4 683 357
P1200157 MV Replace Cables in Ward 11 (700/...)	7 852 500	11 732 772	11 602 114	-1%	
P1300012 Electrification Newtown (700/...)	3 860 004	-	-	0%	-
P1300062 Electrification Newtown W27(700/...)	4 396 500	1 563 638	1 563 638	0%	1 563 638
P1300095 - LV Networks Electrification Newtown W27 (700/...)	-	-	-	0%	-
P1400024 - LV Mhluzi Cables (700/...)	400 000	459 751	459 624	0%	459 751
P1400025-HV Transmission Replace 88KV cable (700/...)	500 000	-	-	0%	-
P1400030-Upgrade Doornkop substation (700/...)	500 000	334 929	334 929	0%	334 929
P1600063 - Replace stolen services (streetlights) (731/...)	100 000	16 376	16 375	0%	16 376
P1700053 MV Replace Faulty Equipment (700/...)	4 925 000	4 777 970	4 777 969	0%	4 777 970
P1700055/6 Electrification Kwaza x9 (700/...)	500 000	498 153	498 153	0%	498 153
P1800024 HV Substation New intake substation (700/...)	1 296 500	-	-	0%	-
P1800080 - Rockdale North Electrification (700/...)	-	1 396 769	1 396 769	0%	1 396 769
P1800081- Rockdale North Electrification (C/F) (700/...)	500 000	7 345 402	6 687 110	-9%	7 345 402

P1800088 MV Switching Newtown? W17 (700/...)	5 040 000	4 333 203	4 333 203	0%	4 333 203
P1900010 MV Networks Electrification Kwaza x8 W3 (700)	4 603 500	1 994 020	1 994 020	0%	1 994 020
P1900012 Hazardous Building Electrical Services (700)	1 000 000	999 998	999 998	0%	999 998
P1900013 HV Substation New Middelburg South intake (700)	500 000	146 456	146 456	0%	146 456
P1900014 MV Networks Electrification Kwaza x8 W3 (700/...)	4 603 500	-	-	0%	-
P1900015 MV Networks Electrification Node D Light Industrial Mhluzi (700)	700 000	1 027 086	1 027 086	0%	1 027 086
P1900016 HV Substation New intake Rockdale/Rondebosch (700)	800 000	800 000	800 000	0%	800 000
P1900017 - LV Replace stolen services (700/...)	100 000	-	-	0%	-
P1900018 MV Replace cables Ngwako primary cable (700)	500 000	365 255	365 255	0%	365 255
P1900019 MV Switching Station Aerorand W11 (700)	600 000	597 730	597 730	0%	597 730
P1900101 Replacement of HV Tap Changer: 700	1 200 000	1 251 720	1 251 720	0%	1 251 720
P1900124 LV Networks Electrification Kwaza X8 W3 (700/...)	-	1 240 357	1 240 357	0%	1 240 357
P1900125 HV Substation New intake substation W3 (700/...)	-	1 296 500	1 296 500	0%	1 296 500
P1900126-LV Networks Elec Newtown proclaimed W27 (700/...)	-	1 508 716	1 508 716	0%	1 508 716
P1900167: Insurance Assets:250	-	-	122 140	0%	-
P0008108 LDV's replacement (750/...)	610 000	723 628	723 628	0%	723 628
P0008109 Replace Cherry Picker (750/...)	1 500 000	1 151 438	1 151 437	0%	1 151 438
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					
T 3.3.8					

COMMENT ON THE OVERALL PERFORMANCE OF ELECTRICITY SERVICES

In line with the above-listed strategies, the following were achieved:

- Electrification of 200 Stands and provision of link in Newtown
- Infrastructure was upgraded by replacing meter boxes, replacement of an MV cable in order to ensure reliability of power supply.
- Installation of high masts in Mhluzi (x12) and (x2) in Kwazamokuhle Extension 8.
- Installation of MV Panels (Circuit breakers) at Newtown Switching Station
- Designs for:
 - The upgrade of HV Substations(Lang; Verdoorn; Sipres and Gholfsig),

- New intake Substations (Rondabosch/Rockdale; Middelburg South)
- MV Switching stations (Aerorand and Kwazamokuhle Ext.8)
- Replacement of LV ASCO cables
- Replacement of LV overhead lines with underground cables
- Replacement of Miniature substations and Ring Main Units

3.4. WASTE MANAGEMENT (THIS SECTION TO INCLUDE: WASTE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING, AND RECYCLING)

INTRODUCTION TO ENVIRONMENTAL AND WASTE MANAGEMENT

INTRODUCTION TO ENVIRONMENTAL AND WASTE MANAGEMENT

Waste removal service

The total number of households with access to waste removal services is 74475 by June 2019, which brings the total percentage of households with access to waste removal service to 85.9% by June 2019. The Municipal service (Kerbside) extends to all Municipal towns and Eskom towns but excludes the mining towns, farms and rural areas. Waste removal service is provided at Kranspoort and Sikhululiwe Village using a communal waste storage facility (waste transfer station) or bins, which are placed at strategic points. The Middelburg area is experiencing spatial growth, both residential and business areas. As a result, the current departmental resources are under pressure to meet the demand for waste collection.

The garden waste removal service is provided through private contractors, and a total of about 20876 households are beneficiaries of the project with a total budget of about R11 Million per annum. The service will be maintained in the following areas within the municipality during the 2019/2020 financial year: Mhluzi, Hlalamnandi, Nasaret, Middelburg Ext 24, and Rockdale.

The street cleaning and clearing of illegal dumping

The street cleaning and clearing of illegal dumping services for all the streets in towns, main entrances, and open spaces are carried out by permanent Municipal employees, contractors and temporary employees appointed through the Extended Public Works Programme (EPWP). The garden service project incorporates street cleaning in the following areas: Mhluzi, Hlalamnandi, Nasaret, Middelburg Ext 24, and Rockdale

The cleaning of streets in the Middelburg CBD is also rendered after hours to ensure that the town is kept clean at all times. Mass containers are placed in strategic areas for waste storage to combat illegal dumping.

Waste storage and disposal

Currently, there are nine (9) waste transfer stations within the municipality which are located in Hendrina, Komati, Rietkuil, Doornkop, Dennisig, Rockdale, Middelburg Ext 49, Sikhululiwe and Somaphepha. There is one class B licensed landfill site in Middelburg. The Middelburg landfill site was extended due to the challenge experienced with the spatial growth and lack of air space at the landfill site. Construction of disposal cells is progressively as per budget allocation. The project is funded through MIG and was also funded by the Environmental Protection Infrastructure Project fund. There are plans to establish a waste drop off facility and waste minisites for processing and storage of waste in 2019/20 financial year. Hendrina waste transfer station was upgraded to increase capacity of waste storage and to provide facilities for waste reclamation.

Recycling

There is only one Buy-Back centre located in Mhluzi. Reclamation activities are taking place at the landfill site in Middelburg. A total of 1895 tons of recyclables were processed at the Buy Back centre and a total of 3830 tons were reclaimed at the landfill site by June 2019. The municipality has a database of some informal reclaimers within the municipal area.

The Municipality has procured 240L bins to be provided to schools for reclamation.

Environmental education and awareness

A total of 37 awareness campaigns were conducted during the financial year under review. Material such as gazebo, banner, games, puzzle, posters, recycling booklets, and other awareness material were procured to enhance the awareness campaigns. There is currently one Eco school in the municipal area i.e., Middelburg Primary School, while four (04) schools have implemented waste reclamation projects, i.e., Middelburg Primary, Mhluzi Primary, Mvuzo, Mthombeni.

Measures taken to improve performance include the acquisition of additional equipment annually and appointment of additional personnel to meet the increasing demand for waste management services. Establishment of drop off facility and waste minisites for diversion of waste from the landfill site in order to comply with environmental legislation, and prolong the life span of the landfill site. The projects are envisaged to contribute to the economy through job creation and involvement of SMME's. The municipality will introduce the separation of waste at source in the 2019-2020 financial year, to promote waste diversion. The use of 240L bins in all households has been introduced in order to reduce illegal dumping, improve efficiency of waste collection and standardise waste collection service in all areas of the municipality. The distribution of the bins to households has already started and will continue in 2019/20 financial year.

Semi-underground bins have been installed in various areas within municipality for storage of waste to keep the environment clean. The municipality is in the process of conducting a Section

78 study for waste management services. The study will be concluded in the 2019/20 financial year. A landfill site feasibility study was conducted in preparation for a new landfill site and material recovery facility to provide for more facilities of waste diversion. The waste management bye-laws were reviewed in the 2018/19 financial year. The personnel budget for 2019/20 include a strategic position of a Business consultant to improve service delivery and revenue collection in business operations. The waste information system will be procured for proper reporting and monitoring of waste activities.

All indigent households, including those at informal settlements like Newtown, are provided with a kerbside waste collection service at least once a week. Where there is no kerbside waste collection services, bulk containers are provided at strategic points for collection by the municipality.

Solid Waste Service Delivery Levels				
Description	2015/2016	2016/2017	2017/2018	Households 2018/2019
	Actual	Actual	Actual	Actual
	No.	No.	No.	No.
<u>Solid Waste Removal: (Minimum level)</u>				
Removed at least once a week	2 685	2 846		2 235
<i>Minimum Service Level and Above sub-total</i>	2 685	2 846	–	2 235
<i>Minimum Service Level and Above percentage</i>	47.1%	51.5%	-	44.8%
<u>Solid Waste Removal: (Below minimum level)</u>				
Removed less frequently than once a week	547	565		523
Using communal refuse dump	846	487		865
Using own refuse dump	547	565		523
Other rubbish disposal	952	938		720
No rubbish disposal	123	124		124
<i>Below Minimum Service Level sub-total</i>	3 015	2 678	–	2 755
<i>Below Minimum Service Level percentage</i>	52.9%	48.5%	-	55.2%
Total number of households	5 699	5 523	–	4 991
T 3.4.2				

Waste Management Service Policy Objectives Taken From IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2017/2018		2018/2019			2019/2020
		Target	Actual	Target		Actual	
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
To ensure a clean and healthy environment through the provision of regular waste removal services to existing and new developments							
% of HHs with access to solid waste removal services	HHs with access to waste removal services by June 2018	85.38% of HH with access to solid waste removal services (0.46% (400) additional) serviced by June 2018	85.26% of HH with access to solid waste removal services (295 additional) by June 2018	85.38% of HH with access to solid waste removal services (0.46% (400) additional) serviced by June 2018	85.7% (74339) of HH with access to solid waste removal services (0.5% (400 HH) additional) serviced by June 2019	(85.9%) 74475 of HH with access to solid waste removal by June 2019 Additional 536 HH	(86.3%) 74775 of HH with access to solid waste removal by June 2020. Additional 300 HH
% of additional commercial, institutional, and industrial centres with access to solid waste removal services	additional commercial, institutional, and industrial centres serviced by June 2018	04 new businesses with access to solid waste removal services buy June 2018	04 new businesses with access to solid waste removal services by June 2018	04 new businesses with access to solid waste removal services buy June 2018	06 new businesses with access to solid waste removal services by June 2019	06 new businesses with access to solid waste removal services by June 2019	-
Number of households provided with garden waste services	HHs provided with garden waste services	20876 existing HH maintained with garden waste removal services by June 2018	20876 existing HH maintained with garden waste removal services by June 2018	20876 existing HH maintained with garden waste removal	20876 existing HH maintained with garden waste removal	20876 existing HH maintained with garden waste removal	20876 existing HH maintained with garden waste removal

Waste Management Service Policy Objectives Taken From IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2017/2018		2018/2019			2019/2020
		Target	Actual	Target		Actual	
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
				services by June 2018	services by June 2018	services by June 2019	services by June 2020
% compliance with permit conditions (Landfill site)	compliance with permit conditions	93% compliance with permit conditions by 2018	80% compliance with permit conditions by 2018	93% compliance with permit conditions by 2018	85% compliance with permit conditions by 2019	75.5% compliance with permit conditions by 2019	80% compliance with permit conditions by June 2020
% compliance with permit conditions (Transfer stations) Number of audits conducted for the waste transfer stations	compliance with permit conditions and standards	70 % compliance with permit conditions by June 2018	52.75 % compliance with permit conditions by June 2018	70 % compliance with permit conditions by June 2018	60 % compliance with permit conditions and standards by June 2019 (external audit	54 % compliance with permit conditions and standards by June 2019 (external audit	36 Audits conducted for the waste transfer stations by June 2020
Number of 240l bins distributed to households (HH)	-	-	-	-	-	-	10 000 (240l) bins distributed to households (HH) by June 2020
To ensure maintenance of greenest municipality status							
Number of GMC reports submitted to Province	GMC reports submitted to Province	4 reports submitted to province by June 2018	4 reports submitted to province by June 2018	4 reports submitted to province by June 2018	4 reports submitted to province by June 2019	4 reports submitted to province by June 2019	4 reports submitted to province by June 2020

Waste Management Service Policy Objectives Taken From IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2017/2018		2018/2019			2019/2020
		Target	Actual	Target		Actual	
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
To ensure compliance with national legislation/policies by reducing the amount of waste disposed at landfill sites through the implementation of appropriate waste minimization strategies.							
Number of waste minimization projects.	Waste minimization projects established by June 2018.	1 waste minimization project established by June 2017.	1 waste minimization project established by June 2017.	1 waste minimization project established by June 2017.	1 Waste minimization project implemented in partnership with private organizations by June 2018.	1 Waste minimization project implemented in partnership with Coca Cola Beverages South Africa by June 2018.	1 Waste minimization project implemented in partnership with private organizations by June 2019. 1 Waste minimization project implemented with Schools by March 2019
To contribute towards the growth of the green economy through implementation of waste projects							
Number of Full Time Equivalent (FTE) jobs created to improve the level of employment	FTEs created by the end of June 2018	133 FTE's jobs created in the waste sector by end of June 2018	148.53 FTE's jobs were created in the waste section by June 2018	133 FTE's jobs created in the waste sector by end of June 2018	140 Jobs created in the waste sector by end of June 2019	246 Jobs created in the waste sector by end of June 2019	116 Jobs created in the waste sector by end of June 2020
To ensure that people are aware of the impact of waste on their health, well-being, and the environment.							

Waste Management Service Policy Objectives Taken From IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2017/2018		2018/2019			2019/2020
		Target	Actual	Target		Actual	
		*Previous Year (iii)		*Previous Year (v)	*Current Year (vi)		*Current Year (viii)
Number of environmental awareness campaigns conducted	Awareness campaigns to be conducted by June 2018	12 Environmental public participation sessions conducted in 5 public areas, 4 schools and 3 wards by June 2018	12 Environmental public participation sessions conducted by June 2018	12 Environmental public participation sessions conducted by June 2018	20 Environmental public participation sessions conducted by June 2019	37 Environmental public participation sessions conducted by June 2019	38 Environmental public participation sessions conducted by June 2020
To provide for waste management facilities							
Number of disposal cells constructed	-	-	-	-	-	-	01 Disposal cell constructed at Middelburg landfill site by June 2020
Number of waste minisites established	-	-	-	-	-	-	03 Waste minisites established by June 2020
Number of waste drop offs established	-	-	-	-	-	-	01 Waste drop off established by June 2020
% Progress towards feasibility of a new landfill site	Progress towards feasibility of a new landfill site by June 2018	Project completed	Project completed	-	-	-	-

Employees - Solid Waste Management					
	2017/2018		2018/2019		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	1	1	1	0	0
4-6	2	2	2	1	50
7-9	2	2	2	0	0
10-12	7	7	7	1	14
13-15	22	23	21	2	9
16-18	9	10	9	1	10
19-20	151	156	151	5	3
Total	194	201	193	10	5

Financial Performance: Solid Waste Management Services 2018/2019					
R'000					
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	101 202 339	105 783 649	107 731 912	111 098 807	5%
Expenditure:					
Employees	46 710 832	53 292 023	52 050 949	52 050 893	-2%
Repairs and Maintenance	2 762 931	3 061 010	3 811 010	3 066 717	0%
Other	36 267 387	39 125 330	41 530 979	42 624 678	9%
Total Operational Expenditure	85 741 150	95 478 363	97 392 938	97 742 287	2%
Net Operational Expenditure	-15 461 189	-10 305 286	-10 338 974	-13 356 519	30%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.4.7					

Capital Expenditure: Waste Management Services					
Capital Projects	2018/2019				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	R 23 735 000	R 27 353 675	R 28 460 541	4%	
P0008018 Purchase LDV (420/...)	R 380 000	R 911 901	R 911 871	0%	R 911 871
P09000206 Roll-on roll-off containers (420/...)	R 550 000	R 460 000	R 460 000	0%	R 460 000
P1000080-Replace 1.75 cub containers (420/...)	R 210 000	R 210 000	R 210 000	0%	R 210 000
P1000289-Replace street bins (420/...)	R 180 000	R 180 000	R -	-100%	R -
A1000289-Replace street bins (420/...)	R -	R -	R 180 000	0%	R 180 000
P1100046 Tipper truck 6m3 (420/...)	R 1 250 000	R 1 137 550	R 1 137 550	0%	R 1 137 550
P1200046 Refuse compactor 20.5m3 (420/...)	R 7 000 000	R 6 177 340	R 6 177 289	0%	R 6 177 289
P1200052 Skip containers (420/...)	R 215 000	R 590 351	R 590 312	0%	R 590 312
P1500089-Upgrade waste transfer station Hendrina (422/...)	R 5 000 000	R 6 200 000	R 6 200 000	0%	R 6 200 000
P1800030-Fence & gate Dennesig transfer station (422/...)	R 500 000	R 527 860	R 527 853	0%	R 527 853
P1900034 New 240L Wheelie bins (420)	R 5 600 000	R 6 831 900	R 6 830 460	0%	R 6 830 460
P1900035 New Front end loader (420)	R 2 400 000	R 2 391 700	R 2 391 687	0%	R 2 391 687
P1900088: Ablution facilities Landfill site: 430	R 250 000	R 231 073	R 231 073	0%	R 231 073
P1900089: Shelves for storage of tools and equipment: 420	R 200 000	R 60 000	R 48 500	-19%	R 48 500
P1900140: New Underground Containers (MOLOKS) (420/...)	R -	R 1 444 000	R -	-100%	R -
P1900168: South32 Donations: 2x Refuse Compactors: 420	R -	R -	R 2 563 946	0%	R 2 563 946
P1900173: Rehabilitation of landfill Sites (Reduction).	R -	R -	R -	0%	R -
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					

T 3.4.9

COMMENT ON THE OVERALL PERFORMANCE OF SOLID WASTE MANAGEMENT**THE OVERALL PERFORMANCE OF ENVIRONMENTAL AND WASTE MANAGEMENT**

Waste collection: An additional 513 households were provided with the waste collection services and 06 new businesses were serviced by May 2019. The waste collection service is inundated with challenges posed by inadequate resources, ageing fleet and the high rate of population growth. In a bid to address these challenges, a detailed investigation will be carried out to ascertain the status quo and make recommendations for improvement. The tender to conduct Section 78 study and waste management strategy was advertised. The project will be concluded in 2019/20 financial year.

In addition, the municipality plans to replace the aged fleet every year. The department will maintain the provision of garden waste services to the 20876 households in the 2019/20 financial year. The garden waste service cannot be extended to other areas due to shortage of resources. The municipality will investigate methods of providing the service as per the Section 78 study. Waste diversion strategies and projects to divert waste from the landfill site are being implemented. Some projects like the Drop-off facility and Minisites have been included in 2019/20 financial year budget. The separation at source project will be implemented in certain areas in the 2019/20 financial year.

Street cleaning service: Street cleaning is done by own and temporary personnel through the EPWP programme. 35 temporary personnel were appointed for street cleaning. Street cleaning and litter picking is also done by garden waste contractors. The Shortage of staff is making it difficult to maintain the town, open spaces, parks and streets clean at all times.

Illegal dumping: The clearing of illegal dumping is done through Municipal officials and private contractors. Two contractors are on an as-and-when required basis tender. The municipality is failing to keep the area clean and free of illegal dumping due to shortage of resources. Awareness campaigns are conducted as per the departmental schedule in order make people aware of the impacts and consequences of illegal dumping. Illegal dumping within the municipal area is increasing at a higher rate.

Waste storage and disposal facilities: Currently, there are nine (9) waste transfer stations within the municipality which are located in Hendrina, Komati, Rietkuil, Doornkop, Dennisig, Rockdale, Middelburg Ext 49, Sikhululiwe and Somaphepha. There is one class B permitted landfill site in Middelburg. The Middelburg landfill site was extended due to the challenge experienced with the spatial growth and lack of air space at the landfill site.

The absence of a landfill site in Hendrina increases transport costs for the disposal of waste in the Middelburg landfill. There is a need for a landfill site to cater for Hendrina and surrounding areas. Hendrina waste transfer station has been upgraded. The feasibility study for the investigation of the establishment of landfill sites in Middelburg has been concluded. An Environmental Impact Assessment (EIA) study will be conducted in the 2019/20 financial year.

The closure of the Eskom disposal site in Rietkuil has put on an immense pressure on the transfer station and illegal dumping is increasing vastly in the area as a result. The transfer station does not have the capacity to handle the quantities of the incoming waste. An investigations is being done to upgrade the existing transfer station or to establish a bigger facility.

Awareness and waste minimization programmes: 37 awareness campaigns were conducted by May 2019. One waste minimization project was done. There is a need for a material reclamation facility in Middelburg to improve waste minimization. A feasibility study was conducted for a material recovery facility. An Environmental Impact Assessment (EIA) study will be conducted in the 2019/20 financial year.

3.5. HOUSING

INTRODUCTION TO HOUSING SERVICES

Steve Tshwete Local Municipality subscribes to the notion of integrated and sustainable human settlements. Therefore the identification and acquisition of well-located land, adequate access to municipal services, social and economic annuities including transport services continues to be the key determinant to achieve high levels of integration and sustainable human settlements. Steve Tshwete Local Municipality was granted level 2 accreditation status therefore this implies that the Municipality is expected to perform Level 1 accreditation functions which entail beneficiary management, subsidy budget planning and allocation. Whereas Level 2 accreditation functions entail full programme and project management in addition to the level 1 accreditation functions. To date 1089 houses handed over in regard to the 2017/2018 and 2018/2019 financial years respectively. It is important to highlight that the number of housing opportunities per financial year is directly dependent on the number of housing subsidies received from Mpumalanga Department of Human Settlements. Perhaps it is also relevant to state that 9948 housing beneficiaries were educated in terms of the housing consumer education programme through one on one sessions and interactive workshops during the year under review.

Further to the above, the inter-governmental framework advocates cooperation and collaboration amongst the different spheres of Government to deliver services to the citizenry with specific reference to housing delivery. Due to fair administrative practises and strict adherence to transparency, Steve Tshwete Local Municipality did not experience community protests relating to housing delivery. However the mismatch between housing delivery and housing demand continues to be a source for grave concern for the Municipality in particular and the Mpumalanga Department of Human Settlements in general. It is also worth mentioning that the private sector enterprises (e.g. South32 Coal, Exxaro Coal and Wescoal Mining) contribution to reduce the backlog through their social labour plan initiatives has been noted with the greatest commendation.

The Municipality has been actively participating in the processes that led to the development and publishing of the Human Settlements White Paper that would eventually lead to the promulgation of the Human Settlements Act in the near future.

T 3.5.2

Percentage of households with access to basic housing			
Year end	Total households (including in formal and informal settlements)	Households in formal settlements	Percentage of HHs in formal settlements
2016/2017	86 713	71 022	81,9%
2017/2018	86 714	71.338	82%
2018/2019	86 713	71.022	81.9%
T 3.5.2			

Housing Service Policy Objectives Taken From IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2017/2018		2018/2019		2019/2020	
		Target	Actual	Target		Actual	Target
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
To provide safety and security to human life							
To ensure effective coordination and implementation of housing provision	Number of consumers educated	1 880	316	500	1400	9948	9948
To prevent illegal occupation of land	Number of notices issued	127	110	110	110	70	Newly established department: Public Safety will determine the target
	Number of illegal structures demolished	72	19	20	20	14	Newly established department: Public Safety will determine the target
T 3.5.3							

Employees – Housing					
	2017/2018		2018/2019		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	1	1	1	0	0
4-6	2	2	2	0	0
7-9	4	4	4	0	0
10-12	23	23	23	0	0
13-15	0	0	0	0	0
16-18	0	0	0	0	0
19-20	0	0	0	0	0
Total	30	30	30	0	0

Financial Performance: Housing Services 2018/2019					
R'000					
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	558 073	151 200	154 200	20 448	-86%
Expenditure:					
Employees	9 869 265	11 134 759	12 281 701	12 015 820	8%
Repairs and Maintenance	202 804	204 625	198 065	73 728	-64%
Other	979 420	2 013 732	2 154 617	2 002 508	-1%
Total Operational Expenditure	11 051 488	13 353 116	14 634 383	14 092 057	6%
Net Operational Expenditure	10 493 416	13 201 916	14 480 183	14 071 609	7%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.5.5					

Capital Projects	Capital Expenditure : Housing Services				
	2018/2019				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	742 800.00	742 800.00	575 630.00	-23%	
Replace motorbikes (460/...)	600 000.00	600 000.00	451 800.00	-25%	451 800.00
Replace Furniture & Office equipment:	142 800.00	142 800.00	123 830.00	-13%	123 830.00
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).</i>					

T 3.5.6

COMMENT ON THE OVERALL PERFORMANCE OF HOUSING SERVICES

The Department of Housing Services overall performance for 2018/2019 financial year is satisfactory. However, serious delays as a result of undue interference by unscrupulous elements in the communities and alleged pay disputes normally raised by subcontractors to hand over houses caused by procurement challenges in some of the projects hampered the housing delivery performance. In order to avert unnecessary community protests that generally happen due to lack of information, the Department resolved to upscale the implementation of housing consumer education initiatives. It must be borne in mind that STLM is implementing all National and Provincial programmes delegated to the Municipality in terms of the as for the Municipality Accreditation framework developed and championed by the National Department of Human Settlements

3.6. FREE BASIC SERVICES AND INDIGENT SUPPORT

INTRODUCTION TO FREE BASIC SERVICES AND INDIGENT SUPPORT

The purpose of the indigent policy is to implement the national initiative to improve the lives of indigents and to improve access to free basic services. The policy is aimed at providing a social safety net to relieve poverty within communities.

The indigent policy has three (3) parts, namely:

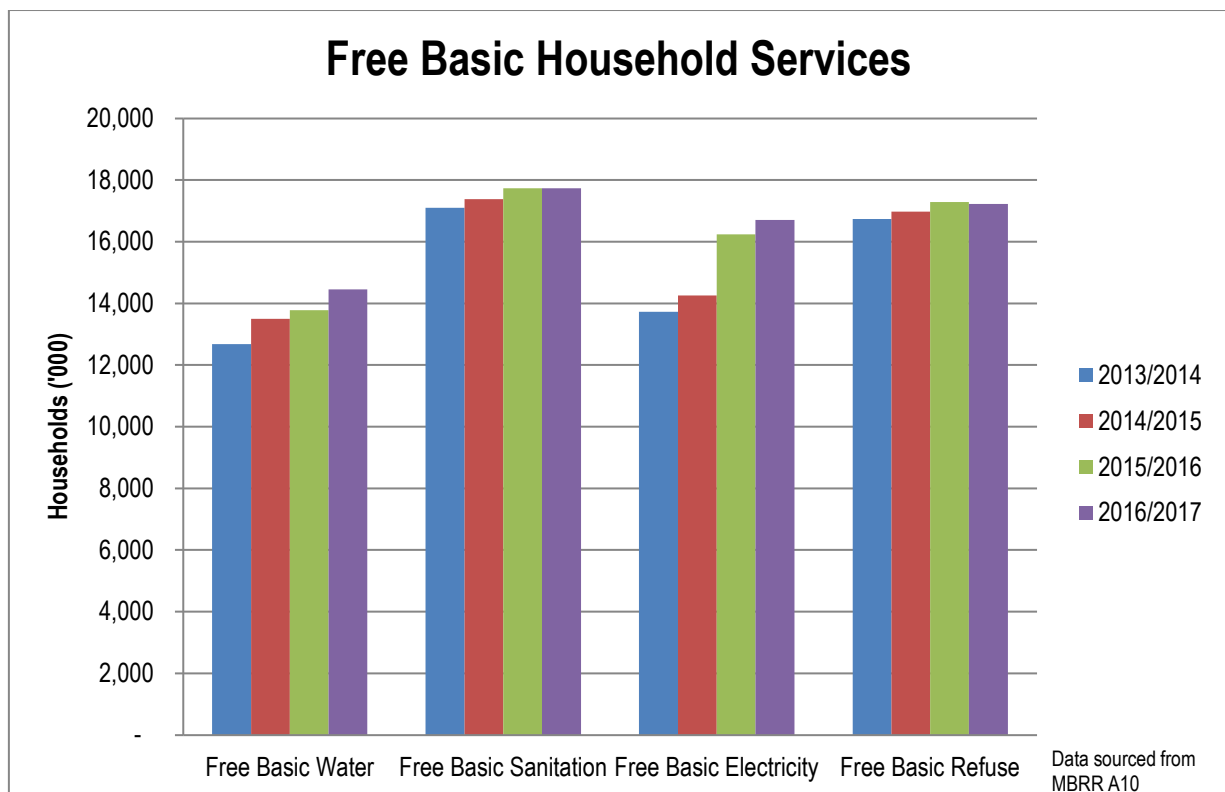
- Physical access to the Municipal services;
- Functional and maintenance of services provided; and
- Access to services must be properly targeted.

The Council does not have a social welfare division to keep a register of and to evaluate all applications for indigent support. A control system linked to the demand for electricity current (circuit breaker size) must be operated and maintained. This means that all residential consumers for whom it is possible to receive electricity current limited to and controlled by a 20-amp circuit breaker qualify for the free services.

The following free basic services are provided to qualifying indigents:

- 50kWh (units) of free basic electricity per month.
- 10kL of free water per month.
- 100% rebate on assessment rates.
- The waste removal rate in respect of indigents, which will be fully discounted.
- The sewerage rate in respect of indigents, which will be fully discounted.

T 3.6.1



YEAR	Free Basic Water	Free Basic Sanitation	Free Basic Electricity	Free Basic Refuse
2016/2017	14 452	17 738	16 707	17 227
2017/2018	14 220	18 090	16 473	17 581
2018/2019	14 627	17 984	16 004	17 639

Financial Performance : Cost to Municipality of Free Basic Services Delivered 2018/2019					
Services Delivered	2017/2018	2018/2019			
	Actual	Budget	Adjustment Budget	Actual	Variance to Budget
Water	22 123 474	26 749 107	27 120 303	27 225 824	2%
Waste Water (Sanitation)	20 336 703	22 640 000	22 839 375	23 027 635	2%
Electricity	8 004 498	9 827 928	8 279 300	8 433 357	-14%
Waste Management (Solid Waste)	25 436 846	27 481 200	27 477 905	27 689 719	1%
Total	75 901 521	86 698 235	85 716 883	86 376 535	0%
					T 3.6.4

Free Basic Service Policy Objectives Taken From IDP							
Service Objectives Service Indicators (i)	Outline Service Targets (ii)	2017/2018		2018/2019			Target
		Target	Actual	Target		Actual	
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year
Provision of alternative support to low-income households that receive all free basic services.	Number of indigent households.	18 107	18 107	18 107	17 984	17 984	17 984
T 3.6.5							

COMMENT ON FREE BASIC SERVICES AND INDIGENT SUPPORT

The Municipality has a self-managing indigent support system where indigent residents decide for themselves whether they will be able to manage with only a 20-amp electricity supply. The number of indigents decreased during the year by 369 to 17 738 mainly due to the review of the indigent register to remove those that do not qualify for the support. Indigent relief is annually provided from an equitable share to the amount of R70.1 million.

T 3.6.6

COMPONENT B: ROAD TRANSPORT AND STORM WATER DRAINAGE

This component includes roads and waste water (storm water drainage).

3.7. ROADS

INTRODUCTION TO ROADS

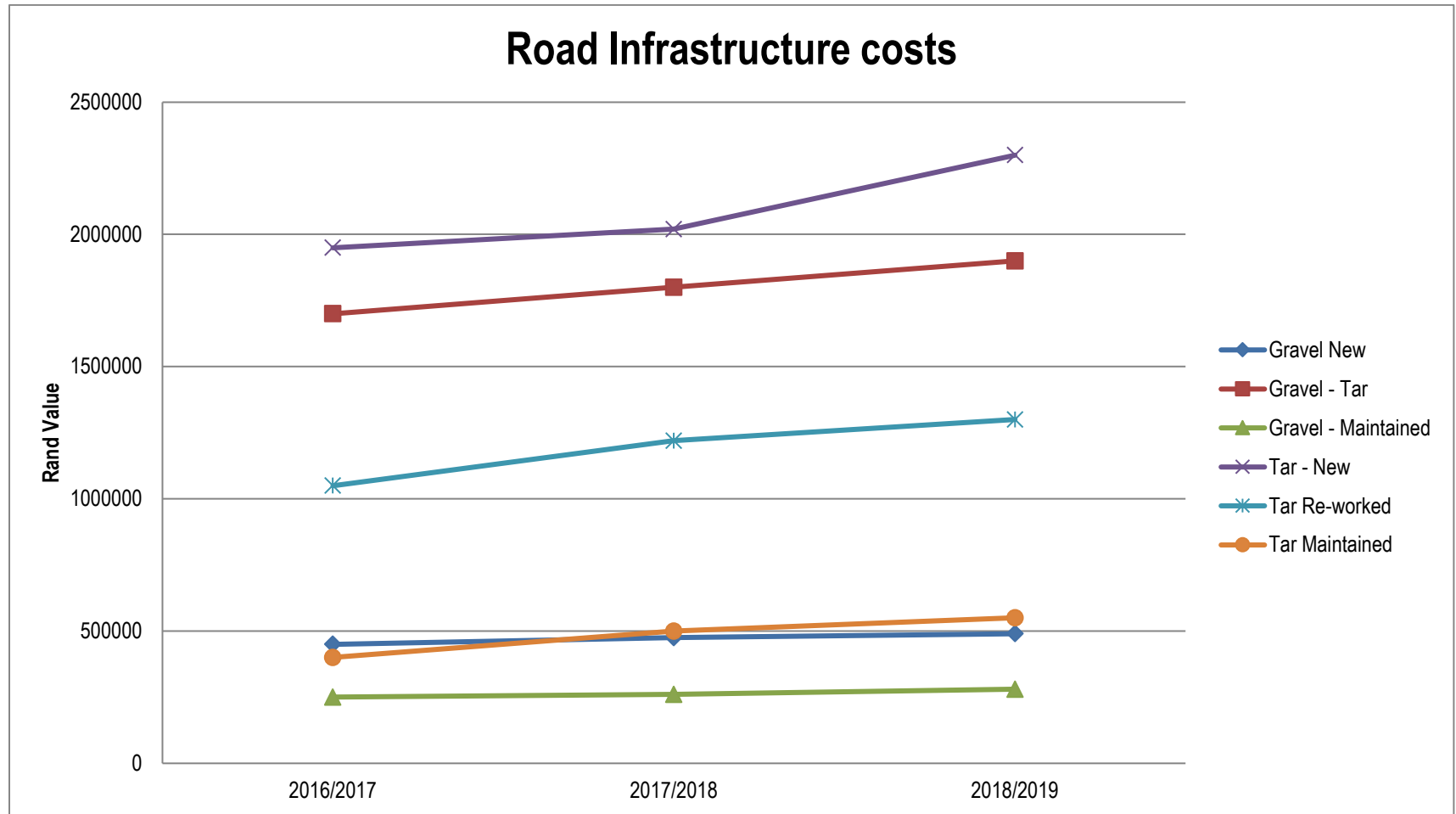
The strategy is to ensure the provision of road infrastructure and storm water infrastructure while upgrading existing infrastructure in all new developments and existing areas as well as maintaining existing roads. The current baseline is at 77.45 km of new roads constructed through capital budget funding. Municipal funds are utilized for the construction of roads in middle- and high-income areas, while the MIG is utilised for construction of new roads in low-income areas.

T 3.7.1

Gravel Road Infrastructure				
	Total gravel roads	New gravel roads constructed	Gravel roads upgraded to tar	Kilometres Gravel roads graded/maintained
2016/2017	162.44	3.96	7.51	190.40
2017/2018	153.77	0	8.67	220.26
2018/2019	144.29	0	9.48	244.3
T 3.7.2				

Tarred Road Infrastructure					
	Total tarred roads	New tar roads	Existing tar roads re-tarred *(rebuild roads)	Existing tar roads re-sheeted *(resealed roads)	Kilometres Tar roads maintained
2016/2017	668.07	7.511	0.28	7.08	
2017/2018	684.25	8.674	0.459	22.086	
2018/2019	693.74	9.486	0	26.327	
T 3.7.3					

Cost of Construction/Maintenance						
	Gravel			Tar		
	New	Gravel – Tar	Maintained	New	Reworked	Maintained
2016/2017	R60 000	R48 745 899		R39 758 339	R2 250 000	R9 700 000
2017/2018	R -	R51 288 920		R51 288 920	R3 210 000	R12 000 000.00
2018/2019		R51 836 647		R51 836 647	R -	R11 200 000.00
T 3.7.4						



Road Service Policy Objectives Taken From IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2017/2018		2018/2019			2019/2020
		Target	Actual	Target		Actual	
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
To ensure provision of affordable and sustainable basic services by upgrading existing infrastructure and providing new infrastructure							
To ensure the provision of new roads and storm water infrastructure while upgrading existing infrastructure	kms of newly tarred roads constructed	7.00	8..674	7.00	7.00	9.486	6
	kms of new storm water systems constructed	4.00	7.735	4.00	4.00	4.807	4
	kms of gravel roads graded and bladed	150	220.26	150	150	244.3	200

Employees - Roads and Stormwater					
	2017/2018		2018/2019		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	1	3	2	0	33
4-6	3	3	3	1	0
7-9	3	4	4	0	0
10-12	8	7	6	1	14
13-15	5	4	4	0	0
16-18	7	7	6	1	14
19-20	62	73	72	1	5
Total	89	101	94	4	7

R'000					
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	26 497 201	14 943 975	25 143 740	23 857 944	60%
Expenditure:					
Employees	21 457 903	27 664 446	27 167 277	26 168 719	-5%
Repairs and Maintenance	5 068 236	5 467 639	5 865 368	5 074 503	-7%
Other	46 458 890	60 103 685	51 941 923	49 099 152	-18%
Total Operational Expenditure	72 985 030	93 235 770	84 974 568	80 342 374	-14%
Net Operational Expenditure	46 487 829	78 291 795	59 830 828	56 484 430	-28%
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					
T 3.7.8					

Capital Projects	Capital Expenditure: Road Services				
	2018/2019				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	58 264 500	79 023 445	78 395 887	-1%	
P0000205-Paving & kerbs Hendrina/Kwaza W1(542/...)	200 000	200 000	197 558	-1%	197 558
P0000218-Roads Kranspoort (543/...)	2 000 000	2 300 000	2 296 496	0%	2 296 496
P0008035-Replace road barriers (540/...)	100 000	100 000	99 493	-1%	99 493
P0008144-Paving & kerbs Villages & Rural W4(543/...)	200 000	200 000	197 977	-1%	197 977
P0008145-Replace paving & kerbs (540/...)	250 000	250 000	249 921	0%	249 921
P0008147 Roads New Taxi Laybyes Ward 1 (540/...)	100 000	100 000	99 273	-1%	99 273
P0008219-Roads Hendrina W3(542/...)	2 200 000	2 196 839	2 196 838	0%	2 196 838
P0008221 Roads Slipway Right Turn (540/...)	500 000	498 600	498 600	0%	498 600
P0008364 Roads New Taxi Laybyes Ward 2 (540/...)	100 000	100 000	99 273	-1%	99 273
P0008365 Roads New Taxi Laybyes Ward 25 (540/...)	100 000	100 000	99 273	-1%	99 273
P0900212 - Roads Middelburg Reseal Roads Ward 17 (540/...)	400 000	400 000	399 943	0%	399 943
P0900261 - Roads Middelburg Reseal Roads Ward 20 (540/...)	500 000	493 748	493 747	0%	493 747
P0900262 - Roads Middelburg Reseal Roads Ward 21 (540/...)	1 000 000	1 000 000	999 912	0%	999 912
P0900263 - Roads Middelburg Reseal Roads Ward 15 (540/...)	1 200 000	1 200 000	1 199 646	0%	1 199 646
P0900264 - Roads Middelburg Reseal Roads Ward 14 (540/...)	1 000 000	993 050	993 041	0%	993 041
P0900265 - Roads Middelburg Reseal Roads Ward 13 (540/...)	1 200 000	1 199 300	1 199 283	0%	1 199 283
P0900266 - Roads Middelburg Reseal Roads Ward 12 (540/...)	1 000 000	988 499	979 597	-1%	979 597
P0900267 - Roads Middelburg Reseal Roads Ward 11 (540/...)	1 200 000	1 227 523	1 227 374	0%	1 227 374
P0900268 - Roads Middelburg Reseal Roads Ward 10 (540/...)	500 000	500 000	499 781	0%	499 781
P0900269 - Roads Middelburg Reseal Roads Ward 8 (540/...)	500 000	500 000	499 602	0%	499 602
P0900270 - Roads Middelburg Reseal Roads Ward 16 (540/...)	500 000	498 181	498 181	0%	498 181
P0900271 - Roads Middelburg Reseal Roads Ward 22 (540/...)	500 000	499 700	499 699	0%	499 699
P0900272 - Roads Middelburg Reseal Roads Ward 23 (540/...)	1 100 000	1 100 000	1 099 465	0%	1 099 465

P0900273 - Roads Middelburg Reseal Roads Ward 25 (540/...)	600 000	600 000	597 963	0%	597 963
P1000097 Edge beams primary/secondary routes W4(540/...)	250 000	250 000	249 736	0%	
P1100098-Roads Presidentsrus W29(543/...)	2 500 000	2 492 185	2 492 185	0%	2 492 185
P1200056-Roads Industrial Park x18 (540/...)	2 600 000	2 248 348	2 248 348	0%	2 248 348
P1200116 - Roads & Stormwater Low Income Areas Ward 28 (540/...)	2 100 000	2 099 490	2 099 490	0%	2 099 490
P1200146 - Roads & Stormwater Low Income Areas Ward 6 (540/...)	1 500 000	10 558 655	10 558 655	0%	10 558 655
P1200147 - Roads & Stormwater Low Income Areas Ward 2 (540/...)	700 000	699 388	699 388	0%	699 388
P1200148 - Roads & Stormwater Low Income Areas Ward 1 (540/...)	2 100 000	2 099 626	2 099 626	0%	2 099 626
P1200158 - Roads & Stormwater Low Income Areas Ward 23 (540/...)	4 241 000	4 240 245	4 240 245	0%	4 240 245
P1400071-Upgrade taxi ranks Middelburg (557/...)	1 500 000	1 501 000	1 411 018	-6%	1 501 000
P1400085-Roads & stormwater Node D (540/...)	5 500 000	5 500 000	5 499 073	0%	5 500 000
P1600031 - Replace Kerb Inlets Middelburg/Mhluzi Ward 21 (540/...)	20 000	-	-	0%	-
P1600033-Equipment (540/...)	73 500	73 500	68 497	-7%	73 500
P1600037-Replace kerb inlets Eskom towns (543/...)	200 000	200 000	199 416	0%	200 000
P1600072 - Replace Kerb Inlets Middelburg/Mhluzi Ward 12 (540/...)	60 000	60 000	59 927	0%	60 000
P1600073 - Replace Kerb Inlets Middelburg/Mhluzi Ward 14 (540/...)	40 000	60 000	59 926	0%	60 000
P1600074 - Replace Kerb Inlets Middelburg/Mhluzi Ward 20 (540/...)	40 000	40 000	39 893	0%	40 000
P1600075 - Replace Kerb Inlets Middelburg/Mhluzi Ward 23 (540/...)	40 000	40 000	39 894	0%	40 000
P1600076 - Replace Kerb Inlets Middelburg/Mhluzi Ward 24 (540/...)	40 000	40 000	39 894	0%	40 000
P1600077 - Replace Kerb Inlets Middelburg/Mhluzi Ward 17 (540/...)	60 000	-	-	0%	-
P1600078 - Replace Kerb Inlets Middelburg/Mhluzi Ward 13 (540/...)	40 000	40 000	39 894	0%	40 000
P1900086: Tarring of road Mhluzi W20: 540	1 600 000	2 299 171	2 299 171	0%	2 299 171
P1900087: Tarring of road Nasaret W8: 540	3 500 000	3 130 200	3 130 124	0%	3 130 200
P1900096- Paving & Kerbs Low Income Areas: 540	2 270 000	2 270 000	2 270 000	0%	2 270 000
P1900097 Stormwater Middelburg/Mhluzi W19 (540)	400 000	-	-	0%	-
P1900114 Roads Tokologo (Ezinyokeni) road: 540	1 000 000	1 000 000	-	-100%	1 000 000
P1900137 Roads Somaphepha W09 (540/...)	-	1 200 000	-	-100%	1 200 000

P1900143 - Roads & Stormwater Low Income Areas W28 (540/...)	-	2 500 000	2 499 718	0%	2 500 000
P1900144 - Roads & Stormwater Low Income Areas W2 (540/...)	-	2 500 000	2 498 155	0%	2 500 000
P1900151: Roads & Stormwater Low income areas W6: 540	-	7 676 000	7 675 939	0%	7 676 000
P1900154: Replace Kerb Inlets Middelburg/Mhluzi Ward 22: 540	-	60 000	59 927	0%	60 000
P1400115 Replace vehicles for roads (575/...)	940 000	729 600	725 600	-1%	729 600
P1500001-Ride on roller (575/...)	400 000	467 500	467 389	0%	467 500
P1900076 Grader 14011 (575/...)	4 000 000	3 487 890	3 487 889	0%	3 487 890
P1900077 8 Ton Roller (575/...)	1 200 000	-	-	0%	-
P1900078 Road Sweeper (575/...)	900 000	929 707	929 707	0%	929 707
P1900115 Transport Assets Smooth Roller: 575	1 500 000	1 285 500	1 285 500	0%	1 285 500
P1900170: Roads and Stormwater in Newtown: NDM CAPEX: 540	-	-	839 727	0%	-
P1900169: South32 Donations: New TLB Backhoe Loader: 575	-	-	860 000	0%	-

Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.

T 3.7.9

COMMENT ON THE OVERALL PERFORMANCE OF ROADS

A total of 7.51 km of new roads in the MP313 area were constructed using municipal capital funds and MIG funds as per the forecast budget. The priority is to construct roads in newly developed areas such as Aerorand, Middelburg Ext 18, Mhluzi, Tokologo, Middelburg Ext 24, Rockdale, Hendrina, and Kwazamokuhle, Kranspoort areas. Challenges arise from the influx of heavy vehicles using the internal roads for access to the main roads such as the N11 to Hendrina and Groblersdal and R555 Emalahleni to Stoffberg and R35 to Bethal and R104 to Belfast. The high volume of heavy vehicles passing through Hendrina to Ermelo, Carolina, and Bethal from provincial and national roads is a challenge that is also faced at Hendrina.

T 3.7.10

3.8. WASTE WATER (STORM WATER DRAINAGE)

INTRODUCTION TO STORM WATER DRAINAGE

Storm water drainage is installed with every new road constructed. For the 2017/2018 financial year, 7.735km of new storm water drainage was installed. The storm water in low-income areas is funded by the MIG. Middle- income and high-income areas are funded from the Council's own capital budget. In the informal settlements, gravel V-drains are constructed as and when required.

T 3.9.1

Storm Water Infrastructure				
Kilometres				
	Total Storm water measures	New Storm water measures	Storm water measures upgraded	Storm water measures maintained
2016/2017	322.53	5.82	0	328.35
2017/2018	328.35	7.735	0	336.08
2018/2019	336.086	4.807	0	340.89
				T 3.9.2
Cost of Construction/Maintenance				
Storm Water Measures				
	New	Upgraded	Maintained	
2016/2017	R14 676 736	0	R420 000	
2017/2018	R14 818 635	0	R0	
2018/2019	R10 501 429	0	R0	
			T 3.9.3	

Storm Water Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2017/2018		2018/2019			2019/2020
		Target	Actual	Target	Actual	Actual	
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)
To ensure provision of new roads and storm water while upgrading existing							
To ensure the provision of new roads and storm water while upgrading existing.	Kilometers of storm water drainage systems constructed.	4	7.735	4	4	4.807	4

Financial Performance : 2018/2019 Road Services R'000					
Details	2017/2018 Actual	2018/2019 Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	26 497 201	14 943 975	25 143 740	23 017 256	54%
Expenditure:					
Employees	21 457 903	27 664 446	27 167 277	26 168 719	-5%

Repairs and Maintenance	5 068 236	5 467 639	5 865 368	5 075 464	-7%
Other	46 458 890	60 103 685	51 941 923	59 567 030	-1%
Total Operational Expenditure	72 985 030	93 235 770	84 974 568	90 811 213	-3%
Net Operational Expenditure	46 487 829	78 291 795	59 830 828	67 793 957	-13%
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					T 3.7.8

Capital Projects	2018/2019				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	7 910 000	7 968 507	7 963 915	0%	
P0007307 Stormwater Kwaza x2 W1(542/...)	600 000	596 316	596 316	0%	596 316
P0007328-Susurface drains Hendrina/Kwaza W1(542/...)	350 000	350 000	349 125	0%	349 125
P0008140 Stormwater Villages W4(543/...)	500 000	500 000	499 737	0%	499 737
P0008143-Subsurface drains Mhluzi (540/...)	750 000	750 000	749 974	0%	749 974
P1000076 Stormwater Middelburg/Mhluzi W23 (540/...)	100 000	-	-	0%	-
P1000076 Stormwater Middelburg/Mhluzi W23 (540/...)	500 000	500 000	499 456	0%	499 456
P1000076 Stormwater Middelburg/Mhluzi W23 (540/...)	500 000	-	-	0%	-
P1000107 Stormwater Kranspoort (540/...)	300 000	-	-	0%	-
P1000150 Stormwater Hendrina W3(542/...)	660 000	653 686	653 432	0%	653 432
P1100089-Subsurface Drainage Villages (543/...)	350 000	350 000	348 595	0%	348 595

P1100100 Stormwater Presidentsrus W29(543/...)	600 000	597 454	597 454	0%	597 454
P1200054 Stormwater Industrial Park x18 (540/...)	1 000 000	971 200	971 175	0%	971 175
P1800086 Stormwater Mhluzi W20(540/...)	1 000 000	999 851	999 851	0%	999 851
P1900044 Stormwater Middelburg/Mhluzi W25 (540/...)	350 000	850 000	849 671	0%	849 671
P1900045 Stormwater Middelburg/Mhluzi W27 (540)	350 000	450 000	449 829	0%	449 829
P1900135 Stormwater Middelburg/Mhluzi W18 (540/...)	-	400 000	399 301	0%	399 301

COMMENT ON OVERALL PERFORMANCE OF STORM WATER DRAINAGE

The municipality has targeted 20 km of new storm water drainage for the five (5) financial years from 2017/2018. The installation of storm water drainage will be funded using the municipal capital budget, funds from the district municipality, and the MIG. The municipality faces a challenge in some of the developed areas like Mhluzi and Kwazamokuhle and its extensions where there is no adequate stormwater drainage system. A request for funding to MIG in order to address the backlog has been submitted for approval.

T3.9.9

3.9. TRANSPORT (LICENSING) SERVICES

INTRODUCTION TO TRANSPORT (LICENSING) SERVICES

The Steve Tshwete Local Municipality's licensing and testing services carry out the licensing and testing functions in terms of the Service Level Agreement entered into between the municipality and the Mpumalanga Provincial Department of Community Safety, Security & Liaison. Steve Tshwete Local Municipality is having two centres i.e, Middelburg - which offers vehicle testing services, and Hendrina, which does not however, offer such services due to inadequate facilities.

The services offered at the STLM Licensing Department include the following:

- Vehicle Registrations and Renewal of Vehicle Licenses.
- Issuing of learners and drivers licenses.
- Issuing of roadworthy certificates and professional driving permits.
- Conversion of foreign drivers licenses into South African licenses.
- Issuing of instructor certificates, business licenses and dog licenses.
- Fitting of microdot on the motor vehicles.
- Issuing of motor trade numbers, temporary and special permits.
- Deregistration of motor vehicles.
- Maintaining 7 working days turnaround time for the processing of learners and drivers licenses.

CHALLENGES ARE AS FOLLOWS:

1. Population has increased therefore there is also an increased demand for licensing services, but the facilities have not been upgraded to meet the customers' demands.
2. There is a need to upgrade the existing facilities and to build the new one as our Municipality is the fastest growing town.
3. Inadequate new eye testing machines to process the application for learners, driver's licenses and professional driving licenses.
4. Shortage of personnel especially at the testing station, currently there is only one Management Representative, who is the supervisor and there is no one to assist him. The supervisor is expected to compile a report giving the monthly statistics on vehicles tested for roadworthy. Additional personnel is required in order to improve service delivery.

T 3.23

(Licensing Service Policy Objectives Taken From IDP)							
		2017/2018		2018/2019			2019/2020
		Target	Actual	Target	Actual	Actual	Target
Service indicators		Previous year	Actual	Previous year	Current year	Actual	Estimated
(i)	(ii)	(iii)	(iv)	(v)			
Number of vehicles registered within the Municipal area.	Vehicles to be registered by June 2019.	28000	23298	28 000	21303	21303	25000
Number of vehicles licensed within the Municipal area.	Vehicles to be licensed by June 2019.	118200	109137	118200	113534	113534	115000
Number of applications processed for drivers licenses.	Application to be processed for drivers licenses by June 2019.	14000	11463	14000	9542	9542	11000
Number of driver's license issued and converted.	Driver's licenses to be issued by June 2019.	24000	22360	24000	23860	23860	25000
Number of learner's license applications processed.	Applications to be processed for learners licenses by June 2019.	13000	17509	13000	17335	17335	18000
Number of learner's licenses issued.	Learner's licenses to be issued by June 2019.	11000	13228	11000	13511	13511	15000
Number of vehicles tested for road worthiness.	Vehicles to be tested for road worthiness by June 2019.	1600	1856	1600	1720	1720	1800

Financial Performance : 2018/2019 Transport(Licensing) Services					
R'000					
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	30 916 108	29 553 413	29 497 623	33 388 699	13%
Expenditure:					
Employees	18 027 338	20 703 416	20 700 728	20 135 932	-3%
Repairs and Maintenance	161 239	294 500	292 635	178 124	-40%
Other	1 510 981	2 168 545	2 121 598	1 652 648	-24%
Total Operational Expenditure	19 699 558	23 166 461	23 114 961	21 966 704	-5%
Net Operational Expenditure	-11 216 550	-6 386 952	-6 382 662	-11 421 995	79%
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					
T 3.8.5					

Capital Expenditure: Transport (Licensing) Services 2018/2019					
R' 000					
Capital Projects	2018/2019				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	1 137 000	1 269 698	899 378	-29%	
P0000025 Replace vehicle (300/...)	300 000	354 310	352 999	0%	352 999
P1000286-Furniture & office equipment (300/...)	20 000	18 388	18 388	0%	18 388
P1800004-Reseal testing station grounds (300/...)	450 000	450 000	449 533	0%	449 533
P1800027 Furniture & office equipment (300/...)	32 000	32 000	-	-100%	-
A1800027 Repalce Machinery & Equipment	-	-	30 470	0%	30 470

P1800044 Alarm system at Licensing Offices (300/...)	15 000	15 000	-	-100%	-
P1800047 Replace Braking System Roller (300/...)	320 000	400 000	47 988	-88%	47 988
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					<i>T 3.8.6</i>

COMMENT ON THE PERFORMANCE OF TRANSPORT (LICENSING) SERVICES

The department had numerous challenges regarding eye test machines which were out of order from time to time which led to poor service and unhappy customers. This has dented the image of the Municipality as the Licensing Department was considered as one of the most performing department within the Province.

3.10. COMPONENT C: PLANNING AND DEVELOPMENT

This component includes planning and local economic development.

INTRODUCTION TO PLANNING AND DEVELOPMENT

The economic base of this municipality is built mainly on mining, agriculture, manufacturing, and retail trade sectors respectively. These sectors are the major employers of the people living within this municipality. The existing mines that still have lifespans ranging between 5 and 30 years are seen to have economic opportunity. However, the challenge is that the mining and manufacturing economies are not green development because they contribute to emission of carbon footprints, destruction of high-potential agricultural lands, and water and atmospheric pollution. The road networks are under serious pressure due to increasing traffic volumes owing to the continued economic development and population growth.

The concept of green buildings is not yet grasped by many public members, as a result there are only a few energy-efficient buildings. The huge initial costs for designing green buildings and retrofitting of energy-efficient equipment to the existing buildings are the main deterrents. The municipality is already implementing Energy Efficiency Regulation and Green Buildings Guidelines.

The municipal owned land is not big enough to accommodate the demand for proclaimed and serviced land owing to the high population growth and economic growth. This is demonstrated by the mushrooming of informal settlement and land grab mainly close to areas where there are work opportunities. The National Department of Human Settlement has assisted the municipality to develop a policy and strategy on upgrading of informal settlement in an effort to reduce and control the rapid growth of informal settlements. The Mpumalanga Department of

Human Settlement and Steve Tshwete Local Municipality have purchased 557 hectares of land in order to develop an integrated human settlement comprising residential units that are in excess of 6000. During the 2018/2019 financial year the municipality purchased additional 313 hectares of land to address the demand for serviced land.

T 3.10

3.10. PLANNING INTRODUCTION TO PHYSICAL PLANNING

INTRODUCTION TO PLANNING

The main planning strategies for the municipality are as follows:

- Regulation of land uses and building activities through enforcement of the Municipal Spatial Development Framework and the Steve Tshwete Town Planning Scheme, 2004, as well as the National Building Regulations and Building Standards Act No. 103 of 1977. Spatial Planning and Land Use Management Act No 16 of 2013 and Steve Tshwete By-law on Spatial Planning and By-law, 2016.
- Establishment of integrated human settlements to provide residential, business, industrial, and institutional sites to address the demand by the community
- Promote spatial transformation to correct the historically segregated and low density and mono functional towns.
- Formalisation of informal settlements.
- Creation of rural villages.
- Formulation and enforcement of densification policy.
- Encouragement of mixed land use.
- Promotion of infill development.
- Formulation of long term development plans.
- Enforcement of green building principles.

In line with the aforementioned strategies, the following were achieved:

The Municipal Spatial Development Framework, 2018 was adopted during 2018/2019 financial year. The review and amendment of the MSDF was mainly done to align it with the development principles advocated by the Spatial Planning and Land Use Management Act No. 16 of 2013, namely, spatial justice, spatial sustainability, efficiency, spatial resilience and good administration principles.

The proclamation of Newtown Extension Township and Kwazamokuhle Extension 9 Township created an additional 1831 stands to address the demand for residential, business, institutional, industrial, educational, and recreational stands and the need for security of tenure for the households who are currently residing at Newtown informal settlement.

- Rondebosch Integrated Human Settlement and Newtown Informal Settlement were approved by the Municipal Planning Tribunal.
- 838 transgression notices were issued to discourage illegal building work and illegal land uses. This was followed by the submission and approval of 100 consent use applications in compliance with the issued transgression notices.

T 3.10.1

Detail	Formalization of Townships		Rezoning		Built Environment	
	2017/2018	2018/2019	2017/2018	2018/2019	2017/2018	2018/2019
Planning application received.	2	1	37	26	1387	2503
Determination made in year of receipt.	0	0	8	9	1247(62 receipt in previous year)	1751
Determination made in following year.	2	1	28	17	202	752
Applications withdrawn.	0	0	1	0	0	0
Applications outstanding at year end.	2	1	28	17	202	752
<i>T 3.10.2</i>						

Planning Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2017/2018		2018/2019			2019/2020
		Target	Actual	Target		Actual	Target
		*Previous Year		*Previous Year	*Current Year		*Current Year
<i>Service Indicators</i> (i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	
To ensure coordinated rural and urban planning and development within MP313 area of jurisdiction in order to meet the needs of the communities in a sustainable manner							
To ensure orderly spatial planning and sustainable development within the Municipal area towards the integration of communities.	Number of notices issued for illegal building activities.	220	150	220	150	565	150
	Number of notices issued for illegal land uses.	100	100	100	100	323	100
	Number of established townships.	3	2	3	2	1 approved by Municipal Planning Tribunal	0

Employees - Town Planning					
	2017/2018		2018/2019		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	2	2	2	0	0
4-6	4	4	4	0	0
7-9	9	10	10	0	0
10-12	4	4	3	1	10
13-15	0	0	0	0	0
16-18	0	0	0	0	0
19-20	0	0	0	0	0
Total	19	20	19	1	10

Financial Performance: Planning Services 2018/2019					
					R'000
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	2 222 509	2 143 300	2 456 300	2 464 943	15%
Expenditure:					
Employees	8 685 366	10 316 200	9 995 500	9 881 605	-4%
Repairs and Maintenance	-	-	-	-	-
Other	1 528 448	4 740 858	4 965 028	3 798 219	-20%
Total Operational Expenditure	10 213 814	15 057 058	14 960 528	13 679 824	-9%
Net Operational Expenditure	7 991 305	12 913 758	12 504 228	11 214 882	-13%
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					
T 3.10.5					

Capital Expenditure: Planning Services 2018/2019					
R' 000					
Capital Projects	2018/2019				
	Budget	Adjustment Budget	Actual Expenditure	%Variance from adjusted budget	Total Project Value
Total All	7 000	65 988	26 872	-59%	
P1500031-Township development at Somaphepha (502/...)	-	19 872	19 872	0%	19 872
P1700014-Township establishment - Rockdale North (502/...)	-	39 116	-	-100%	-
P1900109 Purchase land (45m2-Erf175/5629 Mhluzi): 502	7 000	7 000	7 000	0%	7 000
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					
T 3.10.6					

COMMENT ON THE OVERALL PERFORMANCE OF PHYSICAL PLANNING

In response to developmental needs within the municipality and also guided by the Municipal Spatial Development Framework, the following were achieved:

- Precinct Plans for Middelburg CBD and Mhluzi urban area were developed, mainly to restructure the space, revitalise and regenerate the economies to ensure that the urban areas vibrant and transformed into spaces wherein people can live, work and play in an environmental friendly and sustainable manner
- Newtown Extension 2 and Rockdale North Extension 1, Rondebosch Integrated Human Settlements were approved by the Municipal Planning Tribunal to address the demand for proclaimed land owing to the rapid urbanization taking place.
- Land Audit on vacant land within the municipality was conducted mainly to identify and quantify land parcels that may be acquired and released to address the demand for proclaimed land owing to the rapid urbanization taking place.
- The municipality purchased additional 313 hectares of land for the establishment of integrated human settlements to address the demand for proclaimed land owing to the rapid urbanization taking place.

- Geotechnical investigation and wetland delineation were conducted at Kwazamokuhle informal settlement to assess suitability of the land for formalisation purposes.
- The Municipal Spatial Development Framework, 2018 reviewed and aligned with requirements of the Spatial Planning and Land Use Management Act No. 16 of 2013 and ultimately adopted by the Municipal Council.

DRAFT POLICY ON DEVELOPMENT CHARGES AS REQUIRED BY THE SPLUMA WAS CONSIDERED BY THE MUNICIPAL COUNCIL

3.11. LOCAL ECONOMIC DEVELOPMENT

The resuscitated LED Forum provided a platform for the implementation of the adopted LED Strategy adopted in 2016. This process has led to the commissioning of a few sector and baseline studies in order to improve the strategy and stimulate local economy.

Two baseline studies have been concluded, namely, SMME Survey focusing on township and rural based wards. Township economy revitalization strategy was also undertaken to transform townships into economic vibrant hubs and not just labour sending centres.

Also in the pipelines are studies to focus on key sectors, including tourism and the creative sectors, small and medium enterprise and support services, mining coordination and mechanism and economic analysis. The LED Strategy is thus continuously improved to address current socio-economic issues.

Mega capital projects are being undertaken to further stimulate the local economy and contribute to sustainable job creation. Retail and commercial nodal points have been given facelifts particularly in the central business districts. For instance, the Midwater precinct has been improved to add an array of retail shops. Major retailers are relocating but also expanding, for example, Pick n Pay, Choppies, Spar and Food Lovers Market.

The public sector has commissioned a few projects that are contributing to socio-economic development. These projects include road construction (N11, N4), construction of school, clinics and the hospital are underway.

Engagements with business sectors have been facilitated in order align the municipal plans with the business community. Long term plans have been presented to business particularly the mining industry with a view to establish a partnership in upgrading the municipal infrastructure.

T3.11.1

Economic Activity by Sector			
Sector	2016/2017	2017/2018	2018/2019
Agriculture, forestry, and fishing.	Installation of hydroponic structures.	Establishment of an agriculture incubation (Fortune 40) by DARDLEA on a mine rehabilitated land – Elandspruit.	64 ha land identified in Sikhululiwe for agricultural activities. DARDLEA has concluded a draft business plan on how to maximize the potential of the land. Three cooperatives have been established to be incubated on the project
Mining and quarrying.			Rietvlei Mining Company has been established along the R555 Stoffberg road Kleinfontein Colliery has been established in operation in Vaalbank area (trading as Masibambane)
Manufacturing		Expansion of the Volvo Babcock plant.	Land has been allocated for the incubation expansion project now called Centre of Excellence. A business plan is being concluded for the centre
Wholesale and retail trade.	Expansion of Middelburg Mall.	Expansion of the Eastdene complex.	Retail nodes in town have been expanded to increase the presence of some of the major retailers, Pick n Pay, Spar, Planet Fitness, etc. some shopping
Finance & property.		Expansion of the Midmed hospital	A feasibility study and a business plan have been concluded for a proposed hotel and conference facility Three workshops have been concluded as part of the development of facilities for SMMES at NODE D
Government, community, and social services.	Investor Breakfast - Investor Symposium. - LED Strategy Draft adoption.	- Franchise Expo LED Roundtable discussion. - LED Strategy approval. - Township Economy and Industries. - Job Skills Summit. - Skills Audit and Profiling.	Executive Mayor's Breakfast with local businesses Dialogue with mining CEOs
T 3.11.2			

Economic Employment by Sector			
Sector	Jobs		
	2016/2017	2017/2018	2018/2019
	No.	No.	
Agric, forestry and fishing	20 000	25 000	30 000
Mining and quarrying	400 000	435 000	372 000
Manufacturing	320 000	300 000	270 000
Wholesale and retail trade	190 000	200 000	210 000
Finance, property, etc.	275 000	255 000	235 000
Govt, community and social services	300 000	310 000	320 000
Infrastructure services	400 000	430 000	450 000
Total	1 905 000	1 955 000	1 887 000
<i>T 3.11.3</i>			

Jobs Created during 2018/2019 by LED Initiatives (Excluding EPWP Projects)				
Total Jobs Created/Top 3 Initiatives	Jobs Created	Jobs Lost/Displaced by Other Initiatives	Net Total Jobs Created in Year	Method of Validating Jobs Created/Lost
	No.	No.	No.	
Total (all initiatives).				
2016/2017	1 092	126	966	Work/payroll registers.
2017/2018	1 003	0	1 003	Work/payroll registers.
2018/2019	976	0	1180	Work/payroll registers.

Job Creation through EPWP* Projects		
Details	EPWP Projects No.	Jobs Created through EPWP Projects No.
2016/2017	40	2 000
2017/2018	50	2 900
2018/2019	66	4 500
<i>*Extended Public Works Programme</i>	<i>T 3.11.6</i>	

Local Economic Development Policy Objectives Taken From IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2016/2017		2017/2018			2018/2019
		Target	Actual	Target		Actual	
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
To contribute towards a better life for society by coordinating sustainable, social, and economic developmental programmes							
To create a conducive environment for business investment and growth for job creation.	Number of LED related summits coordinated.	2	4	0	0	2	2
	Number of skills development programmes coordinated.	1	3	1	3	3	3
	Development of the township revitalization and SMME Survey	0	0	0	0	2	2
	Number of FET jobs created to improve the level of employment.	450	69.5				
	Number of participants recruited in Community Work Programme.	1 100	1 003	1100	1150	976	1180
To contribute towards a better life for the community by coordinating sustainable Socio-economic development programmes.	Number of LED structures that are established in line with the LED strategy.	1 LED Stakeholders Forum.	2 Stakeholders Forums.	1 LED Forum establishment	1 LED Forum establishment	1 LED Forum established	0
T3.17							

Employees – LED					
	2017/2018	2018/2019			
Job Level	Number of Employees	Number of Posts	Number of Employees	Vacancies (Number)	Vacancies (%)
0-3	1	1	1	0	0
4-6	0	0	0	0	0
7-9	0	0	0	0	0
10-12	0	0	0	0	0
13-15	0	0	0	0	0
16-18	0	0	0	0	0
19-20	0	0	0	0	0
Total	1	1	1	0	0

Financial Performance: Local Economic Development Services					2018/2019
					R'000
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	-	-	550 529	1 886 566	-
Expenditure:					
Employees	4 031 944	839 313	837 359	807 099	-4%
Repairs and Maintenance	-	-	-	-	-
Other	844 604	1 313 393	1 312 647	259 167	-80%
Total Operational Expenditure	4 876 548	2 152 706	2 150 006	1 066 266	-50%
Net Operational Expenditure	4 876 548	2 152 706	1 599 477	-820 300	-138%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.11.9					

Capital Expenditure : Economic Development Services 2018/2019					R' 000
Capital Projects	2018/2019				
	Budget	Adjustment Budget	Actual Expenditure		Total Project Value
Total All	-	550 529	1 886 566	243%	
P1900146 - Business Creation Expansion SMME Youth Cap 6.2 EQ (124/...)	-	550 529	1 886 566	243%	1 886 566
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).</i>					
					T3.11.10

COMMENT ON THE PERFORMANCE OF LOCAL ECONOMIC DEVELOPMENT

EPWP and CWP have contributed positively in maintaining a safety net for the poor communities and alleviating poverty where it matters the most. About 150 full-time equivalent jobs were created through economic and public sector initiatives while the CWP has maintained the training of all the participants.

To date, about 1180 participants are still active with some minimal challenges of absenteeism from time to time. Some of the participants are being employed after being in the program and being equipped with some skills.

The tendencies of absenteeism is crippling the programme and through the Local Reference Committee (LRC), a resolution was taken to recruit more participants who will stay on the waiting list to avert the problem of none expenditure due to absenteeism.

Some new mining ventures have contributed to job creation in this area, eg Rietvlei Mining (Ward 9) and Masibambane Mine in Ward 6. The retail industry is also contributing to much needed job opportunities through expansions of local retail stores (Spar, Pick n Pay, Food Lovers Market)

COMPONENT D: COMMUNITY AND SOCIAL SERVICES

This component includes libraries and archives, art museums and galleries, community halls, cemeteries and crematoriums, childcare, aged care, social programmes, and theatres.

INTRODUCTION TO COMMUNITY AND SOCIAL SERVICES

Community services are responsible for providing the services as follows:

The department of Solid Waste & Environmental Management, Libraries, Sports, Arts and Culture, Fire & Rescue Services, Traffic and Security Services, Licensing Services, and Housing.

The core departmental functions are as follows:

1. Solid Waste & Environmental Management Services

Refuse collection for households and businesses; refuse storage and removal of illegal dumping, the picking and regulation of private companies involved in waste removal and private storage.

2. Libraries, Sports, Arts and Culture

The Municipality is responsible for the provision of information to the public through libraries thereby contributing to nation building and recreation through Sports, Arts and Culture.

3. Fire & Rescue Services

Fire Fighting and prevention, including Disaster Management. Rescue life emanating from the accidents. Hazardous material transport of storage regulated e.g. licensing.

4. Traffic & Security Services

To provide Road safety for pedestrians and vehicles, traffic law enforcement to control the street trading and public transport control. Funeral and VIP escorts.

Security Services ensure that the Municipality's facilities are safe for staff and the public. They also ensure procurement of private security contractors and monitor their performances.

5. Licensing Services

Is responsible for the licensing of vehicles and learner driver testing and also includes businesses and the approval of applications for the posters on the street pavements.

6. Housing Services

Mandate is to select beneficiaries for low cost housing, staff and the public rental of Municipal residential facilities including informal settlement. Law Enforcement against land invasion and demolishment of the shacks emanating from it.

3.12(A).LIBRARIES

INTRODUCTION TO LIBRARIES FACILITIES

The library operates with the mission of providing comprehensive resources and services in support of the research, teaching and learning needs of the community. The libraries' top 3 priorities are the following:

- **Visiting schools in rural areas:** Services were taken to schools that are in rural/remote areas that are previously disadvantaged, without school libraries. Schools were assisted with the establishment of functioning libraries. The library liaised with relevant stakeholders to donate containers that can be used as libraries. This further involves communities that have no access to libraries at all, and because of the information provided to schools, the Matric pass rate has increased, especially at schools that did not previously have Library services
- **Visiting Old Age Homes and conducting home visits** to render library services to senior citizens in the Municipality.
- **Running marketing campaigns in the community** to make the public aware of the services rendered by libraries and providing information based on community needs. After every campaign, questionnaires were designed to evaluate performance, as to whether expectations were realised. Our campaigns are structured in such a manner that they are rolled out in different areas in the Municipality.
- **Supporting the Cultural and Creative Industries Federation of South Africa (CCIFSA) events:** The CCIFSA event was officially launched during the 2016/17 financial year. The purpose was to support the artistic community within the MP313 to be their own architects in taking their future into their own hands. This translated into active citizens who will be agents of the change they want to see.

Libraries Policy Objectives Taken From IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2017/2018		2018/2019			2019/2020
		Target	Actual	Target		Actual	
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
To visit schools within the MP313 area to render library services.	Assisting as many schools as possible and improve usage of library material.	80	84	80	80	82	60
To visit Old Age Homes.	Rendering library services to senior citizens.	161	161	144	144	133	130
To run marketing campaigns.	Making the community aware of the services offered and instilling a reading culture in the community.	4	4	4	4	4	4
To put up displays for monthly awareness.	Putting up displays for monthly awareness in current issues and themes.	431	431	360	132	160	160
To support quarterly CCIFSA events.	Supporting artists in being self-sufficient and well developed.	4	4	4	4	4	4
To monitor the running of the Special Library at the Middelburg Centre of Excellence.	Ensuring that the library is fully functional and utilised.	12	12	12	12	11	12
To monitor the running of the Special Library at the 4SAI Battalion Military Base.	Ensuring that the library is fully functional and utilised.	New Indicator	New Indicator	New Indicator	New Indicator	New Indicator	12

Employee - Cultural Services (Library)					
	2017/2018		2018/2019		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	1	1	1	0	0
4-6	0	0	0	1	100
7-9	4	4	4	0	0
10-12	28	29	29	3	0
13-15	0	0	0	1	100
16-18	0	0	0	0	0
19-20	1	1	1	0	0
Total	35	36	36	5	0

Financial Performance: Libraries; Archives; Museums; Galleries; Community Facilities; Other					
R'000					
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	170 209	173 090	186 090	1 260 179	628%
Expenditure:					
Employees	8 928 604	10 671 130	10 502 572	10 008 445	-6%
Repairs and Maintenance	418 690	568 485	579 985	491 509	-14%
Other	1 862 429	2 571 539	2 557 842	2 637 645	3%
Total Operational Expenditure	11 209 723	13 811 154	13 640 399	13 137 599	-5%
Net Operational Expenditure	11 039 514	13 638 064	13 454 309	11 877 420	-13%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.12.5					

Capital Expenditure: Libraries; Archives; Museums; Galleries; Community Facilities; Other 2018/2019 R' 000					
Capital Projects	2018/2019				
	Budget	Adjustment Budget	Actual Expenditure	%Variance from adjusted budget	Total Project Value
Total All	700 000	1 365 178	2 428 618	77.9%	
P0008192 Library Books (140/...)	450 000	750 000	749 725	0.0%	749 725
P0008217 Upgrade Library Facilities (140/...)	250 000	215 178	215 178	0.0%	215 178
P1900150 - New furniture and Office equipment (140/...)	-	400 000	398 991	-0.3%	398 991
P1900171: Provincial Donations Furniture and Office Equipment: 140	-	-	26 400	0.0%	26 400
P1900172: Provincial Donations Computer Equipment: 140	-	-	1 038 324	0.0%	1 038 324
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					<i>T 3.12.6</i>

COMMENT ON THE PERFORMANCE OF LIBRARIES

In the 2018/2019 financial year, there has been an increase in the number of people visiting the library and making use of library facilities in the MP313 area.

The library marketing campaigns that were launched had a positive impact in terms of how the community views libraries and how library services are rendered. Outreach programmes were run throughout the year, thus enhancing the effective and efficient library services of the existing libraries.

All libraries are equipped with more computers and free Wi-Fi with the assistance of the Department of Arts & Culture.

3.12(B). MUNICIPAL BUILDINGS**INTRODUCTION TO MUNICIPAL BUILDINGS**

This department is responsible for the planning and provisioning of new municipal buildings, maintenance, and cleaning of the various facilities. These include pay points, libraries, community halls, municipal offices, service centres, Thusong centres, dumping site offices, public ablutions and taxi ranks, flats, and other leased municipal buildings.

The strategies of this department are as follows:

- Implementing programmes to upgrade existing municipal buildings and facilities
 - Management and booking of community halls
 - Constructing new facilities for enhanced service delivery
 - Constructing facilities closer to the communities
 - Installing and implementing security measures that minimise vandalism and theft at municipal buildings
 - Raising awareness of energy saving for users of municipal buildings
 - Ensuring continuous usage of green materials for energy-saving retrofits on new and existing buildings
 - Contributing towards the mitigation of climate change impacts by reducing carbon emissions
- The service delivery priorities are to interact smoothly with the community and other departments without disturbance. To ensure accurate implementation of planning, construction and maintenance of municipal buildings and facilities while adhering to the National Building Regulations Act and observing project management principles and to further ensure that good quality work is achieved.

SERVICE STATISTICS OFFICES, CLINIC BUILDINGS, LIBRARIES, SPORT BUILDINGS, PAY POINTS, LEASED BUILDINGS, AND COMMUNITY HALLS

- 10 Pay points
- 11 Libraries
- 6 Community halls
- 5 Municipal offices
- 2 Service centres
- 3 Thusong Centres
- 1 Dumping site office and 4 mini-site offices
- Approximately 230 flats and other leased municipal buildings

T 3.12.2

Municipal Buildings Other Policy Objectives Taken From IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2017/2018		2018/2019			2019/2020
		Target	Actual	Target		Actual	Target
		*Previous Year (iii)		*Previous Year (v)	*Current Year (vi)		*Current Year (viii)
Provide accessible Municipal Building Facilities	Number of new municipal buildings and facilities constructed	Designs of Somaphepha Thusong Centre completed by June 2017	Appointment of service provider to design one new building facility -Nazareth Taxi Facility	Appointment of service provider to design one new building facility -Nazareth Taxi Facility	Designs of Rockdale, Kwaza Thusong Centres and Nazareth Taxi Facility completed by June 2019.	Designs of Rockdale, Kwaza Thusong Centres and Nazareth Taxi Facility completed by June 2019.	Construction of Rockdale, Kwaza Thusong Centres and Nazareth Taxi Facility completed by June 2021.
	Number of municipal building facilities upgraded.	3 Municipal buildings and facilities upgraded and adapted by June 2017 (Mhluzi HEDC, Indoor Sports Facility-Kees Taljaard, Traffic Office &Stores-Services Centre)	3 Municipal buildings and facilities upgraded by June 2018 (-Ext 7 paypoint -Ndondo Mampane fire station and Ext 8 Waste water works)	3 Municipal buildings and facilities upgraded by June 2018. (Ext 7 paypoint -Ndondo Mampane fire station and Ext 8 Waste water works).	5 Municipal buildings and facilities upgraded by June 2019. (Upgrade workshop at Service Centre, Upgrade old age Flats, Install generators, Replace roofs at HEDC, Reconstruct Floors at Eric Jiyane hall, Upgrade Sleeping Quarters).	5 Municipal buildings and facilities upgraded by June 2019. (Upgrade workshop at Service Centre, Upgrade old age Flats, Install generators, Replace roofs at HEDC, Reconstruct Floors at Eric Jiyane hall, Upgrade	5 Municipal buildings and facilities upgraded by June 2019. (Upgrade workshop at Service Centre, Upgrade old age Flats, Install generators, Replace roofs at HEDC, Replace aluminium windows

Employees - Building and Fleet Management					
	Years 1- (2018)		YEAR 0 (2019)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	1	1	1	0	33
4-6	3	3	3	0	0
7-9	3	3	3	1	0
10-12	3	3	3	0	0
13-15	1	2	2	0	50
16-18	0	1	1	0	0
19-20	89	94	94	2	2
Total	99	114	114	3	4

Financial Performance: Municipal Buildings Etc					2018/2019
					R'000
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	61 256 802	54 222 797	54 814 172	59 431 409	10%
Expenditure:					
Employees	15 754 298	21 388 374	19 610 806	19 266 254	-10%
Repairs and Maintenance	3 406 238	5 250 234	5 670 825	4 734 523	-10%
Other	28 064 151	32 166 724	33 536 775	36 211 264	13%
Total Operational Expenditure	47 224 687	58 805 332	58 818 406	60 212 040	2%
Net Operational Expenditure	-14 032 115	4 582 535	4 004 234	780 631	-83%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
					T 3.22.5

Capital Expenditure Year 0: Municipal Buildings, Etc					
R' 000					
Capital Projects	2018/2019				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	38 807 800	44 918 679	43 126 660	-4%	
P0000013-Upgrade old age flats (221/...)	500 000	517 312	517 132	0%	517 132
P0008006 Replace airconditioners at Civic centre (150/...)	199 600	279 600	-	-100%	-
A0008006 Replace Airconditioners at Civic Centre	-	-	278 364	0%	278 364
P0900181 Furniture & Office Equipment Halls (161/...)	200 000	200 000	142 020	-29%	142 020
P1000205-Replace tools for cleaning of buildings (555/...)	190 700	190 700	-	-100%	-
A1000205-Replace Tools for Cleaning Buildings (555/...)	-	-	157 725	0%	157 725
P1100056-Upgrade offices at mechanical workshop (554/...)	3 967 500	3 250 188	3 250 183	0%	3 250 183
P1300061 Replace airconditioners at Hendrina /Kwaza (154/...)	150 000	150 000	-	-100%	-
A1300061 Replace Air conditioners at Hemdrina	-	-	144 902	0%	144 902
P1400057 Seal roof at municipal buildings (153/...)	-	953 313	58 500	-94%	58 500
P1400062-Replace internal fencing at Services centre (554/...)	2 500 000	2 425 000	2 357 731	-3%	2 357 731
P1400064 Electrical installation at Iraq (555/...)	500 000	499 000	495 406	-1%	495 406
P1400067-New MPCC (161/...)	10 000 000	11 000 000	11 000 000	0%	11 000 000
P1400069-New MPCC (161/...)	500 000	500 000	499 732	0%	499 732
P1500053-Generator (161/...)	800 000	797 000	-	-100%	-
P1500058 Generator (151/...)	850 000	850 000	-	-100%	-
P1600048 Replace roofing at Mhluzi HEDC (555/...)	1 100 000	1 100 000	-1	-100%	-1

P1700004-Reconstruct stage floors (161/...)	600 000	603 000	601 740	0%	601 740
P1700005-Replace doors & frames at community halls (161/...)	550 000	550 000	524 010	-5%	524 010
P1700038-Upgrade electricity meter at HEDC (555/...)	1 400 000	280 600	-	-100%	-
A1700038-Upgrade electricity meter at Mhluzi HEDC (555/...)	-	-	244 000	0%	244 000
P1800008-Renovate traffic storage facility (554/...)	400 000	-	-	0%	-
P1800015 Replace aluminium windows (150/...)	300 000	300 000	269 423	-10%	
P1800016 Fence at Civic Centre (150/...)	1 400 000	-	-	0%	-
P1900001 New MPCC Kwazamokuhle (161)	500 000	600 000	600 000	0%	600 000
P1900048 Carports at Civic Centre (150)	1 100 000	1 756 175	1 456 026	-17%	1 756 175
P1900049 Replace fence Mhluzi Post Office (151)	200 000	143 825	143 825	0%	143 825
P1900051 Upgrade Adelaide Thambo MPCC (161)	2 900 000	-	2 537 124	0%	-
P1900079 Purchase land for residential sites Grasfontein portion 7 W3: 635	1 000 000	-	-	0%	-
P1900080 Purchase land for residential sites Rondebosch portion 4 W10: 635	7 000 000	12 572 966	12 572 695	0%	12 572 966
P1900138 Alterations of offices at Mandla Masango building (554/...)	-	400 000	372 894	-7%	400 000
A1900138 Alterations of offices at Mandla Masanga	-	-	26 724	0%	-
P1900139 Access Control Room at Civic Centre (150/...)	-	1 400 000	1 286 105	-8%	1 400 000
P1900149 Purchase of Land Ext 24/ Hlalamnandi	-	3 600 000	3 590 400	0%	3 600 000

Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).

T 3.22.6

COMMENT ON THE PERFORMANCE OF MUNICIPAL BUILDINGS

The Municipal Building Services reached the targeted performance as indicated in the SDBIP and Departmental Performance Plan of the said financial years.

3.13. CEMETERIES AND CREMATORIALS

INTRODUCTION TO CEMETERIES AND CREMATORIALS

Currently, eight (8) cemeteries are maintained in Middelburg area and four (4) in Hendrina and Kwazamokuhle. The new cemetery at Hendrina/Kwaza is operational but development of roads and ablutions are still in progress. The community in the rest of the incorporated areas in the Steve Tshwete Local Municipality area utilises the cemeteries in the nearest vicinity.

The service delivery priorities are to provide and maintain cemeteries, to continuously update and keep record of cemetery registers – also captured on electronic database. Plans are underway to develop future cemeteries to ensure that sufficient space is available. Another priority is to maintain and upgrade the existing equipment, vehicles, system, and procedures to ensure a quality service to the community.

The foregoing priorities were met through the maintenance of all cemeteries by cutting grass, removal of weeds, and planting of trees. The database is kept up to date, and the cemetery registers are updated regularly. Areas were identified where possible suitable land will be used to develop new cemeteries all over the MP313 area to bring the facilities closer to communities. The vehicles and machinery were maintained and repaired where necessary. EPWP projects were introduced to clean cemeteries on an ad-hoc basis, and through that, local people received an income and cemeteries were cleaned.

SERVICE STATISTICS FOR CEMETERIES AND CREMATORIALS

Number of Burials

Phumolong	775
Fontein	210
Nasaret	140
Voortrekker	18
Hendrina/Kwaza	199
Avalon and Crossroads	02

T 3.13.2

Cemeteries and Crematoriums Policy Objectives Taken From IDP							
Service Objectives <i>Service Indicators-</i> (i)	Outline Service Targets (ii)	2017/2018		2018/2019			2019/20
		Target	Actual	Target		Actual	
		*Previous Year (iii)		*Previous Year (v)	*Current Year (vi)		*Current Year (viii)
To provide new cemeteries while upgrading existing cemeteries according to prioritized community needs	Number of cemeteries upgraded	3 cemetery upgrading projects implemented by June 2018. (-Fontein cemetery ablutions -Phumolong roads -Kwaza/Hendrina roads [New development])	4x Upgrading projects at Fontein Ablutions, Phumolong road, Kwaza/Hendrina roads [New development]) Nasaret Cemetery Fence. (Funds became available on the adjustment Budget)	4x Upgrading projects at Fontein Ablutions, Phumolong road, Kwaza/Hendrina roads [New development]) Nasaret Cemetery Fence. (Funds became available on the adjustment Budget)	2 cemetery upgrading projects implemented by June 2019. (-Nasaret cemetery ablutions -Kwaza/Hendrina roads [New development])	2 cemetery upgrading projects implemented by June 2019. (-Nasaret cemetery ablutions -Kwaza/Hendrina roads [New development])	1 cemetery upgrading project implemented by June 2020.
							T 3.13.3

Employees - Cemeteries					
	Years 1- (2018)		YEAR 0 (2019)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	0	0	0	0	0
4-6	0	0	0	0	0
7-9	0	0	0	0	0
10-12	1	1	1	0	0
13-15	1	1	1	0	0
16-18	2	2	2	0	0
19-20	15	15	15	0	0
Total	19	19	19	0	0

Financial Performance: Cemeteries and Crematoriums 2018/2019					
R'000					
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	2 843 239	2 333 350	2 598 350	2 712 569	16%
Expenditure:					
Employees	4 616 960	6 098 643	5 831 995	5 825 804	-4%
Repairs and Maintenance	257 150	404 834	304 724	275 903	-32%
Other	3 054 321	3 751 458	3 378 004	3 380 910	-10%
Total Operational Expenditure	7 928 431	10 254 935	9 514 723	9 482 616	-8%
Net Operational Expenditure	5 085 191	7 921 585	6 916 373	6 770 047	-15%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
<i>T 3.13.5</i>					

Capital Expenditure: Cemeteries and Crematoriums					2018/2019
					R' 000
Capital Projects	2018/2019				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	2 050 000	2 049 269	2 032 984	-1%	
P0000066 Develop Cemeteries Low Income Areas (505/...)	1 700 000	1 699 269	1 699 269	0%	1 699 269
P1900050 Upgrading ablution facilities at Nasaret cemeteries W8 (505)	350 000	350 000	333 715	-5%	333 715
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					T 3.13.6

COMMENT ON THE OVERALL PERFORMANCE OF CEMETERIES AND CREMATORIUMS

Priority was given to the development of new cemeteries and the maintenance of existing cemeteries according to the IDP and available allocated budgets. The targets set in the five-year IDP schedule will be met provided that the budget allocations are approved and suitable land is available for future development. Current variances on budgets are caused by savings or value-added tax (VAT) not claimed back from the South Africa Revenue Service.

3.14. CHILDCARE, AGED CARE, AND SOCIAL SPECIAL PROGRAMMES

INTRODUCTION TO SPECIAL PROGRAMMES

The Gender and Social Development Unit aims to ensure effective and efficient management of institutional mechanisms for social and economic empowerment, equalization of opportunities, and access to resources for various individuals and organizations.

These include gender, children, persons with disability, elderly persons, and those affected and infected by HIV and AIDS issues including organizations working with special programs.

The aim of the programmes is to work with and strengthen collaboration with relevant departments, the private sector and civil society in mainstreaming issues related to the targeted groups at Steve Tshwete Local Municipality

AIDS STRATEGY

Gender and Social Development managed to coordinate Steve Tshwete Local Aids Council for the alignment of the 2017 -2022 Strategy on HIV, TB and STI's and developed the Multi-Sectoral Local Implementation Plan (MLIP) which outlines the province's response to HIV, TB and STI's issues. The Strategy and the Multi-Sectoral Local Implementation Plan was adopted by the Council with Resolution M37/07/2018. The Local Aids Council are held quarterly and chaired by the Executive Mayor, whereas the Technical Working Group or Technical Task Team sits monthly. HIV/AIDS prevalence in Steve Tshwete Local Municipality managed to decrease by 9.2%, which is now 43,1% according to the antenatal survey from the Department of Health.

SPECIAL GROUPS

Steve Tshwete Local Municipality is partnering with private sector to curb high unemployment especially among the young females in Early Childhood Development, done in 2016 where 135 women graduated in ECD Management from UNISA. Presently we are coordinating for 2020, on educational empowerment to 115 young females who will be doing Diploma in grade R, through UNISA. They will be trained and registered with SAYs. We also participated in availing a land and involving private sector to donate an infrastructure which is 100% complete. Child Headed family in ext.24 assisted on deceased account and other material issues. Elderly in ward 28 were also assisted with housebuilding, furniture and groceries. The municipality was in partnership with Com-Air where 12 persons with disability were in a 12 month learnership program in retail and administration skills, which they completed. In partnership with Columbus, again 12 persons with disability were enrolled in a learnership program and 3 of the 12 were permanently employed.

NGO'S

The municipality through this office, donated municipal buildings (ward 18) to Petra Home Base Care, used also as an office for Civil Society Organization, a stand for Healing Hands in ext. 24 (ward 8) dealing with Orphans and Vulnerable Children. Donated land to Stimulation Centre's (ward 1 & 25) for Children with disability.

Childcare, Aged Care, and Social Programmes Policy Objectives Taken from IDP							
Service Objectives	Outline Service Targets	2017/2018		2018/2019			2019/2020
		Target	Actual	Target		Actual	Target
Service Indicators		*Previous Year		*Previous Year	*Current Year		
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	
Service Objective							
To contribute towards improving quality of life through integrated services for children, women, persons with disabilities, the elderly, and persons living with HIV and AIDS	Number of activities initiated to develop guidelines for the Mainstreaming of Special Programmes adopted by the Council and implemented	3	1	2	2	1	3
	Number of activities initiated to develop the HIV and AIDS Strategy for 2017-2022 adopted by the Council and implemented	4	1	6	8	10	10

Employees – Childcare, Aged care, and Social Programmes					
Employees – Childcare, Aged care, and Social Programmes					
	2017/2018	2018/2019			
Job Level	Number of Employees	Number of Posts	Number of Employees	Vacancies (Number)	Vacancies (%)
0-3	1	1		0	0
4-6	0	0		0	0
7-9	1	1		0	0
10-12	0	0		0	0
13-15	0	0		0	0
16-18	0	0		0	0
19-20	0	0		0	0
Total	2	2		0	0

Financial Performance: Child Care; Aged Care; Social Programmes					
2018/2019					
R'000					
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	344 853	340 160	324 500	320 929	0%
Expenditure:					
Employees	-	-	-	-	-
Repairs and Maintenance	431 737	503 207	503 207	358 065	0%
Other	-	419 665	-	155 472	-63%
Total Operational Expenditure	431 737	922 872	503 207	513 537	-44%
Net Operational Expenditure	86 884	582 712	178 707	192 608	-67%
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					
T 3.14.5					

COMMENT ON THE PERFORMANCE OF CHILDCARE, AGED CARE, AND SOCIAL PROGRAMMES

In as far as planning and performance for special programmes are concerned the municipality is improving, although it is faced with various challenges developing as a result of migration for employment opportunities, which does not single out social issues. These include issues such as poverty, unemployment and inequality, the issue of substance abuse is escalating, high prevalence of HIV/AIDS, and vulnerable and orphaned children. Community Survey 2016 indicators show increasing poverty and increasing population of children between the ages of 0 to 9, Furthermore it indicate 24.3% (Youth) female unemployment and 17.3% (Youth) male unemployment of Steve Tshwete Local Municipality. Nevertheless, the collective responsibility of the local municipality, stakeholders, and civil society will focus on providing services for the special groups through the War Rooms entailed in the Operation Vuka Sisebente and other stakeholder forums.

3.15. YOUTH DEVELOPMENT

INTRODUCTION TO YOUTH DEVELOPMENT

The biggest challenges facing the municipality is high rate of unemployment, substance abuse and HIV/AIDS infection amongst young people. Another major challenge is the limited financial resources available to coordinate Youth Development Programmes.

This challenge can be best resolved by introducing mainstreaming of youth development in all departments in the municipality and the strengthening of private public partnership in order to maximize youth participation in the economy.

Youth development is the ongoing growth process in which all young people are engaged in attempting to:

- meet their basic personal and social needs to be safe, feel cared for, valued, useful, and spiritually grounded;
- build their skills, talent, and competencies that allow them to function and contribute in their daily lives; and
- Provide guidance on educational, economic, development art & cultural, and sports development, including income generation and wealth creation activities

Youth development also refers to engaging young women and men in developmental activities as participants in decision-making processes and as beneficiaries. The target youth as per the National Youth Policy is young people between the ages of 14 and 35.

In addressing youth development, the municipality is focusing on the following areas:

- Education and skills development
- Health care , well-being and combating substance abuse
- Sports, recreation art & culture
- Economic participation and transformation
- Moral regeneration, social cohesion and nation building

Based on the above-mentioned focus areas through private-public partnership, we are awarding bursaries on an annual basis to well-deserving students who come from previously disadvantaged communities.

In partnership with the department of social development, the municipality has five youth development centers in the following area:

1. Mhluzi: Colour my world Youth Development Centre
2. Mhluzi: Transformers house Youth Development Centre
3. Doornkop: Tseladimatlapa Youth Development Centre
4. Somaphepha : Khuphukani Youth Development Centre
5. Hendrina : kwazamokuhle Youth Development Centre

The Youth Development Centres focuses on the following objectives

- Career guidance through one-on-one sessions and also visiting schools
- Online job application and bursary application
- Job preparedness workshops
- Entrepreneurship development workshop (expo)
- Life skills

Youth Management Policy Objectives Taken from IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2017/18		2018/2019			
		Target	Actual	Target		Actual	
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	
Address the challenges of youth	Number of social programs initiated and implemented to address the well-being of youth.	12	11	12	12	12	
	Number of programmes created to assist youth in improving their livelihoods.	9	9	9	9	7	
T 3.15.3							

Employees - Youth Affairs					
	2017/18		2018/2019		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	1	1	1	1	100
4-6	0	0	0	0	0
7-9	1	1	1	0	0
10-12	2	2	2	0	0
13-15	0	0	0	0	0
16-18	0	0	0	0	0
19-20	0	0	0	0	0
Total	4	4	4	1	33

Financial Performance: Youth Management 2018/2019					
R'000					
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	60 904	111 300	111 300	-	0%
Expenditure:					
Employees	2 662 108	2 663 133	3 014 012	2 566 122	-4%
Repairs and Maintenance	-	6 957	6 957	-	0%
Other	2 148 080	2 295 979	2 568 070	2 389 444	4%
Total Operational Expenditure	4 810 188	4 966 069	5 589 039	4 955 566	0%
Net Operational Expenditure	4 749 285	4 854 769	5 477 739	4 955 566	2%
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					
T 3.15.5					

COMMENT ON OVERALL PERFORMANCE OF YOUTH MANAGEMENT

The performance of the unit was moderate in the current year as not all targets were met as planned. The adoption of the strategy by council subsequently means the approach to youth development will need to be changed as it recommends the mainstreaming of youth development within the institution.

In the aim of making meaningful youth led programs, the office has partnered with the local South African Youth Council which is a nonpartisan organization in the development and implementation of youth development programmes that will address the socio-economic needs of the youth in the community.

3.16. POLLUTION CONTROL

INTRODUCTION TO NUISANCE INSPECTIONS: PREMISES INSPECTIONS

The priorities of the environmental management services section are to ensure a safe and healthy environment for the community through the following:

- Ensure compliance with environmental legislation through monitoring and enforcement. Air, water, and land.
- Give technical input on environmental issues with regard to new developments.
- Water monitoring.
- Environmental pollution control.
- Facilitate pauper's burials.
- Scrutinizing building plans.
- Control & monitoring of hazardous substances.
- Inspection of premises and public facilities.
- Investigation of complaints and addressing nuisance control.

T 3.19.1

SERVICE STATISTICS FOR ENVIRONMENTAL PROTECTION

- 2258 water samples were collected by May 2019 for quality testing in accordance with SANS 241 standards.
- All complaints regarding vector and rodents infestation were investigated, and all nuisances were removed.
- All complaints received were attended to, and when necessary, notices were issued.
- All building plans received were scrutinised and approved.
- 20 pauper burials were done by June 2019.
- All environmental impact assessment report were noted and comments given to relevant stakeholder.
- Monitoring was done in all hazardous substances spillages occurred around the Municipality.
- 101 Vehicle emissions testing by June 2019.

T 3.19.2

Health inspections Policy Objectives Taken From IDP							
Service Objectives	Outline Service Targets	2016/2017		2017/2018			2018/19
		Target	Actual	Target	Actual		
		*Previous Year		*Previous Year	*Current Year		*Current Year
<i>Service Indicators</i>							
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)
premises inspection		600	370-	-	-	-	-
Complaints attended			100	100	100	100	100
Pest control and nuisance			100	100	100	100	100
Tobacco control			100	100	-	-	-

Financial Performance: Health and Etc 2018/2019					
					R'000
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	346 518.96	267 300	264 300	152 406	-43%
Expenditure:					
Employees	893 803.05	3 394 525	3 028 584	3 028 490	-11%
Repairs and Maintenance	161 368.62	303 800	202 700	192 711	-37%
Other	2 356 786.42	3 428 924	3 361 514	3 183 582	-7%
Total Operational Expenditure	3 411 958.09	7 127 249	6 592 798	6 404 783	-10%
Net Operational Expenditure	3 065 439.13	6 859 949	6 328 498	6 252 377	-9%
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					
					T 3.19.5

Capital Expenditure: Health Inspection			2018/2019			R' 000
Capital Projects	2018/2019					
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value	
Total All	1 005 000	914 600	83 4470	-9%		
P0007162 Machinery & Equipment (400/...)	1 000 000	899 600	820 392	-9%	820 392	
A1900023 Replace Machinery & Equipment	-	-	14 078	0%		
P1900023 Fridge for water sampling (400)	5 000	15 000	-	-100%		
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).						
T 3.19.6						

COMMENT ON THE PERFORMANCE OF ENVIRONMENTAL PROTECTION

Air quality monitoring station in Mhluzi (OR Tambo Park) was upgraded. Consultant for air quality monitoring was appointed.

Inputs (comments) are given to Environmental Impact Assessments applications, basic assessment reports, liquor license applications and rezoning applications

Water sampling is done on a weekly basis to monitor water quality.

Illegal dumping monitored daily by Environmental officers and peace officers by issuing of fines.

Scrutinizing building plans for new developments and building alterations.

Inspections done on premises to investigate complaints and addressing nuisance control.

Awareness campaigns are conducted monthly to raise community awareness.

Environmental policy is being reviewed, to be completed in 2019/20.

Nuisance by-laws and Noise by-law are currently being reviewed by consultants. Drafts finalised for approval.

Sand mining by-law is being developed, drafts finalised for approval.

Air quality Management plan developed and approved by council.

SO2, CO and particulate monitor for Air quality monitoring equipments purchased.

COMPONENT F: TRAFFIC, SECURITY, AND SAFETY

This component includes Traffic, Security and Fire Fighting Services, and Disaster Management.

3.18. TRAFFIC AND SECURITY

INTRODUCTION TO TRAFFIC AND SECURITY

The main function of Traffic Services is to make the roads safe and ensure the free flow of traffic at all times. This is done through visible law enforcement, speed enforcement, road safety campaigns, installation of traffic calming measures and road awareness programmes. Selective law enforcement is done at all accident zones where different law enforcement duties are conducted. Traffic Wardens are deployed at different areas to control the flow of traffic in congested intersections and to assist scholars to cross busy intersections. Road accidents remain a challenge for the municipality, however law enforcement interventions are introduced wherein drunken driving operations are conducted and high accident prone areas are patrolled.

Security Services is responsible for the safeguarding of all municipal property and personnel. It is also responsible for monitoring private security companies that provide security services to the municipality

Traffic and Security Services Data					
	Details	2017/2018	2018/2019		2019/2020
		Actual No.	Estimated No.	Actual No.	Estimated No.
1	Number of road traffic accidents during the year.	2967	3000	2988	3020
2	Number of by-law infringements attended.	110	120	176	186
3	Number of traffic officers in the field on an average day.	32	34	33	36
4	Number of traffic officers on duty on an average day.	37	42	41	44
T 3.20.2					

Traffic and Security Services Policy Objectives Taken from IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2017/2018		2018/2019			2019/20
		Target	Actual	Target		Actual	Target
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	
To provide safety and security to human life							
To improve road safety.	Number of new traffic calming measures installed.	15	48	40	45	60	
To improve the free flow of traffic.	Number of new traffic signals installed.	0	0	0	0	0	0
To provide effective and efficient law enforcement.	Number of road traffic law enforcement campaigns conducted.	1020	770	770	650		
T 3.20.3							

Employee - Public Safety: Licensing and Testing					
	Years 1- (2018)		YEAR 0 (2019)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	1	1	1	0	0
4-6	1	1	1	0	0
7-9	15	15	15	0	0
10-12	38	43	38	5	13
13-15	0	0	0	0	0
16-18	0	0	0	0	0
19-20	16	16	16	0	0
Total	71	71	76	5	8

Financial Performance: Traffic and Security Services 2018/2019					
R'000					
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	18 512 393.4	21 355 608.0	21 238 400.0	16 477 177.4	-23%
Expenditure:					
Other employees	28 693 769.4	1 766 694.0	1 828 656.0	1 826 188.0	3%
Repairs and Maintenance	3 060 128.9	4 255 889.0	4 538 932.0	3 814 372.8	-10%
Other	21 189 973.6	52 581 588.0	49 789 305.0	45 326 515.1	-14%
Total Operational Expenditure	52 943 872	58 604 171	56 156 893	50 967 076	-13%
Net Operational Expenditure	34 431 478	37 248 563	34 918 493	34 489 898	-7%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.20.5					

Capital Expenditure: Traffic and Security Service 2018/2019					
Capital Projects	2018/2019				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	2 555 300	2 907 907	2 565 821	-12%	
P0008015 Replace vehicles (310/...)	1 230 000	1 448 797	1 238 060	-15%	1 238 060
P0008300-Furniture & office equipment (310/...)	15 000	21 210	12 158	-43%	12 158
P1100014-Tools & equipment (310/...)	15 300	15 300	12 174	-20%	12 174
P1200133 Alcohol Testing Equipment (310/...)	180 000	172 600	172 075	0%	172 075
P1300071 Machinery & equipment (310/...)	-	-	12 542	0%	12 542
P1400090 Pound shelves (310/...)	180 000	-	-	0%	-
P1400090 Pound shelves (310/...)	-	180 000	171 008	-5%	171 008
P1800074 -Traffic signals control & synchronization (310/...)	400 000	500 000	384 805	-23%	384 805
P1900025 Traffic calming measures W1 (310)	65 000	58 560	58 560	0%	58 560
P1900026 Traffic calming measures W2 (310)	60 000	59 214	59 214	0%	59 214
P1900027 Traffic calming measures W3 (310)	65 000	61 500	61 500	0%	61 500
P1900028 Traffic calming measures W5 (310)	80 000	77 160	77 160	0%	77 160
P1900029 Traffic calming measures W23 (310)	60 000	79 266	78 892	0%	78 892
P1900030 Traffic calming measures W10 (310)	60 000	59 220	59 220	0%	59 220
P1900031 Traffic calming measures W11 (310)	60 000	57 540	57 540	0%	
P1900032 Traffic calming measures W12 (310)	60 000	57 540	57 540	0%	57 540
P1900083 Equipment Traffic Campaign: 310	20 000	20 000	18 547	-7%	20 000
P1900084 Traffic pledge frame: 310	5 000	5 000	2 000	-60%	5 000
P1900127 New Furniture and Office Equipment (310/...)	-	35 000	32 826	-6%	35 000
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					
					T 3.20.6

COMMENT ON THE PERFORMANCE OF TRAFFIC AND SECURITY

Public transport and high rate of accidents remain the challenge for the municipality wherein there is lack of public transport facilities. There is also taxi challenges in certain areas. This is caused by economic challenges, ranging from unemployment to other financial constraints. Driver behaviour – bad driving is increasing causing a strain on law enforcement due to lack of manpower and adequate resources.

3.19. FIRE SERVICES AND DISASTER MANAGEMENT**INTRODUCTION TO FIRE SERVICES AND DISASTER MANAGEMENT**

The Steve Tshwete Local Municipality provides Fire, Rescue, and Disaster Management services to a community of about 278 749 inhabitants. The municipality performs firefighting in respect of permanent structures, informal settlements, as well as vehicle-related fires. It also attends to vehicle accidents, hazardous material incidents, rescue services inclusive of rope, water, high-angle, structural and trench rescue.

Fire prevention forms an integral part of the daily functions of the service, not only fire safety but also disaster management activities to ensure a safer community. The department also makes use of a 24-hour complaints centre that is fully computerized including an emergency control centre situated at the fire station. Dangers surrounding veld fires resulted in the establishment of a Fire Protection Association of which Steve Tshwete is an active member, supporting land owners by providing fire equipment to maintain fire breaks and combat fires between the municipal boundaries and private land.

Being part of the Nkangala District Municipality local authorities' area of jurisdiction, these services are not only rendered inside the MP313 area but also rendered outside STLM's area – but within the entire Nkangala area on a regular basis.

SERVICE STATISTICS FOR FIRE, RESCUE, AND DISASTER MANAGEMENT

	Middelburg	Hendrina
Motor vehicle accidents	845	100
Pedestrian accidents	55	08
Fires	446	133
Rescue	18	04
Special services	125	32

Fire Services Data				
No.	Details	2017/2018	2018/2019	
		Actual No.	Estimated No.	Actual No.
1	Total fires attended during the year	544	544	580
2	Total of other incidents attended during the year	1354	1354	1197
3	Average turnout time – urban areas	11 minutes	11 minutes	9 minutes
4	Average turnout time – rural areas	24 minutes	24 minutes	22 minutes
5	Firefighters in post at year end	58	58	58
6	Total fire appliances at year end	28	28	28
7	Average number of appliances off the road during the year	6	6	5

Fire Service Policy Objectives Taken from IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2016/2017		2017/2018			2018/2019
		Target	Actual	Target		Actual	*Current Year (viii)
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	
To provide effective and efficient emergency services							
To provide effective and efficient emergency services	Number of awareness sessions conducted for the community	24	35	24	24	25	24
To provide a safe and secure environment for the community	Number of fire prevention inspections conducted	350	340	350	350	339	320

	Years 1- (2018)		YEAR 0 (2019)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
Chief Fire officer & Deputy	1	1	1	0	0
Fire Officers	48	49	49	0	0
0-3	0	0	0	0	0
4-6	3	3	3	0	0
7-9	6	0	0	0	0
10-12	26	26	26	0	0
13-15	0	5	5	0	0
16-18	0	0	0	0	0
19-20	3	3	3	0	0
Total	87	87	87	0	0

Financial Performance: Fire Services 2018/2019					
R'000					
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	475 890	501 677	754 677	530 038	6%
Expenditure:					
Fire fighters	37 517 643	40 493 093	41 757 807	41 399 146	0%
Other employees	1 369 329	-	-	-	
Repairs and Maintenance	1 820 752	2 348 549	2 682 354	2 137 440	-9%
Other	7 040 862	46 986 497	48 545 121	49 597 688	6%
Total Operational Expenditure	47 748 586	49 335 046	51 227 475	51 735 128	5%
Net Operational Expenditure	47 272 696	48 833 369	50 472 798	51 205 090	5%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.21.5					

Capital Expenditure: Fire Services 2018/2019 R' 000					
Capital Projects	2018/2019				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	2 655 000	2 644 100	1 999 660	-24%	
P000211-Replace Jaws rescue set (515/...)	500 000	391 575	391 575	0%	391 575
P000221 Replace 4x4 veld fire vehicles (515/...)	1 100 000	1 235 010	716 306	-42%	716 306
P0008023-Replace portable pump (515/...)	-	150 000	150 000	0%	150 000
P0008024 Replace Skid Units (515/...)	155 000	145 605	129 284	-11%	129 284
P0008314-Furniture & Office Equipment (515/...)	25 000	23 495	2 169	-91%	2 169
P1000301-Disaster management workstations /equipment (515/...)	150 000	-	-	0%	-
P1100199-Replace fire equipment (515/...)	180 000	180 000	180 000	0%	
P1600023-Replace Garage doors at Fire station (515/...)	300 000	294 000	294 000	0%	294 000
P1900021 New workstations for control centre (Furniture) (515)	120 000	115 000	115 000	0%	115 000
P1900022 Vehicle call information units (Equipment) (515)	125 000	109 415	-	-100%	109 415
P1900130 Machinery and Equipment (515/...)	-	-	21 326	0%	-
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					
T 3.21.6					

COMMENT ON THE PERFORMANCE OF FIRE SERVICES AND DISASTER MANAGEMENT

On the approved Disaster Management Plan, six (6) risks were identified of which the following Flood prevention was prioritised for 2018/2019 financial year. Training of councilors, administration staff, and community members is in progress to ensure a resilient community. The expansion of the vehicle fleet, equipment, and personnel is kept within the available budget.

An additional fire station is envisaged to be established at Rockdale area which will serve the eastern area of the town and In Mhluzi to serve the western part of the town. Satellite station is also planned for the Piet Tlou area to comply with the South African National Standards 10090 of 2003 requirements.

COMPONENT G: SPORT AND RECREATION

This component includes community parks, sports fields, sports halls, stadiums, swimming pools, and campsites.

3.20. PARKS, SPORT, AND RECREATION**INTRODUCTION TO SPORT AND RECREATION**

The Physical and Environmental Department provides a wide range of services to the community. These services range from the administration of sports and recreational facilities to the maintenance of all parks and recreational facilities and resorts such as Middelburg Dam.

The service delivery priorities are to provide and maintain sports facilities, parks, municipal swimming pools, resorts, and public open spaces, as well as the seasonal maintenance of pavements and all Council-owned open areas. Where necessary, pesticides, herbicides, and arboriculture are applied to problem areas. These priorities were met through the maintenance of all facilities by cutting grass, removing weeds, planting trees, pruning trees, and selectively applying chemicals. Seasonal employees were appointed, and EPWP projects were introduced to ensure job creation and a safe environment.

SERVICE STATISTICS FOR SPORT AND RECREATION FACILITIES

Aerobics	01
Badminton	03
Basketball	05
Bowls	02
Cricket	01
Gymnastics	01
Hockey	00
Jukskei	36

Karate	02	
Korfball	06	
Marathon	03	
Netball	08	
Parks	97	
Pigeon clubs	02	
Rugby	02	
Soccer (grass fields)	10	
Soccer fields	32	
Squash	02	
Tennis	20	
Volleyball	03	
Wrestling	01	<i>T 3.23.1</i>

Parks Sport and Recreation Policy Objectives Taken from IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2017/2018		2018/2019			2019/2020
		Target	Actual	Target	Actual		
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
To provide new parks while upgrading existing parks and open areas according to prioritized community needs	Number of parks and open spaces upgraded or developed	2 Parks developed by June 2018 (- Stand number 7740 Ext 23 Middelburg -Develop Park Rockdale) 3 Existing parks and open spaces upgraded by June 2018 (-Fence at Park 9866 Ext 18 -Van Blerk Plane -Park 1259 Moetanalo Street)	2x Park developments Stand number 7740 Ext 23 Middelburg Develop Park Rockdale 5x Upgrading Projects. Van Blerk plane upgrade, Fence at Park 9866 Ext 18, Park 1259 Moetanalo Street, Ext 2 Park fence, Pongola Park Fence. (Funds became available on the adjustment Budget)	2x Park developments Stand number 7740 Ext 23 Middelburg Develop Park Rockdale 5x Upgrading Projects. Van Blerk plane upgrade, Fence at Park 9866 Ext 18, Park 1259 Moetanalo Street, Ext 2 Park fence, Pongola Park Fence. (Funds became available on the adjustment Budget)	To provide new parks while upgrading existing parks and open areas according to prioritized community needs		
To provide new parks while upgrading existing parks and open	Number of open spaces developed		2 Open spaces developed by June 2018	2 Open spaces developed by June 2018	3 Open spaces developed. (Kwaza Ext 7, Newtown and Erf	3 Open spaces developed. (Kwaza Ext 7, Newtown and Erf 3882	2 Open spaces developed.

areas according to prioritized community needs			(-Develop Park CO Protea & Dr Beyers Naude Ext 23; -Develop Park 3063 Rockdale)	(-Develop Park CO Protea & Dr Beyers Naude Ext 23; -Develop Park 3063 Rockdale)	3882 Mhluzi) by March 2019	Mhluzi) by March 2019	
To provide new parks while upgrading existing parks and open areas according to prioritized community needs	Number of parks upgraded.		4 Existing parks upgraded by June 2018 (-Fence at Park 9866 Ext 18 -Van Blerk Plane -Park 1259 Moetanalo Street) - Fence at Ext 2 park	4 Existing parks upgraded by June 2018 (-Fence at Park 9866 Ext 18 -Van Blerk Plane -Park 1259 Moetanalo Street) - Fence at Ext 2 park	6 Existing parks upgraded by June 2019 (-Fence at Park Ext 18 -Playing equipment at Park Ext 2 Mhluzi -Outdoor gym equipment OR Tambo Park Mhluzi -Upgrade Civic Garden -Upgrade Mafred Park -Upgrade park 2544 Gholfsig)	7 Existing parks upgraded by June 2019 (-Fence at Park Ext 18 -Playing equipment at Park Ext 2 Mhluzi -Outdoor gym equipment OR Tambo Park Mhluzi -Upgrade Civic Garden -Upgrade Mafred Park -Upgrade park 2544 Gholfsig -Fence Mc Donald street Park (Funds became available on the adjustment budget))	9 Existing parks upgraded by June 2020
To contribute towards the mitigation of climate change impacts	Number of trees planted and propagated	4000 trees planted in the MP313 area by June 2018	Q4 2935 + 693 + 957 + 1175 trees planted				

	in the MP313 area	8000 trees propagated in the MP313 area by June 2018	Q4 2440 + 3465 + 2542 trees propagated				
Contribute towards the mitigation of climate change impacts	Number of trees planted in the MP313.			4760 Trees planted by June 2018	4000 trees planted in the MP313 area by June 2018	4000 trees planted in the MP313 area by June 2019	4000 trees planted in the MP313 area by June 2020
Contribute towards the mitigation of climate change impacts	Number of trees propagated in the MP313			8447 trees propagated by June 2018	8000 trees propagated in the MP313 area by June 2019	8000 trees propagated in the MP313 area by June 2019	8000 trees propagated in the MP313 area by June 2020
To provide new sport and recreation facilities while upgrading existing facilities according to prioritised community needs	Number of sporting facilities developed or upgraded	5 basic sports facilities developed in previously disadvantaged areas by June 2018. (- Multipurpose Netball and Skate park at Rockdale - Multipurpose at Pongola Park - Multipurpose at Park 7740 Ext 23 Middelburg)	5 x Multipurpose, Netball, Basic Soccer field and Skate park at Rockdale Multipurpose court at Mhluzi Park Q3 2x Multipurpose court at Pongola Park, 5aside Soccer Park 7740 EXT 23 Middelburg	5 x Multipurpose, Netball, Basic Soccer field and Skate park at Rockdale Multipurpose court at Mhluzi Park Q3 2x Multipurpose court at Pongola Park, 5aside Soccer Park 7740 EXT 23 Middelburg			

		4x Facilities to be upgraded by June 2018 (1.Eastdene tennis court 2. Themba Senamela Stadium upgrade 3.Kees Taljaard lights upgrade 4.Bicycle lanes at Klein Olifants)	3 x Upgrades Eastdene tennis court Themba Senamela Stadium upgrade Kees Taljaard lights upgrade 2 x Upgrading projects. Bicycle Lane, Themba Senamela courts, (Funds became available on the adjustment Budget)	3 x Upgrades Eastdene tennis court Themba Senamela Stadium upgrade Kees Taljaard lights upgrade 2 x Upgrading projects. Bicycle Lane, Themba Senamela courts, (Funds became available on the adjustment Budget)			
To provide new sport and recreation facilities while upgrading existing facilities according to the prioritized community needs	Number of sporting facilities developed			6 basic sports facilities developed in previously disadvantaged areas by June 2018. (-Multipurpose court and Skate park and soccer field at Rockdale	5 Basic sport facilities developed by March 2019 (Newtown-Multipurpose and Soccer field, Kwaza-Multipurpose and Soccer field. Multipurpose Eco Park [Cosmos Kwaza/Hendrina]) (R3,2M)	6 Basic sport facilities developed by March 2019 (Newtown-Multipurpose and Soccer field, Kwaza-Multipurpose and Soccer field. Multipurpose Eco Park [Cosmos Kwaza/Hendrina] Multipurpose court Hope City Park)	0 Basic sport facilities developed

				-Multipurpose at Pongola Park -Multipurpose and basic soccer at Park 7740)			
To provide new sport and recreation facilities while upgrading existing facilities according to the prioritized community needs	Number of sporting facilities upgraded			4 Facilities to be upgraded by June 2018 (1.Eastdene tennis court 2. Themba Senamela Stadium upgrade 3.Kees Taljaard lights upgrade 4.Bicycle lane at Ward 12 Erf RE/2464 Aerorand	4 Facilities to be upgraded by June 2019 (1.Themba Senamela Tennis court 2. Themba Senamela Stadium upgrade 3.Nasaret Stadium Upgrade 4. Upgrade Ablutions at Middelburg Dam) (R5M)	4 Facilities upgraded by June 2019 (1.Themba Senamela Tennis court 2. Themba Senamela Stadium upgrade (Designs) 3.Nasaret Stadium Upgrade (Designs and ablution) 4. Upgrade Ablutions at Middelburg Dam)	08 Facilities upgraded by June 2020
T 3.23.2							

Employees - Sport and Recreation					
	Years 1- (2018)		YEAR 0 (2019)		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	2	2	2	0	0
4-6	0	0	0	0	0
7-9	8	10	9	1	10
10-12	11	13	12	1	8
13-15	4	19	16	3	16
16-18	40	41	40	1	2
19-20	87	90	85	5	6
Total	152	175	164	11	6

Financial Performance: Parks, Sport and Recreation 2018/2019					
					R'000
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	10 166 321	8 364 352	7 361 454	7 447 353	-11%
Expenditure:					
Employees	32 819 143	35 284 304	35 292 527	35 282 288	0%
Repairs and Maintenance	12 350 368	12 595 305	12 919 970	12 832 446	2%
Other	11 534 022	13 756 584	14 521 407	14 826 054	8%
Total Operational Expenditure	56 703 532	61 636 193	62 733 904	62 940 789	2%
Net Operational Expenditure	46 537 211	53 271 841	55 372 450	55 493 436	4%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.23.4					

Capital Expenditure: Parks, Sport and Recreation					
Capital Projects	2018/2019				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	16 772 600	15 772 310	15 592 431	-1%	
P0000134 Renovation Mhluzi stadium pavillion (530/...)	2 000 000	1 499 480	1 499 480	0%	1 499 480
P0900064 Brushcutters & Chainsaws (533/...)	185 000	185 000	173 870	-6%	173 870
P1000036 Bowls Machine (530/...)	80 000	80 000	55 195	-31%	55 195
P1100116 Redesign and Upgrade Civic Centre Garden (533/...)	500 000	500 000	499 998	0%	499 998
P1200092 Field Marking Equipment (530/...)	45 000	45 000	40 000	-11%	40 000
P1700020 Upgrade Hendrina Cosmos Sport- (530/...)	700 000	700 000	699 998	0%	699 998
P1800048 Upgrade Mafred Park (533/...)	800 000	800 000	800 000	0%	800 000
P1800061 Upgrade Nasaret Stadium (530/...)	2 000 000	2 000 000	1 922 330	-4%	1 922 330
P1800073 Resurface Courts at Temba Senamela (530/...)	400 000	400 000	400 000	0%	400 000
Parks: Playing Equipment	300 000	452 900	452 898	0%	452 898
P1900003 Develop Park Kwazamokhule (533)	900 000	900 000	900 000	0%	900 000
P1900004 Develop Park Newtown W27 (533)	900 000	900 000	900 000	0%	900 000
P1900006 Develop Park 2544 Gholfsig (533)	400 000	400 000	399 997	0%	399 997

P1900008 Park development erf 3882/Behind Mhluzi pool (533)	200 000	200 000	200 000	0%	200 000
Parks: Playing Equipment	315 000	315 000	315 000	0%	315 000
P1900040 Basic Sport facilities Low income areas W27 (530)	900 000	899 997	899 997	0%	899 997
P1900041 Basic Sport facilities Low income areas Kwaza (530)	900 000	900 233	900 233	0%	900 233
P1900042 Sport facilities on Hope City Park W11 (530)	700 000	700 000	699 999	0%	699 999
P1900047 Fence at Parks W11 (533)	350 000	350 000	350 000	0%	350 000
P1900053 Upgrade & extend ablutions Middelburg Dam (530)	600 000	600 000	591 977	-1%	591 977
P1900123: Develop Sport Facilities W10: 530	900 000	-	-	0%	-
P1900142 Fence at park W14 (533/...)	-	247 100	247 078	0%	247 078
P0007257 Replace lawnmower Tractors (sidewalks) (539/...)	500 000	273 000	-	-100%	-
A0007257 Replace Lawnmower Tractors	-	-	269 343	0%	269 343
P1000004 Replace Vehicles (539/...)	780 000	824 000	793 371	-4%	793 371
P1100097 Replace TLB (539/...)	950 000	808 000	807 600	0%	807 600
P1100108 Replace Tractors (539/...)	350 000	675 000	674 000	0%	674 000
P1100110 Walkbehind Mowers (539/...)	63 000	63 000	-	-100%	-
A1100110 Walkbehind Mowers	-	-	60 933	0%	60 933
AA1300042 Equipment & Tools (539/...)	-	-	33 279	0%	33 279
A1300042 Equipment & Tools	-	-	5 855	0%	5 855
P1300042 Equipment & Tools (539/...)	54 600	54 600	-	-100%	-
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).</i>					<i>T 3.23.5</i>

COMMENT ON THE OVERALL PERFORMANCE OF SPORTS PARKS AND RECREATION

Priority was given to the development of new and the maintenance of existing parks and sports facilities according to the IDP and available budgets. The target set in the 5 year IDP schedule will be met provided that the budget allocated is approved and, suitable land is available for future development. Current variation on budget is caused by savings or VAT not claimed back from the South African Revenue Services.

COMPONENT H: CORPORATE POLICY OFFICES AND OTHER SERVICES

This component includes corporate policy offices, financial services, human resource (HR) services, ICT services, and property services.

INTRODUCTION TO CORPORATE POLICY OFFICES AND OTHERS

All policies have to serve at Council, and procedure manuals serve at Management Committees for their endorsement. Other working documents are approved at directorate and department level depending on the effects and the stretch of the effects, as to how many departments are affected.

Most of the policies and guiding documents are in the following directorates and/or departments: Finance (14), Human Capital Management (33), and Information Communication Technology (37), with Council having 40 by-laws.

T 3.24

3.21. EXECUTIVE AND COUNCIL

This component includes the executive office: Mayor, councilors, and Municipal Manager.

INTRODUCTION TO EXECUTIVE AND COUNCIL

The executive is composed of the Executive Mayor, who is elected by other councillors during the first council sitting. The Executive Mayor then appoints MMCs from amongst the members of Council. In addition to the Executive Mayor, the executive is also made up of the councillors and the municipal manager. They assist the Executive Mayor to execute his duties.

The Municipal Council has 29 ward councillors and 29 proportional representative councillors. For Council to take a decision, it needs simple majority, where the meeting forms a quorum i.e. 50% of councillors plus one councillor.

T 3.24.1

The Executive and Council Policy Objectives Taken from IDP							
Service Objectives	Outline Service Targets	2016/2017		2017/2018			2018/2019
		Target	Actual	Target		Actual	Target
<i>Service Indicators</i>		*Previous Year		*Previous Year	*Current Year		*Current Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)
To promote effective community participation.	Coordination and facilitation of Mayoral Outreaches.	6	6	6	6	6	6
							<i>T 3.24.3</i>

R'000					
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	81 262 520	85 389 470	86 123 995	86 343 786	1%
Expenditure:					
Employees	30 626 593	32 074 339	30 023 559	31 243 528	-3%
Repairs and Maintenance	44 399	43 300	76 500	34 597	-20%
Other	40 781 778	40 315 042	41 642 776	63 828 777	58%
Total Operational Expenditure	71 452 770	72 432 681	71 742 835	95 106 901	31%
Net Operational Expenditure	-9 809 751	-12 956 789	-14 381 160	8 763 115	-168%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.24.5					

Capital Expenditure: The Executive and Council 2018/2019					
R' 000					
Capital Projects	2018/2019				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	1 000 000	1 025 000	696 086	-32%	
P1900024 Vehicle for Speaker of Council (102/...)	700 000	725 000	696 086	-4%	696 086
P1900121 Replace Chairs Council Chamber: 100	300 000	300 000	-	-100%	-
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					
T 3.24.6					

COMMENT ON THE PERFORMANCE OF THE EXECUTIVE AND COUNCIL

The department managed to successfully implement their projects as per the SDBIP. The legal services had a challenge with the procurement of the Executive Support vehicle due to under budgeting.

*T 3.24.7***3.22. FINANCIAL SERVICES****INTRODUCTION TO FINANCIAL SERVICES**

The directorate is responsible for the function of budgetary and accounting, expenditure and revenue management, and maintenance of the financial system. Financial management strategies are important to guide the Municipality to maximise the available financial resources to ensure long-term financial viability through the following strategies:

- To Manage revenue, expenditure, assets, and liabilities in a responsible manner.
- A Well thoughtout budget and financial planning processes in line with budget and reporting regulations.
- Effective supply chain management.
- Effective cash flow management.

T 3.25.1

Debt Recovery R' 000							
Details of the types of account raised and recovered	2016/2017		2017/2018			2018/2019	
	Actual for accounts billed in year	Proportion of accounts value billed that were collected in the year %	Billed in Year	Actual for accounts billed in year	Proportion of accounts value billed that were collected %	Estimated outturn for accounts billed in year	Estimated Proportion of accounts billed that were collected %
Property Rates	R287 879 131		R287 879 131	R314 696 093		R306 879 137	R340 745 485 (90%)
Electricity - B	R7 332 286		R7 332 286	R8 180 266		R7 487 175	R8 642 038 (87%)
Electricity - C	R489 155 095		R489 155 095	R541 847 558		R552 605 694	R552 605 694 (96%)
Water - B	R1 119 393		R1 119 393	R1 290 318		R998 918	R1 374 344 (73%)
Water - C	R88 039 735		R88 039 735	R102 524 042		R74 986 073	R84 695 508 (89%)
Sanitation	R52 625 498		R52 625 498	R56 212 019		R53 643 559	R60 199 572 (89%)
Refuse	R54 809 211		R54 809 211	R62 314 625		R67 809 107	R61 701 008 (91%)
Other							
B- Basic; C= Consumption. See chapter 6 for the Auditor General's rating of the quality of the financial Accounts and the systems behind them.							

T 3.25.2

Employees - Financial Services									
	Years 2- (2017)	Year -1 (2018)				Year 0 (2019)			
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %	Posts Number	Employee number	Vacancies	Vacancies %
0-3	3	6	5	1	17	5	3	2	40
4-6	14	20	15	5	25	21	19	2	10
7-9	11	14	12	2	14	14	11	3	21
10-12	25	28	27	1	4	27	26	1	4
13-15	23	25	24	1	4	28	27	1	4
16-18	1	1	1	0	0	1	1	0	0
19-20	2	2	2	0	0	2	2	0	0
Total	79	96	86	10	10	98	89	9	9

Financial Performance: Financial Services 2018/2019						R'000
Details	2017/2018	2018/2019				
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget	
Total Operational Revenue	401 470 784	431 655 782	435 749 380	454 796 318	5%	
Expenditure:						
Employees	33 487 838	54 853 026	52 338 707	50 340 748	-8%	
Repairs and Maintenance	3 537 177	9 416 156	9 955 741	7 874 735	-16%	
Other	35 996 630	60 880 560	72 232 666	75 095 411	23%	
Total Operational Expenditure	73 021 645	125 149 742	134 527 114	133 310 894	7%	
Net Operational Expenditure	-328 449 139	-306 506 040	-301 222 266	-321 485 424	5%	
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.						T 3.25.5

Capital Expenditure: Financial Services			2018/2019			R' 000
Capital Projects	2018/2019					
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value	
Total All	767 000	1 007 000	427 400	-58%		
P0900166 After Hour Vending Equipment (205/...)	80 000	80 000	68 687	-14%	68 687	
P1000282-Furniture & office equipment (200/...)	80 000	142 500	88 610	-38%	88 610	
P1200006-Furniture & office equipment (108/...)	-	10 000	7 380	-26%	7 380	
P1300091-Alarm system (200/...)	7 500	-	-	0%	-	
P1500050 Bulk filing cabinets at service centre (200/...)	200 000	145 000	-	-100%	-	
P1500067 Video Camera (121/...)	-	-	700	0%	700	
P1800107 New furniture & equipment (200/...)	-	-	144 355	0%	144 355	
P1900098 Risk Management System: 107	320 000	550 000	-	-100%	-	
P1900099 New Digital Camera: 107	9 500	9 500	8 086	-15%	8 086	
P1900120: Indoor Sound System: 121	70 000	70 000	65 000	-7%	65 000	
P1800113: Insurance Assets	-	-	44 582	0%	44 582	

Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).

T 3.25.6

COMMENT ON THE OVERALL PERFORMANCE OF FINANCIAL SERVICES

The projects above are for service delivery requirements to ensure all functions are performed in the Finance Department. 58% of the capital budget has been spent, 1 of the projects that have not been completed is the printer project, and the new printers were not required due to the migration to a new financial system.

T 3.25.7

3.23. HUMAN RESOURCE SERVICES

INTRODUCTION TO HUMAN RESOURCE SERVICES

The provision of Human Capital Management Services within Steve Tshwete Local Municipality is based on two strategic objectives:

- (a) Promoting good governance, organizational development and financial sustainability.
- (b) Providing a safe and healthy environment

In line with the above strategic objectives the following human resources services/priorities were set for 2018/19 financial year:

- Recruitment and Selection
- Effective human resources administration
- Provide Employee Wellness Services
- Training and Development of staff
- Promoting sound labour relations
- Provide study bursaries to staff members
- Organizational development
- Implementing performance management
- Review of HR policies
- Occupational Health and Safety Compliance

In implementing the above human resources priorities, the municipality is guided by a set of approved policies which seeks to ensure that fair and transparent processes are followed. The municipality made strides to ensure review of its human resources policies as recommended by the audit process outcomes with the view of ensuring that legislative amendments and current best practices are incorporated as part of human resources governance.

RECRUITMENT AND SELECTION

The municipality ensured that the following critical vacancies were filled during the year under review:

- Municipal Manager
- Executive Director Community Services
- Executive Director Corporate Services
- Executive Director Technical and Infrastructure Services

HUMAN RESOURCES ADMINISTRATION

Effort to ensure effective and accountable administration of personnel records and information have been a priority to ensure that human resources contribute effectively to achieving better audit opinion.

EMPLOYEE WELLNESS PROGRAM

The municipality values wellness of staff as a mechanism for the achievement of municipal strategic goals and provide such services to employees as and when requested and managers recommending such services for employees as part of the managerial referrals. Although the access to the wellness service is voluntary, the municipality annually plan is to implement awareness activities with the aim of promoting utilization of wellness services by staff members.

TRAINING AND DEVELOPMENT

STLM has an approved Workplace Skills Plan which is both funded by the municipality and the LGSETA through grants received to ensure capacity building of both internal and unemployed learners. Implementation of the 2018/19 WSP has been met with challenges ranging from both financial and the ability to measure return on investment on training provided, and the impact of labour turn-over as a set-back to capacity building initiatives. To date, 90% of planned training interventions were implemented and in order to ensure 100% implementation, the municipality has already complied with the Skills Development Act by ensuring timeous submission of the approved WSP for the year 2019/20. In collaboration with accredited training providers, the municipality availed its workplace and provided on-the-job training to unemployed learners in different departments.

PROMOTING SOUND LABOUR RELATIONS

Awareness campaigns on the code of conduct for employees are held as part of monthly induction sessions for newly appointed staff. Quarterly and special Local Labour Forum meetings are held to ensure that matters of mutual interest between labour and management are effectively deliberated and joint resolutions achieved.

STUDY BURSARIES

As a learning institution, the municipality annually set aside budget to promote learning among the workforce by funding their studies with accredited SA learning institutions. This allows staff to further their studies in line with their field of work and beneficial to their performance at large. Staff appointment into critical positions is made on the basis of both relevant academic qualifications and experience, while qualification requirements differ from different job categories and job levels.

ORGANIZATIONAL DEVELOPMENT

During the year under review the organization has implemented its reviewed approved organizational structure by ensuring that 91.4% funded position on the organizational structure is filled including senior management positions. The process of ensuring equal pay for work of equal value commenced, though this process is met with common challenges ranging from non-existence of the Wage and Municipal Categorization Collective Agreement in the Local Government Sector. The municipality has also ensured that job descriptions are developed for all jobs. And evaluation is done at the level of district job evaluation committee as established through SALGA processes.

PERFORMANCE MANAGEMENT

Performance Management is formally implemented for senior management services on quarterly-annual, and informally implemented for other post levels. The municipality has also made several efforts to inculcate a culture of performance management whereby employees enter into performance commitments with their respective supervisors. The municipality is in the process of implementing the automated performance management system and training of managers is in progress to ensure effective implementation of the automated PMDS system.

HR POLICIES

The municipality had its human resources policies reviewed to ensure that they are current and are in line with legislation and contribute to good governance. The reviewed policies were adopted by council in June 2019.

OCCUPATIONAL HEALTH AND SAFETY

The municipality has established occupational health and safety structure in line with occupational health and safety act. Legal appointments in terms of OHSA have been made and health and safety structures meetings take place regularly. Although health and safety is a joint effort between management and employees, management continues to capacitate/train health and safety structure and to utilise various mechanisms to create health and safety awareness among employees. Internal Auditing of contractor on health and safety systems is implemented and on-site project health and safety inspections are conducted.

HR PERFORMANCE HIGHLIGHTS

- Implemented the reviewed and approved Employment Equity Plan
- Reviewed and approved human resources policies
- All senior management positions filled
- Implemented the approved WSP 2018/19
- Reviewed, approved and implemented the organizational structure
- Appointment of the employee wellness service provider
- Functional local labour forum leading to reduced labour unrest
- Established occupational health and safety structure

CHALLENGES

- Attracting skilled and competent workforce from different racial groups and people living with disabilities.
- Staff turnover rate leading to depletion of skilled workers and inability towards goal achievement
- Inadequate employee engagement and absence of organizational culture common to all.
- Lack of office space to accommodate all staff, leading to unhealthy working conditions.
- Insufficient implementation of OHS mechanisms contributing to health and safety risks
- Lack of high performance culture and high increased rate of absenteeism among staff.

- High levels of community unemployment Vs availability of vacant positions in the municipality.
- Occupational Health and Safety Incidents occurring during performance of duties.

SERVICE STATISTICS FOR HUMAN RESOURCE SERVICES

During the 2017/2018 financial year, 74 new posts were created within the Steve Tshwete Local Municipality. The staff complement for the 2017/2018 period consisted of 1 590 permanent positions, of which 1 414 posts are filled, whereas the services of 61 employees were terminated due to factors such as retirement and resignations.

T 3.26.2

Human Resource Services Policy Objectives Taken from IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2016/2017		2017/2018			2018/2019
		Target	Actual	Target		Actual	Target
		*Previous Year		*Previous Year	*Current Year		*Current Year
		(iii)	(iv)	(v)	(vi)	(vii)	(viii)
To ensure compliance with the EEA.	2 employees from EEA target groups to be employed at the three highest levels.	2	2				
	1 EE Plan to be submitted to the Department of Labour by the end of October annually.	1	1	1	1	1	1
To capacitate employees in order to enhance service delivery.	Number of WSP developed and submitted.	1	1	1	1	1	1
To create a safe and healthy environment for personnel.	5 activities to be conducted annually for OHS Policy.	12	20	20	20	20	20
T 3.25.3							

Employees - Human Resources Services					
	Years 1- (2017)	Year 0 (2018)			
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	3	3	3	0	0
4-6	7	8	7	1	13
7-9	3	4	2	2	50
10-12	2	2	1	1	50
13-15	0	1	1	0	0
16-18	0	0	0	0	0
19-20	1	1	1	0	0
Total	16	19	15	4	21

Financial Performance: Human Resource Services 2018/2019					
					R'000
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	883 004	750 000	980 621	933 394	24%
Expenditure:					
Employees	8 188 860	9 389 703	9 902 287	9 627 139	3%
Repairs and Maintenance	56 039	100 250	60 250	87	-100%
Other	4 716 523	7 403 843	8 455 631	7 135 376	-4%
Total Operational Expenditure	12 961 422	16 893 796	18 418 168	16 762 601	-1%
Net Operational Expenditure	12 078 417	16 143 796	17 437 547	15 829 207	-2%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.26.5					

Capital Expenditure : Human Resource Services					
2018/2019					R' 000
Capital Projects	2018/2019				
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value
Total All	15 500	16 300	6 258	-62%	
Furniture & Office Equipment (141/...)	15 500	16 300	6 258	-62%	6 258
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).					
					T 3.26.6

COMMENT ON THE PERFORMANCE OF HUMAN RESOURCE SERVICES OVERALL

Capital projects within the HR department included the procurement of furniture and office equipment. An amount of R15 500 was spent for the necessary furniture on the SDBIPs, which means that 68% of the budgeted capital expenditure of R16 300 was spent. The following capital items were procured: water dispenser, digital safe, microwave oven, and two office chairs. Operational expenditure was 16,746,512 (91%)

T 3.26.7

3.24. INFORMATION AND COMMUNICATION TECHNOLOGY SERVICES

This component includes Information and Communication Technology (ICT) services.

INTRODUCTION TO ICT SERVICES

Information Communication Technology Services Department provides a platform to enable the Municipality to use ICT systems and ICT services to provide the much needed services to the Community of Steve Tshwete Local Municipality.

ICT Services functions include setting systems and providing services that enable various departments in the municipality to provide their products and services to the community by hosting such systems on ICT infrastructure.

We have continued to host financial, human resources, electrical, civil engineering, planning, audit, records, communication, traffic and call centre systems to enable departments to provide efficient and reliable products and services. We have improved our server infrastructure and networking through the provision of backup and retentions services, introducing new buildings to municipal network infrastructure. We have also improved our wireless network capacity, provided tools of trade to our users, introduced a mobile app to improve communication, continued with the use of SMSs to communicate with the community, provision of telecommunication services and data services, and enabling a platform for our users.

We have improved on our ICT Governance and put in Governance structures in place, while ensuring that we cut on bureaucratic Red-tapes. We have implemented mCGICTPF, developed and implementing the ICT Master Systems Plan. Increased systems available.

SERVICE STATISTICS FOR ICT SERVICES.

- Ninety-eight percent (94%) wireless network availability.
- Ninety nine percent (99%) restoration of backups.
- Ninety nine percent ICT Services (99%) incidents reports generated resolved
- Hundred percent (100%) of information received published on the website and Intranet.
- Eighty five percent (85%) availability of Servers, routers, switches and other hardware.
- Ninety percent (90%) availability of telephony services.
- Ninety five percent (95%) availability of internet services.
- Ninety five percent (95%) availability of email services.
- Hundred percent (100%) ICT Governance structures meetings and workshops.
- Hundred percent (100%) response to all ICT related Audit queries.
- Ninety five percent (95%) of all calls responded within SLA times.

T3.27.2

ICT Services Policy Objectives Taken from IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2017/2018		2018/2019			2019/20
		Target	Actual	Target		Actual	Target
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Following Year (x)
Provisioning of ICT equipment	Provide computers, printers, servers, scanners, projectors, phones, UPSes, etc	100% capital budget spent on provisioning of ICT Equipment by June 2017	R 3 336 905 capital budget spent on provisioning of ICT Equipment. 84%. 83% capital budget spent. UPS – R103 295.40. Big UPS R 444 800. Two way Radios – R 68 625. Office Furniture – R 10 795.73. Laptops – R 212 000. Computers – R 520 000. Server – R 1 227 706.96. Projector and screen – R 51 000 Scanners – R 30 000 External Communication – R 348 682. Backbone Infrastructure – R 320 000.	R 3 336 905 capital budget spent on provisioning of ICT Equipment. 84%. 83% capital budget spent. UPS – R 103 295.40. Big UPS R 444 800. Two way Radios – R 68 625. Office Furniture – R 10 795.73. Laptops – R 212 000. Computers – R 520 000. Server – R 1 227 706.96. Projector and screen – R 51 000 Scanners – R 30 000 External Communication – R 348 682. Backbone Infrastructure – R 320 000.	90 assets to be procured and updated on the asset registers.	Q1. 31 radios, 2 Laptops, 1 Card printer Q2. 1 Camera, 1 Scanner, ICT Tools, 12 Phones, 11 Laptops, 1 Safe, 20 AiO PC's, 5 HD LCD, 26 UPS' Q3. 20 AiO PC's, 5 LCD's, 1 High Volume Printer, 5 chairs. Q4. 64 Phones, 21 PoS hardware, 34 Radios, 3 Antennae, 3 Laptops, 4 two-way radios, 5 card readers.	.

ICT Services Policy Objectives Taken from IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2017/2018		2018/2019			2019/20
		Target	Actual	Target		Actual	Target
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Following Year (x)
ICT systems maintenance and end user support.	Provide end user maintenance and support	4500 incidents reported and resolved by June 2017.	4966 incidents reported and resolved by June 2018.	4966 incidents reported and resolved by June 2018.	5000 incidents reported and resolved	Q1. 1788 July 618 August 586 September 584 Q2. 1543 Oct – Dec 2018 Q3. 2141 Jan – Mar 2019	
Generation of the reports for update of municipal website	Provide website and intranet services	12 reports on information published within 4 working hours. 505 quotation adverts, 108 tenders, 19 vacancy adverts, 28 notices published on Municipal website 68 Media Releases..	12 reports on information published within 4 working hours. 505 quotation adverts, 108 tenders, 19 vacancy adverts, 28 notices published on Municipal website 68 Media Releases.	12 reports on information published within 4 working hours. 505 quotation adverts, 108 tenders, 19 vacancy adverts, 28 notices published on Municipal website 68 Media Releases.	-	-	-
Provision and maintenance	Provide radio	4 reports on wireless network availability	Wireless Network Average Availability: 94% Fire Station: 92%	Wireless Network Average Availability: 94% Fire Station: 92%	96% wireless network availability.	Q1. 96% wireless network availability. Q2.	

ICT Services Policy Objectives Taken from IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2017/2018		2018/2019			2019/20
		Target	Actual	Target		Actual	Target
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Following Year (x)
e of wireless, data, and radio support	communication services		Vaalbank: 99% Libraries: 99% Infrastructure: 99% PayPoints: 99% Service Center: 99% Hendrina: 92% Golfsig: 99% Kanonkop: 99%	Vaalbank: 99% Libraries: 99% Infrastructure: 99% PayPoints: 99% Service Center: 99% Hendrina: 92% Golfsig: 99% Kanonkop: 99%		96% wireless network availability. Q3. 96% wireless network availability. Q4. 92% wireless network availability	
							T 3.27.3

Employees - ICT Services					
	Years 1- (2018)	Year 0 (2019)			
Job Level	Employee number	Posts Number	Employee Number	Vacancies	Vacancies %
0-3	1	2	2	0	0
4-6	2	3	3	0	0
7-9	2	9	7	0	0
10-12	3	3	4	1	6%
13-15	0	0	0	0	0
16-18	0	0	0	0	0
19-20	0	0	0	0	0
Total	8	17	16	1	6%

Financial Performance: ICT Services 2018/2019					
R'000					
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	29 810	-	28 000	21 810	-
Expenditure:					
Employees	6 832 870	7 942 777	9 662 876	9 184 525	16%
Repairs and Maintenance	2 416 661	2 530 750	3 080 350	2 407 748	-5%
Other	3 857 516	10 042 226	9 155 791	6 268 418	-38%
Total Operational Expenditure	13 107 048	20 515 753	21 899 017	17 860 690	-13%
Net Operational Expenditure	13 077 238	20 515 753	21 871 017	17 838 880	-13%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					
T 3.27.5					

Capital Projects	2018/2019					R' 000
	Budget	Adjustment Budget	Actual Expenditure	% Variance from adjusted budget	Total Project Value	
Total All	11 540 000	8 315 788	7 847 400	-6%		
P0000001-Backbone infrastructure & VOIP (122/...)	300 000	381 648	-	-100%	-	
P0008003-Server new IT systems (122/...)	-	612 854	611 086	0%	611 086	
P0008157-Communication to external facilities (122/...)	350 000	325 000	-	-100%	-	
P0008197-Computer systems (122/...)	550 000	582 387	1 251 661	115%	1 251 661	
P0008198-Printers (122/...)	30 000	80 000	79 775	0%	79 775	
P0008199-Scanners (122/...)	150 000	88 748	73 749	-17%	73 749	
P1000193-Projector & screen (122/...)	-	7 000	-	-100%	-	
P1100042-Replace furniture & office equipment (122/...)	50 000	18 600	8 261	-56%	8 261	
A1100042 Replace Machinery & Equipment	-	-	8 687	0%	8 687	
P1200014 Instruments & tools for ICT (122/...)	10 000	9 750	16 750	72%	16 750	
P1200016-Laptops (122/...)	150 000	237 870	212 470	-11%	212 470	
P1200019-Replace two way radios (122/...)	80 000	19 400	19 400	0%		
P0007526-UPS (122/...)	120 000	94 724	94 724	0%	94 724	
P1900055 Telephone and call management system (122/...)	440 000	-	137 611	0%	-	
P1900056 Detection and Network vulnerability system: 122	800 000	676 544	588 299	-13%	676 544	
P1900058 Biometrics Access Control (122/...)	85 000	63 456	55 301	-13%	63 456	
A1900058 Biometrics Access Control Ward Whole	-	-	8 155	0%	-	
P1900102: Fibre connection: 122	2 400 000	2 091 000	2 528 577	21%	2 091 000	

P1900103: High Mast Tower: 122	180 000	73 352	73 352	0%	73 352
P1900104 Plotter: 122	75 000	98 500	98 500	0%	98 500
P1900105 Digital Camera: 122	10 000	9 789	9 789	0%	9 789
P1900106 Safe: 122	100 000	34 710	34 708	0%	34 710
P1900107 Call Manager upgrade: 122	2 500 000	2 650 456	1 776 545	-33%	2 650 456
P1900108 Replace High-volume Dot-Matrix Printer at Data: 122	160 000	160 000	160 000	0%	160 000
P1900111: 24 Hour Control Room System: 122	3 000 000	-	-	0%	-

Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.

T 3.27.6

COMMENT ON THE OVERALL PERFORMANCE OF ICT SERVICES

Since this was the final year of the IDP, most of the projects have been attained. Capital projects for 2018/2019 are upgrade of network back bone and VOIP, communication radio links, increase of storage project, UPS, computer systems, and laptops. The only variation was that the projects were not completed in the months planned for, on the SDBIP.

3.25. INTEGRATED DEVELOPMENT PLAN SERVICES

INTRODUCTION TO IDP SERVICES

The development of the IDP was guided by national and provincial imperatives. Council prides itself in public participation processes that ensure that its citizens' inputs are taken into consideration during the planning and budget processes. The existing IDP structures ensure that the communities are in the know as far as Municipal performance is concerned. Council strives to ensure that there is alignment between the IDP, Performance Management System (PMS), and budget in order to ensure that it meets its objectives.

T3.28.1

IDP Services Policy Objectives Taken from IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2016/2017		2017/2018			2018/19
		Target	Actual	Target		Actual	Target
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
<i>To guide and inform the Municipal planning, budget and management, and development actions.</i>	Develop and review the IDP of the organisation.	1	1	1	1	1	1
							T 3.28.3

Development and strategic Support (IDP, PMS,)					
	2017/2018		2018/19		
Job Level	Employee number	Posts Number	Employee number	Vacancies	Vacancies %
0-3	3	3	3	0	0
4-6	1	1	1	0	0
7-9	0	0	0	0	0
10-12	1	1	1	0	0
13-15	0	0	0	0	0
16-18	0	0	0	0	0
19-20	1	1	1	0	0
Total	6	6	6	0	0

R'000					
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	-	-	-	-	0%
Expenditure:					
Employees	-	4 352 937	3 727 382	3 605 588	-17%
Repairs and Maintenance	-	-	-	-	0%
Other	-	1 129 345	1 141 315	537 372	-52%
Total Operational Expenditure	-	5 482 282	4 868 697	4 142 961	-24%
Net Operational Expenditure	-	5 482 282	4 868 697	4 142 961	-24%
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					
T 3.28.5					

COMMENT ON THE OVERALL PERFORMANCE OF IDP SERVICES

Council adopted its 2018/2019 IDP as per legislative requirements. Furthermore, priorities identified in the budget, IDP informed resource allocation.

T 3.28.7

3.26. PROPERTY, LEGAL, RISK MANAGEMENT, AND PROCUREMENT SERVICES

This component includes property, legal, risk management, and procurement services.

INTRODUCTION TO PROPERTY, LEGAL, RISK MANAGEMENT, AND PROCUREMENT SERVICES

Property valuation: The department is responsible for providing an updated basis for the levying of property rates. During the 2017/2018 financial year the new 2018/2023 general valuation roll was compiled and submitted. The 1st two supplementary valuation rolls for the 2018-2023 general valuation roll was compiled and submitted in October 2018 and February 2019 respectively. The department is also responsible for the alienation of Council's properties as per the prescripts of the relevant legislation

Legal and administration services: The Department of Legal and Administration is fully complying with the aim of ensuring Good Governance and Public Participation. The Legal & Administration department provides legal services, records management, secretariat services and alienation of Council's properties. The department also provides support services to Council, Mayoral Committee and all other departments within the municipality. This Department will therefore continue to provide a high quality of administrative support and to ensure legal compliance.

Risk management services: The department is responsible for providing guidance on risk mitigation strategies in line with the approved risk management strategy and policy. On an annual basis, the risk workshop is held to review organisational risk and new emerging risks to develop strategic and operational risk plans.

Procurement services: The department is responsible for the acquisition of supplies and services in support of the Municipality's business. It ensures that all procurement processes are fair, equitable, competitive and cost effective and that it complies with the regulatory framework and consistent with all applicable legislation.

SERVICE STATISTICS FOR PROPERTY, LEGAL, RISK MANAGEMENT, AND PROCUREMENT SERVICES

Tenders	: 129
Contracts	: 245
Supplementary valuations	: 1 150
Policies	: 38
By-laws	: 4

T 3.28.2

Property, Legal, Risk Management, and Procurement Services Policy Objectives Taken from IDP							
Service Objectives <i>Service Indicators</i> (i)	Outline Service Targets (ii)	2016/2017		2017/18			2018/19
		Target	Actual	Target		Actual	Target
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)
To ensure compliance with the Fraud Prevention Plan.	Number of activities implemented on Fraud Prevention Plan.	4					
To render effective secretariat services.	Develop an annual schedule of Council, Mayoral, and other committees.	1	1	1	1	1	1
To maintain a proper Records Management System.	Review of the File Plan.	1	1	1	1	1	1
	Number of reports submitted in monitoring incoming and outgoing correspondence.	6	11	11	11	11	12
To improve legal compliance.	Number of activities to be undertaken to improve legal compliance.	5	5	5	4	4	4
To promote cooperative governance.	Number of activities undertaken to comply with King III Report.	5	5	5	5	5	5
To maintain a comprehensive and uniform valuation roll.	% of supplementary taxes implemented.	100%	100%	100%	100%	100%	100%
Facilitate and coordinate risk management functions and processes.	Number of strategic risk registers approved by Council.	1	1	1	1	1	1

To fully comply with Supply Chain Regulation and National Treasury Guide on procurement processes.	Number of compliant in-year reports submitted on time.	4 quarterly reports,	4 quarterly reports,	4 quarterly reports,	4quarterly reports,	4 quarterly reports,	4 quarterly reports,
		Annual reports,	Annual reports,	Annual reports,	Annual reports,	Annual reports,	Annual reports,
		12monthly deviation reports.	12monthly deviation reports.	12monthly deviation reports.	12monthly deviation reports.	12monthly deviation reports	12monthly deviation reports
T 3.28.3							

Employees – Property, Legal, and Risk Management					
	Years 1 (2018)	Year 0 (2019)			
Job Level	Number of Employees	Number of Posts	Number of Employees	Vacancies (Number)	Vacancies (%)
0-3	5	6	6	0	0
4-6	10	12	10	2	17
7-9	12	14	13	1	7
10-12	11	11	11	0	0
13-15	2	2	2	0	0
16-18	0	0	0	0	0
19-20	6	5	5	0	0
Total	46	50	47	3	6

Financial Performance: Legal, Property and Procurement					2018/2019
					R'000
Details	2017/2018	2018/2019			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	2 130 277	3 021 365	942 000	1 067 424	-183%
Expenditure:					
Employees	32 062 925	28 933 733	29 593 212	28 768 629	-1%
Repairs and Maintenance	623 388	793 527	724 527	472 078	-68%
Other	36 429 854	14 059 538	34 943 716	36 176 465	61%
Total Operational Expenditure	69 116 167	43 786 798	65 261 455	65 417 172	33%
Net Operational Expenditure	66 985 890	40 765 433	64 319 455	64 349 749	37%
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					T 3.15.5

Capital Expenditure: Legal, Property and Procurement					2018/2019
					R' 000
Capital Projects	2018/2019				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	1 412 500	1 441 700	1 337 059	-7%	
P1000118 Bulk filing cabinets (120/...)	400 000	307 138	287 938	-6%	287 938
P1000155-Furniture & office equipment (120/...)	50 000	142 062	141 937	0%	141 937
P1400120 Vehicle for records (120/...)	300 000	330 000	252 105	-24%	252 105
P1600014 Shelves at SCM (230/...)	60 000	60 000	59 194	-1%	59 194
P1900054 Replace petro pump canopy (230)	600 000	-	-	0%	-
P1900092 Replace Furniture and Office Equipment: 123	2 500	2 500	2 050	-18%	2 050
P1900148 Replace petro pump canopy (230)	-	600 000	593 835	-1%	593 835

Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).

T 3.25.6

COMMENT ON THE OVERALL PERFORMANCE OF PROPERTY SERVICES

All the departments managed to successfully implement their projects as per the SDBIP. Legal services had a challenge with the procurement of the executive support vehicle due to under-budgeting.

T 3.28.7

COMPONENT J: ORGANISATIONAL PERFORMANCE SCORECARD

This component includes a performance summary of the Annual Performance Scorecard Report for the 2018/2019 financial year.

Refer to **Appendix V** for a full report.

**CHAPTER 4 – ORGANISATIONAL DEVELOPMENT PERFORMANCE
(PERFORMANCE REPORT PART II)*****INTRODUCTION***

To ensure that the organization's effectiveness is increased, the Municipality conducts a personnel needs analysis and makes the necessary provision in the Municipal Budget on an annual basis. To ensure effectiveness and efficiency within the organisation, the Municipality annually develops a Workplace Skills Plan, after conducting a training needs analysis. The necessary training is then provided depending on available financial resources. Employees are also provided with all the necessary tools including, but not limited to, ICT tools, furniture, and machinery.

Necessary policies, systems, procedures, and mechanisms are put in place to ensure organizational development. These include, but are not limited to, recruitment, selection, training, discipline, and the retention of staff. Employees are developed as far as possible to assist them to function effectively as human beings and to reach their full potential.

Changes in business process and changing environment requires the organization to review its organizational structure on a regular basis.

COMPONENT A: INTRODUCTION TO THE MUNICIPAL PERSONNEL

4.1. EMPLOYEE TOTALS, TURNOVER, AND VACANCIES

EMPLOYEE TOTALS, TURNOVER, AND VACANCIES											
Department Description	Vote Allocation	2016/2017		2017/2018				2018/2019			
		Approved Posts	Number of Employees	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)
Water (Water General).	500, 560, 561, 562, 563, 564, 566, 567, 571, 575	84	73	111	85	26	23	119	96	23	19
Waste water (Sanitation and Public Toilets).	546, 547, 550, 552, 553, 410	139	121	173	123	50	29	165	123	42	25
Electricity.	700	111	108	116	105	11	9	113	106	7	6
Waste Management.	420, 425	202	195	203	193	10	5	212	205	7	3
Housing (Housing and Security).	452, 460	30	26	30	27	3	10	31	30	1	3

EMPLOYEE TOTALS, TURNOVER, AND VACANCIES											
Department Description	Vote Allocation	2016/2017		2017/2018				2018/2019			
		Approved Posts	Number of Employees	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)
Roads (Road Transport, Licensing, and Taxi Terminals buildings).	300, 540, 542, 543, 557	169	155	172	160	12	7	187	179	8	4
Transport.	None	0	0	0	0	0	0	0	0	0	0
Planning (Development and Strategic Support IDP, Town Planning Services).	114, 502	25	22	25	23	2	8	27	24	3	11
Local Economic Development.	1	1	1	1	1	0	0	2	1	1	50
Planning (Strategic & Regulatory) [Office of the Municipal Manager, Deputy Municipal Manager, Exec Director: Public Services, Exec Director: Services, Exec Director: Corporate Services, Exec	110,118, 111, 112, 113, 109, 109	20	16	24	21	3	13	20	19	1	5

EMPLOYEE TOTALS, TURNOVER, AND VACANCIES											
Department Description	Vote Allocation	2016/2017		2017/2018				2018/2019			
		Approved Posts	Number of Employees	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)
Director: Financial Services, Internal Audit.											
Community and Social services (Gender and Social Development, Library, Youth Development, Events and Facility Management (Community Halls), Cemetery and Age Care).	117, 140, 116, 161 505	81	74	81	72	9	11	85	81	4	5
Environmental Protection (Pollution control, Biodiversity, Landscape, and Environmental Health).	None	0	0	0	0	0	0	0	0	0	0
Health.	400, 440, 441, 442	7	4	7	5	2	29	6	5	1	17

EMPLOYEE TOTALS, TURNOVER, AND VACANCIES											
Department Description	Vote Allocation	2016/2017		2017/2018				2018/2019			
		Approved Posts	Number of Employees	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)	Approved Posts	Number of Employees	Number of Vacancies	Vacancies (%)
Security and Safety (Traffic, Emergency Services, and Street Lights).	310, 311, 515,	178	171	180	172	8	4	174	163	11	6
Sport and Recreation.	530, 533, 539	162	153	175	164	11	6	166	161	5	3
Corporate Policy Offices and others (Legal and Admin, HCM, IT, Property and Evaluation, Communication, Mayoral admin, Stores, Financial Data Processing, Municipal Buildings).	105, 120, 121, 122, 123, 126, 141, 200, 205, 210, 230, 555,	308	278	292	263	29	10	306	281	25	8
TOTAL		1529	1397	1590	1414	176	11	1613	1474	139	8.6

Vacancy Rate: Year 1 (2017/2018)				Vacancy rate year 0: 2018/2019		
Designation	Total Approved Posts	Vacancies	% Vacancies	Total Approved Posts	Vacancies	% Vacancies
Municipal Manager	1	0	0	1	0	0
CFO	1	0	0	1	1	100
Other Section 57 Managers (excluding Finance)	3	1	33	3	0	0
Other Section 57 Managers (Finance)	0	0	0	0	0	0
Police Officers	None	None	None	None	None	None
Firefighters	54	0	0	54	0	0
Senior Management – Level 13-15 (excluding Finance) {1-3}	49	4	9	50	5	10
Senior Management – Level 13-15 (Finance) {1-3}	6	2	33	6	1	17
Highly Skilled Supervision – Level 9-12 (excluding Finance) {4-6}	63	5	8	68	9	13
Highly Skilled Supervision – Level 9-12 (Finance) {4-6}	34	5	15	34	2	6
Highly Skilled Supervision Level 9-12 (Finance) {4-6}	30	6	20	34	5	15

Turnover Rate 2018/2019			
Details	Total of Appointments as of the Beginning of the Financial Year	Terminations during the Financial Year	Turnover Rate (%)
2016/2017	102	37	36.2%
2017/2018	123	61	4.3%
2018/2019	184	47	3.2%

COMMENT ON VACANCIES AND TURNOVER

All vacancies are advertised in the national media according to policies in order to ensure sufficient coverage. All senior management positions are occupied with the exception of the CFO which became vacant the last week before the financial year ends. Appointments on an acting basis were made when such vacancies occurred. Internal staff are at liberty to apply for promotional positions if they meet the requirements in terms of qualifications, skills, and experience. Internal promotions were done where our internal candidates were assessed and found to be meeting the requirements for the posts. The Employment Equity Plan is always taken into account when making appointments. The turnaround time for the filling of vacant posts varies depending on the scarcity of skills in the labour market, qualifications and experience required. The target is to fill a vacancy within three (3) months.

The reason for turnover is mainly due to resignations, retirement, death, and to a limited extent dismissals. Employees mainly resign as a result of career advancement. We have an active Employee Assistance Programme in place and also had staff wellness events during the year. There is also a long service recognition system in place which is implemented in terms of the conditions of service and internal policies. Retention measures such as scarcity allowances have been introduced and are implemented. However, due to other institutions offering more benefits than we can afford, it is not always possible to retain scarce and skilled employees.

T 4.1.4

COMPONENT B: MANAGING THE MUNICIPAL WORKFORCE

INTRODUCTION TO MUNICIPAL WORKFORCE MANAGEMENT

An Employment Equity Plan has been developed and implemented and is annually reviewed. Annual reports on the implementation of the plan are sent to the Department of Labour at the end of September as required by Employment Equity Act. A variety of policies were developed and implemented as indicated in Section 4.2 on policies.

T 4.2.0

4.2. POLICIES

HR Policies and Plans				
No.	Name of Policy	Completed (%)	Reviewed (%)	Date Adopted by Council or Comment on Failure to Do so
1	Affirmative Action.	100%		C55/05/2019
2	Attraction and Retention.	100%	100%	C55/05/2019
3	Code of Conduct for Employees.	100%		C55/05/2019
4	Delegation, Authorization, and Responsibility.	100%		C55/05/2019
5	Disciplinary Code and Procedures.	100%		C55/05/2019
6	Essential Services.	100%		C55/05/2019
7	Employee Assistance/Wellness.	100%		C55/05/2019
8	Employment Equity Plan.	100%		C55/05/2019
9	Exit Management (Part of Retention Policy).	100%		C55/05/2019
10	Grievance Procedures.	100%		C55/05/2019

HR Policies and Plans				
No.	Name of Policy	Completed (%)	Reviewed (%)	Date Adopted by Council or Comment on Failure to Do so
11	HIV/AIDS Policy.	100%		C55/05/2019
12	Human Resource and Development.	100%		C55/05/2019
13	Information Technology.	100%		C55/05/2019
14	Job Evaluation.	100%		C55/05/2019
15	Leave (According to Conditions of Service).	100%		C55/05/2019
16	Occupational Health and Safety.	100%		C55/05/2019
17	Official Housing.	100%		C55/05/2019
18	Official Journeys.	100%		C55/05/2019
19	Official Transport to attend Funeral.	100%		C55/05/2019
20	Official Working Hours and Overtime.	100%		C55/05/2019
21	Organizational Rights.	100%		C55/05/2019
22	Payroll Deductions.	100%		C55/05/2019
23	Performance Management and Development.	100%		C55/05/2019
24	Recruitment, Selection, and Appointment.	100%	100%	C55/05/2019
25	Remuneration, Scales, and Allowances.	100%		C55/05/2019
26	Resettlement.	100%		C55/05/2019

HR Policies and Plans				
No.	Name of Policy	Completed (%)	Reviewed (%)	Date Adopted by Council or Comment on Failure to Do so
27	Sexual Harassment.	100%		C55/05/2019
28	Skills Development.	100%		C55/05/2019
29	Smoking Policy.	100%		C55/05/2019
30	Special Skills.	100%		C55/05/2019
31	Work Organization.	100%		C55/05/2019
32	Uniforms & Protective Clothing.	100%		C55/05/2019
33	Other Policies/Procedures.			C55/05/2019
33.1	Absence from Work without Leave (Only procedures.)	100%		C55/05/2019
33.2	Accident and Incident Reporting Procedure.	100%		C55/05/2019
33.3	Acting Allowance Policy (Only draft).	100%		C55/05/2019
33.4	Bereavement Policy.	100%		C55/05/2019
33.5	Bursary By-laws.	100%		C55/05/2019
33.6	Cell phones.	100%		C55/05/2019
33.7	Clocking Systems Policy.			C55/05/2019
33.8	Conditions of Service.	100%		C55/05/2019
33.9	Education, Training, and Development.	100%		C55/05/2019

HR Policies and Plans				
No.	Name of Policy	Completed (%)	Reviewed (%)	Date Adopted by Council or Comment on Failure to Do so
33.10	Fraud Prevention Policy.	100%		C55/05/2019
33.11	Performance Appraisal.	100%		C55/05/2019
33.12	Private Work Policy.	100%		C55/05/2019
33.13	Retention & Succession.	100%		C55/05/2019

COMMENT ON WORKFORCE POLICY DEVELOPMENT

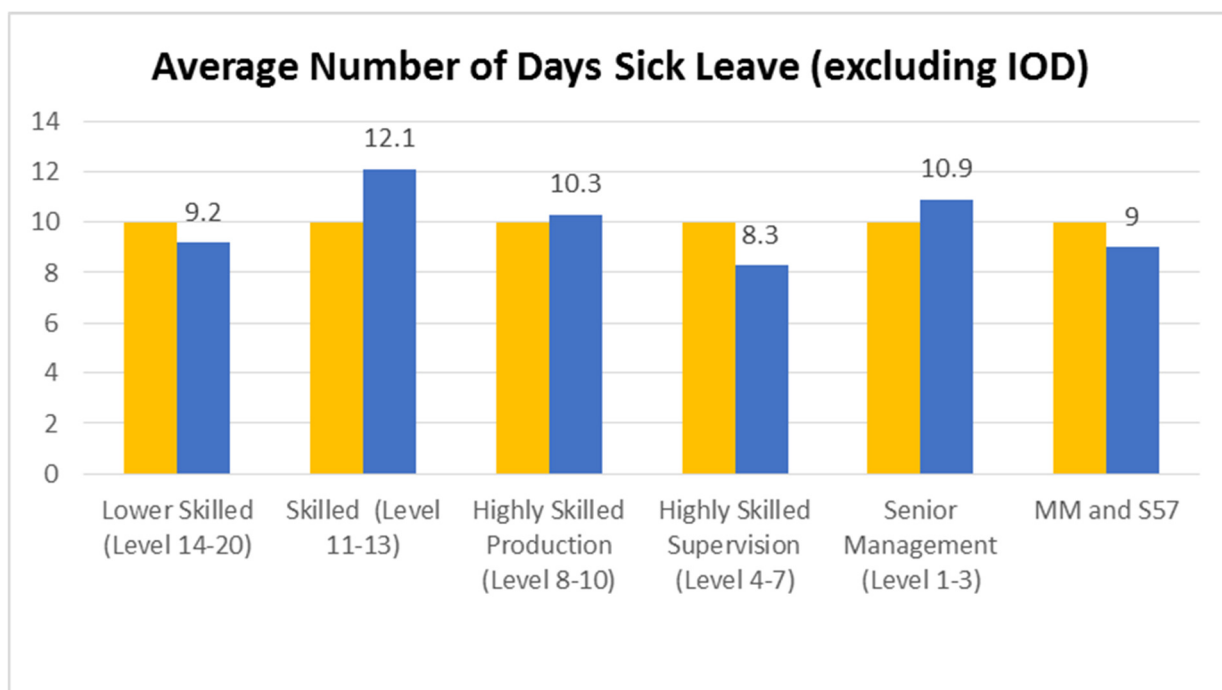
Workplace policies are developed and reviewed as and when necessary in consultation with labour as prescribed by the relevant pieces of labour legislation and signed collective agreements.

T 4.2.1.1

4.3. INJURIES, SICKNESS, AND SUSPENSIONS

Number and Cost of Injury on Duty 2018/2019					
Type of Injury	Injury Leave Taken (Days)	Employees Using Injury Leave (Number)	Proportion Employees Using Sick Leave (%)	Average Injury Leave per Employee (Days)	Total Estimated Cost
Required basic medical attention only	2 days	1 Employee	57% (840)	2 Days	R879.68
Temporary total disablement	None				
Permanent disablement	None				
Fatal	None				
Total	42 Days	3 Employees	8877 Employees	11.2	R65365.96

Number of Days and Cost of Sick Leave (Excluding Injury on Duty) 2018/2019						
Salary Band	Total Sick Leave (Days)	Proportion of Sick Leave without Medical Certification (%)	Employees Using Sick Leave (Number)	Total Employees in Post (Number)	Average Sick Leave per Employee (Number)	Estimated cost
Lower Skilled (Level 14-20)	2888	162 days 56.6%	313	732	9.2 days	
Skilled (Level 11-13)	1991	233 days 11.7%	164	228	12.1 days	
Highly Skilled Production (Level 8-10)	2243	339 days 15.1%	218	310	10.3 days	
Highly Skilled Supervision (Level 4-7)	960	150 days 15.6%	115	150	8.3 days	
Senior Management (Level 1-3)	317	24 days 7.6%	29	50	5.5 days	
MM and S57	9	0%	1	4	9 days	
Total	8408	908 days 10.8%	840	1474	10 days	



COMMENT ON INJURY AND SICK LEAVE

Special sick leave is taken in the case of injury on duty. An Occupational Health and Safety (OHS) Policy is in place and displayed at all workplaces. All departments are required to follow this policy. Regular OHS inspections and safety audits are carried out during the year to identify any new health and safety risks. Departments were advised in terms of handling OHS matters. Training was done on a regular basis (e.g. first aid and safety representative).

Accidents and injuries on duty were investigated in terms of relevant legislation. Sick leave was monitored by HODs, and proper record was kept of all leave and sick leave taken. Where necessary, officials may be sent to medical practitioners appointed by Council for second opinions in cases of extended sick leave.

T 4.3.4

Number and Period of Suspensions 2018/2019				
Position	Nature of Alleged Misconduct	Date of Suspension	Details of Disciplinary Action Taken or Status of Case and Reasons Why not Finalised	Date Finalised
Registry Clerk	Insubordination and disclosure of confidential information for personal gain	2018/08/02	Disciplinary hearing instituted and awaiting on the outcome. Postponements by labour and witness availability delay the process	Not yet finalised
Senior Licensing Officer	Theft and Corruption	2019/06/05	On suspension and still to undertake disciplinary hearing	Not yet finalised
Traffic Officer	Corruption	31/07/2019	On suspension and still to institute disciplinary hearing	Not yet finalised
Traffic Officer	Corruption	02/08/2019	On suspension and still to institute disciplinary hearing	Not yet finalised
Cashier	Fraud	02/01/2019	Suspension, disciplinary hearing instituted, dismissed	Finalised
Cashier	Fraud	02/01/2019	Suspension, disciplinary hearing instituted, dismissed	Finalised
Registry Clerk	Insubordination and disclosure of confidential information for personal gain	2018/08/02	Disciplinary hearing instituted and awaiting on the outcome. Postponements by labour and witness availability delay the process	Not yet finalised
T 4.3.6				

Performance Rewards By Gender 2018/2019					
Designations	Beneficiary profile				
	Gender	Total Number of Employees in Group	Number of Beneficiaries	Expenditure on Rewards – Year 1 R' 000	Proportion of Beneficiaries within Group %
Section 54	M	1	1	None	
	F		0		
Section 56	M	4	2	None	
	F		2	None	
Others managers	M	50	34	None	
	F		16	None	
Total					
Has the statutory municipal calculator been used as part of the evaluation process?					Yes/No
					T 4.4.1

4.4. PERFORMANCE REWARDS

COMMENT ON PERFORMANCE REWARDS

Performance management system is applied to Municipal Manager and Section 57 executive directors who report to the Municipal Manager. Assessments were done and bonuses paid to all managers who were assessed.

COMPONENT C: CAPACITATING THE MUNICIPAL WORKFORCE

INTRODUCTION TO WORKFORCE CAPACITY DEVELOPMENT

The municipality affords employees an opportunity to study by providing bursaries. A total of 1 341 773 was budgeted for provision of study bursaries and total expenditure amounted to 1 240 699 for the financial year. Employees are encouraged to pursue studies that would have an impact on personal growth, individual performance and contribute effectively to organizational goal achievement. Annually, a skills gap analysis is conducted, Workplace Skills Plan developed, and training provided in terms thereof. Employees are also continuously sent to workshops and seminars to improve their capacity.

T4.5.0

4.5. SKILLS DEVELOPMENT AND TRAINING

Skills Matrix														
Management Level	Gender	Employees in Post as at 30 June 2018	Number of Skills Employees Required and Actual as at 30 June 2019											
		Number	Learnerships			Skills Programmes and Other Short Courses			Other Forms of Training			Total		
			Actual : End of 2017/2018	Actual : End of 2018/2019	2019/2020 Target	Actual: End of 2017/2018	Actual: End of 2018/2019	2019/2020 Target	Actual: End of 2017/2018	Actual: End of 2018/2019	2019/2020 Target	Actual: End of 2017/2018	Actual: End of 2018/2019	2019/2020 Target
MM and S57	Female	1												
	Male	3												
Councilors, senior officials, and managers	Female	72				1	12	27				1	12	27
	Male	36				2	18	30				2	18	30
Technicians and associate professionals*	Female	60	12	3		45	71	122			5	45	71	127
	Male	77	13	4		153	118	214	21		5	153	118	219

Professionals	Female	27				2	5	8				2	5	8
	Male	50				10	6	13				10	6	13
Subtotal	Female	138				48	88	157				48	88	157
	Male	150				165	142	257	21			186	142	257
Total		326				213	230	414	21			234	230	414
*Registered with professional associate body, e.g. CA(SA)														

Skills Development Expenditure										
Management Level	Gender	Employees as at the Beginning of the Financial Year	Original Budget and Actual Expenditure on Skills Development – Year 1							
			Learnership		Skills Programmes and Other Short Courses		Other Forms of Training		Total	
		Number	Original Budget	Actual	Original Budget	Actual	Original Budget	Actual	Original Budget	Actual
MM and S57	Female	1								
	Male	3								
Legislators, senior officials, and managers	Female	72			8 618	8 178			8 618	8 178
	Male	36			76 560	73 497			76 560	73 497
Professionals	Female	27			21 556	20 260			21 556	20 260
	Male	50			53 064	42 531			53 064	42 531
Technicians and associate professionals	Female	60			378 687	223 831			378 687	223 831
	Male	77			358 891	336 485			358 891	336 485
Clerks	Female	205			136 504	123 404			136 504	123 404

	Male	49			20 973	20 973			20 973	20 973
Service and sales workers	Female	55			186 218	186 218			186 218	186 218
	Male	105			229 856	229 856			229 856	229 856
Plant and machine operators and assemblers	Female	18								
	Male	160			101 000	90 000			101 000	90 000
Elementary occupations	Female	158	28 888	28 888	21 270	39 810			50 158	68 698
	Male	456	115 554	115 554	580 831	470 890			396 904	586 444
Subtotal	Female	540	28 888	28 888	749 633	601 701			778 521	630 589
	Male	956	115 554	115 554	1 421 175	1 264 232			1 536 729	1 379 786
Total		1 532	144 442	144 442	2 170 808	1 865 933			2 315 250	2 010 375

COMMENTS ON SKILLS DEVELOPMENT AND RELATED EXPENDITURE AND THE FINANCIAL COMPETENCY REGULATIONS

The sum of 2 447 250 was allocated internally to implement employees' skills development initiatives in line with the approved WSP. Total expenditure amounted to 2 010 375. A further 630 621 was envisaged from LGSETA grant funding for the purpose of learner-ships, skills programmes aimed at improving both internal and external workforce capacity. A concerted effort is made to ensure that both the relevant employees and financial management interns are trained to be compliant with the MFMA Competency Regulations.

T 4.5.4

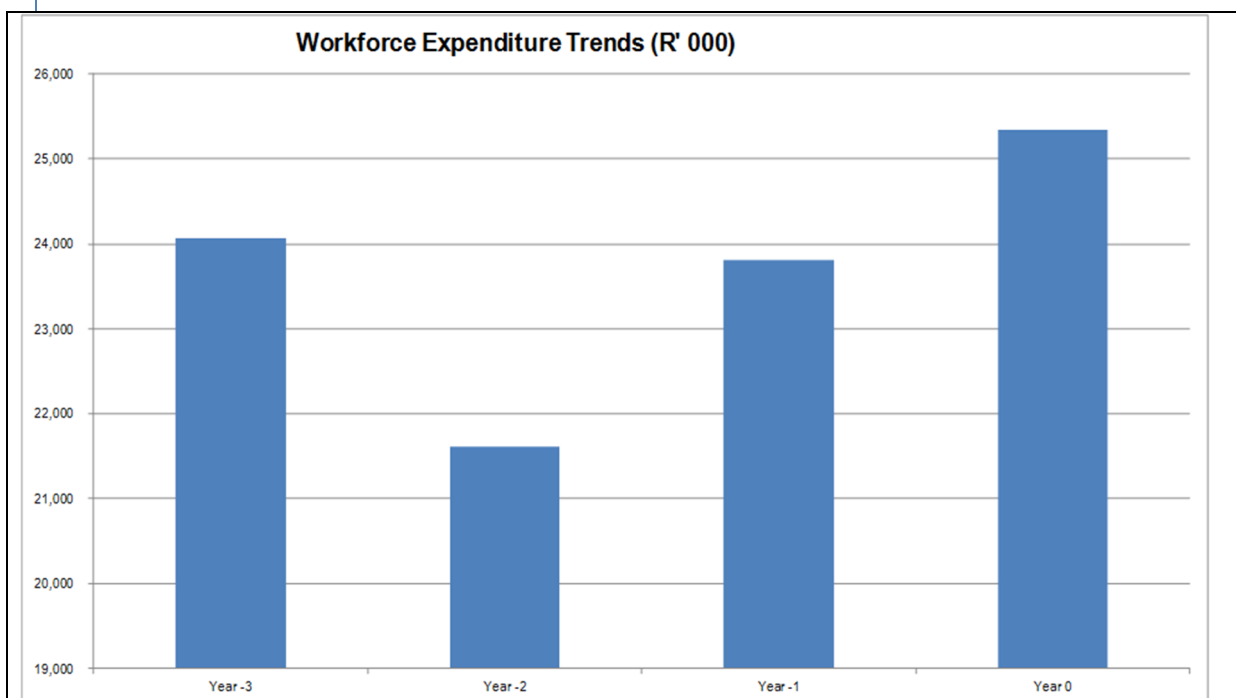
COMPONENT D: MANAGING THE WORKFORCE EXPENDITURE

INTRODUCTION TO WORKFORCE EXPENDITURE

All the expenditure incurred should be in line with the approved budget. When the staff establishment is approved, provision is made in the budget for all the posts which can be filled and the time frames in respect thereof. No unfunded posts may be filled. The municipality ensures that it recruits employees that are capable of effectively rendering the service towards achieving its strategic goals.

T 4.6.0

4.6. EMPLOYEE EXPENDITURE



Source: MBRR SA22

T 4.6.1

COMMENT ON WORKFORCE EXPENDITURE

SDBIPs were developed and implemented for the operational as well as the capital budgets. STLM recruited and appointed qualified, experienced, and skilled employees in order to ensure that the is return on investment in the form of salaries paid to employees.

T 4.6.1.1

Number of Employees Whose Salaries Were Increased Due to Their Positions Being Upgraded

Beneficiaries	Gender	Total
Lower Skilled (Level 1-2)	Female	According to the 2018/2019 budget – None
	Male	According to the 2018/2019 budget – None
Skilled (Level 3-5)	Female	According to the 2018/2019 budget – None
	Male	According to the 2018/2019 budget – None
Highly Skilled Production (Level 6-8)	Female	According to the 2018/2019 budget – None
	Male	According to the 2018/2019 budget – None
Highly Skilled Supervision (Level 9-12)	Female	According to the 2018/2019 budget – None
	Male	According to the 2018/2019 budget – None
Senior Management (Level 13-16)	Female	According to the 2018/2019 budget – None
	Male	According to the 2018/2019 budget – None
MM and S57	Female	According to the 2018/2019 budget – None
	Male	According to the 2018/2019 budget – None
Total		0

T 4.6.2

Employees Whose Salary Levels Exceed The Grade Determined By Job Evaluation

Occupation	Number of Employees	Job Evaluation Level	Remuneration Level	Reason for Deviation
None				

T 4.6.3

Employees Appointed to Posts Not Approved				
Department	Level	Date of Appointment	NumberAppointed	Reason for Appointment When No Established Post Exists
None				
				<i>T 4.6.4</i>

COMMENT ON UPGRADED POSTS AND THOSE THAT ARE AT VARIANCE WITH NORMAL PRACTICE

1. In terms of the policy of Council, no occupied posts can be upgraded; therefore, no employees had their salaries increased due to the positions being upgraded.
2. The job evaluation process has not been completed yet, and employees are paid in terms of the Bargaining Council Determination (SALGBC). As soon as the job evaluation process has been finalised, the results thereof will be considered for finalisation.
3. No employees are appointed to posts not approved, and no employees are appointed to unfunded positions.

T 4.6.5

DISCLOSURES OF FINANCIAL INTERESTS

Employees and councillors declare their financial interests annually in order to foster a culture of integrity and accountability and to give high priority towards the needs of communities as per the code of conduct for both officials and councillors in terms of the municipal systems act.

Refer to disclosures made by officials and councillors concerning their financial interests as required by Municipal Systems Act Schedule 1 and 2 as set out in **Appendix J**. make other comments where appropriate.

T 4.6.6

CHAPTER 5 – FINANCIAL PERFORMANCE**INTRODUCTION**

This chapter contains information regarding financial performance and highlights specific accomplishments.

The chapter comprises three components:

Component A: Statement of Financial Performance

Component B: Spending against Capital Budget

Component C: Cash Flow Management and Investment

Component D: Other Financial Matters

The overall operating results achieved for the past financial year closed off with a surplus of R26.7-million compared to a budgeted surplus of R26-million. Operating revenue for the year is R1.6-billion (2018: R1.4-billion), which reflects an increase of 9.5%. The operating expenditure for the year is R1.5-billion (2018: R1.3-billion), which reveals an increase of 15%.

The total capital expenditure capitalized for the year in respect of property, plant, and equipment amounted to R390-million. This includes R78-million from government grants and R312-million from own cash resources.

Cash and short-term investments increased by 3% to R691.7-million (2018: R670.7-million). The cash balance at financial year end was R241.7-million.

COMPONENT A: STATEMENTS OF FINANCIAL PERFORMANCE**INTRODUCTION TO FINANCIAL PERFORMANCE**

Note: Statements of Revenue Collection Performance by vote and by source are included in Appendix G.

Operating revenue excluding capital grants and subsidies for the year is R1.5-billion (2018: R1.4-billion), which shows an increase of 8%. Included in the above figure are operating government grants to the amount of R186-million, which constitute 12% of total revenue.

Service charges jointly comprise 49% of total revenue and increased by R58.8-million from 2018 (R739-million) to R797.8-million in the reporting financial year, which is R10.5-million less than the adjusted budget (R817.7-million). Electricity remains the largest source of income and contributes 35.5% to municipal revenue.

Property rates constitute 22% of revenue and increased by 7.6% from the previous financial year.

Interest received has increased from R50.2-million to R56.7-million, which can mainly be attributed to the interest rate increase during the year.

Revenue from fines decreased by R1.9-million from the previous year.

The operating expenditure for the year is R1.5-billion (2018: R1.3-billion), which indicates an increase of 15% from the previous financial year. The main expenditures are employee-related costs at R535.9-million, bulk purchases at R455.6-million, contracted services at R186.2-million, and depreciation at R195-million.

Repairs and maintenance decreased by 1.8% to R73.9-million (2018: R75.3-million) and comprises 4.6% of total operating expenditure. Grant and subsidies paid increased by 6% from R1.8-million to R1.9-million.

Capital expenditure for the year amount to R392-million. This includes capital grants of R78-million and internally generated funds of R314-million.

5.1. STATEMENTS OF FINANCIAL PERFORMANCE

Reconciliation of Table A1 Budget Summary

MP313 Steve Tshwete - Table A1 Consolidated Budget Summary

Description R thousands	2015/2016	2016/2017	2017/2018	2018/2019				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Financial Performance										
Property rates	291,042,367	309,753,630	332,769,106	353,052,280	357,127,298	357,127,298	358,277,417	390,288,137	412,384,298	425,805,056
Service charges	680,081,699	729,866,281	739,016,390	799,237,231	817,705,395	817,705,395	797,828,332	904,137,790	1,007,130,414	1,106,320,522
Investment revenue	40,559,585	47,867,886	47,049,318	35,071,200	36,071,200	36,071,200	51,895,697	37,421,912	37,630,691	36,908,425
Transfers recognised - operational	125,385,666	141,123,061	162,433,203	186,876,767	187,825,063	187,825,063	186,254,609	209,093,278	231,435,895	260,167,755
Other own revenue	98,337,609	88,336,148	138,966,182	112,110,267	131,945,140	131,945,140	119,867,454	100,648,448	105,062,384	109,986,527
Total Revenue (excluding capital transfers and contributions)	1,235,406,925	1,316,947,006	1,421,065,353	1,486,347,745	1,530,674,096	1,530,674,096	1,514,123,509	1,641,589,565	1,793,643,682	1,939,188,285
Employee costs	363,305,145	434,509,994	468,134,329	545,555,593	537,163,974	537,163,974	535,930,065	597,648,259	636,098,032	678,395,638
Remuneration of councillors	19,089,604	19,588,849	21,891,023	23,152,857	23,401,880	23,401,880	22,748,100	24,211,293	26,027,142	27,979,177
Depreciation & asset impairment	160,712,354	160,776,928	150,865,485	162,601,862	162,491,275	162,491,275	195,010,674	171,562,486	174,993,734	178,493,621
Finance charges	9,336,534	10,732,032	10,694,434	19,132,479	19,132,479	19,132,479	21,572,639	32,560,665	48,623,737	49,045,517
Materials and bulk purchases	379,618,096	439,969,925	460,711,507	499,968,292	521,156,634	521,156,634	455,592,518	572,493,978	643,316,958	721,737,912
Transfers and grants	5,201,820	1,823,000	1,819,386	1,910,000	2,040,000	2,040,000	1,927,847	2,030,000	2,136,500	2,258,309
Other expenditure	254,800,422	235,699,604	263,923,697	304,396,250	333,240,389	333,240,389	353,621,582	321,125,098	334,534,621	353,075,223
Total Expenditure	1,192,063,976	1,303,100,332	1,378,039,861	1,556,717,333	1,598,626,632	1,598,626,632	1,586,403,425	1,721,631,779	1,865,730,724	2,010,985,397
Surplus/(Deficit)	43,342,949	13,846,674	42,609,937	-70,369,588	-67,952,536	-67,952,536	-72,279,916	-80,042,214	-72,087,042	-71,797,112

Transfers recognised - capital	57,059,187	49,604,679	52,763,562	68,203,800	75,003,800	75,003,800	78,361,000	85,947,360	85,318,400	108,583,120
Contributions recognised - capital & contributed assets	61,135,026	82,098,786	-	20,000,000	20,019,318	20,019,318	20,664,251	11,800,000	16,900,000	10,000,000
Surplus/(Deficit) after capital transfers & contributions	161,537,162	145,550,139	95,373,499	17,834,212	27,070,582	27,070,582	26,745,335	17,705,146	30,131,358	46,786,008
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	161,537,162	145,550,139	95,373,499	17,834,212	27,070,582	27,070,582	26,745,335	17,705,146	30,131,358	46,786,008
Capital expenditure & funds sources										
Capital expenditure	274,433,242	332,842,515	268,129,046	374,409,544	391,144,759	391,144,759	392,205,712	483,296,912	396,397,105	411,026,848
Transfers recognised - capital	119,019,252	131,343,464	52,763,562	88,203,800	95,023,118	95,023,118	99,104,181	97,747,360	102,218,400	118,583,112
Public contributions & donations							-			
Borrowing	86,449,612	108,059,080	118,639,344	153,224,424	155,016,120	155,016,120	153,609,941	139,896,904	123,367,968	140,960,004
Internally generated funds	68,964,378	93,439,971	96,726,140	132,981,320	141,105,521	141,105,521	139,491,590	245,652,648	170,810,737	151,483,732
Total sources of capital funds	274,433,242	332,842,515	268,129,046	374,409,544	391,144,759	391,144,759	392,205,712	483,296,912	396,397,105	411,026,848
Financial position										
Total current assets	854,267,009	854,195,293	971,209,032	802,162,872	912,614,716	912,614,716	923,160,695	753,303,475	661,813,187	598,593,659
Total non current assets	6,075,051,893	6,262,343,946	6,387,975,851	6,580,887,087	6,597,622,302	6,597,622,302	6,682,033,240	6,904,954,487	7,143,271,009	7,380,644,006
Total current liabilities	268,572,985	280,762,313	288,931,683	245,872,287	248,447,648	248,447,648	352,572,154	271,623,728	323,922,517	394,126,706
Total non current liabilities	182,502,264	189,464,077	304,610,730	462,826,302	441,919,560	441,919,560	461,894,920	622,090,582	607,670,725	597,672,868
Community wealth/Equity	6,478,243,653	6,646,312,849	6,765,642,470	6,674,351,369	6,819,869,810	6,819,869,810	6,790,726,861	6,764,543,652	6,873,490,954	6,987,438,091
Cash flows										
Net cash from (used) operating	271,161,856	253,077,914	257,381,365	169,161,219	189,676,492	189,676,492	261,845,579	199,390,719	211,243,000	239,571,984
Net cash from (used) investing	-287,651,458	-244,826,585	-383,424,468	-320,409,544	-357,144,759	-357,144,759	-228,924,774	-303,296,912	-316,397,105	-361,026,848
Net cash from (used) financing	-1,982,262	-4,812,992	115,212,193	144,318,410	146,110,106	146,110,106	135,755,932	129,392,491	106,084,838	121,680,980
Cash/cash equivalents at the year end	80,463,240	83,901,579	73,070,669	76,971,664	51,712,508	51,712,508	241,747,406	77,198,806	78,129,538	78,355,654

<u>Cash backing/surplus reconciliation</u>										
Cash and investments available	565,463,242	567,034,886	673,054,976	504,971,664	615,423,508	615,423,508	694,045,389	467,609,806	388,540,538	338,766,654
Application of cash and investments	51,044,180	58,125,698	-58,525,193	-8,935,062	-9,664,062	-9,664,062	-83,975,239	23,340,071	76,697,652	152,829,914
Balance - surplus (shortfall)	514,419,062	508,909,188	731,580,169	513,906,726	625,087,570	625,087,570	778,020,628	444,269,735	311,842,886	185,936,740
<u>Asset management</u>										
Asset register summary (WDV)	6,075,051,893	6,262,343,946	6,354,014,232	6,580,887,087	6,597,622,302	6,597,622,302	6,647,250,176	6,904,954,487	7,143,271,009	7,380,644,006
Depreciation & asset impairment	160,712,354	160,776,928	153,413,961	162,601,862	162,491,275	162,491,275	195,010,674	171,562,486	174,993,734	178,493,621
Renewal of Existing Assets	85,339,501	80,255,886	97,404,324	151,012,420	157,257,078	157,257,078	148,479,699	188,726,679	130,498,105	173,880,688
Repairs and Maintenance	65,327,054	73,356,502	75,271,840	88,952,003	95,766,026	95,766,026	74,069,941	97,057,622	103,938,325	109,687,848
<u>Free services</u>										
Cost of Free Basic Services provided	64,731,555	68,734,001	75,901,518	86,698,235	85,716,883	85,716,883	86,376,535	95,379,152	103,233,390	111,591,609
Revenue cost of free services provided	-	-	15,100,966	17,356,186	15,423,854	15,423,854	18,073,099	22,076,584	23,897,581	25,746,700
<u>Households below minimum service level</u>										
Water:	-	-	-	-	-	-	551	4,279	4,493	4,717
Sanitation/sewerage:	-	-	-	7,567	7,409	7,409	-	7,567	7,946	8,343
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	18,825	18,825	18,825	18,825	18,825	18,825	-	30,711	32,247	33,859

Financial Performance of Operational Services						
Description	2017/2018	2018/2019			2018/2019	Variance
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget
Operating Cost						
Water	-18,265,874	-3,028,246	-10,081,795	-13,217,707	336.48%	31.10%
Waste Water (Sanitation)	-27,489,864	-7,870,025	-6,793,023	-14,205,511	80.50%	109.12%
Electricity	-27,215,682	-38,061,577	-55,439,163	-21,143,606	-44.45%	-61.86%
Waste Management	-15,461,189	-10,305,286	-10,338,974	-13,356,519	29.61%	29.19%
Housing	10,493,416	13,201,916	14,480,183	14,071,609	6.59%	-2.82%
Component A: sub-total	-77,939,193	-46,063,218	-68,172,772	-47,851,734	3.88%	-29.81%
Waste Water (Storm water Drainage)	-	-	-	-	0.00%	0.00%
Roads	27,975,435	78,291,795	59,830,828	56,484,430	-27.85%	-5.59%
Transport	-11,216,550	-6,386,952	-6,382,662	-12,806,313	100.51%	100.64%
Component B: sub-total	16,758,885	71,904,843	53,448,166	43,678,117	-39.26%	-18.28%
Planning	10,029,957	12,933,635	12,522,655	11,229,580	-13.18%	-10.33%
Local Economic Development	4,876,548	2,152,706	1,599,477	-820,300	-138.11%	-151.29%
Component B: sub-total	14,906,505	15,086,341	14,122,132	10,409,280	-31.00%	-26.29%
Planning (Strategic & Regulatory)	-	5,482,282	4,868,697	4,142,961	0.00%	0.00%
Local Economic Development	-	-	-	-	0.00%	0.00%
Component C: sub-total	-	5,482,282	4,868,697	4,142,961	0.00%	0.00%
Community & Social Services	20,960,874	26,997,130	26,027,128	23,795,641	-11.86%	-8.57%
Environmental Protection	-	-	-	-	0.00%	0.00%
Health	3,065,439	6,859,949	6,328,498	6,252,377	-8.86%	-1.20%
Security and Safety	81,704,174	86,081,932	85,391,291	85,694,989	-0.45%	0.36%
Sport and Recreation	46,537,211	53,271,841	55,372,450	55,493,436	4.17%	0.22%
Corporate Policy Offices and Other	-260,149,460	-237,455,312	-207,971,173	-213,923,843	-9.91%	2.86%
Component D: sub-total	-107,881,761	-64,244,460	-34,851,806	-42,687,400	-33.55%	22.48%
Total Expenditure	-154,155,564	-17,834,212	-30,585,583	-32,308,777	81.16%	5.63%

In this table operational income is offset against operational expenditure leaving a net operational expenditure total for each service as shown in the individual net service expenditure tables in chapter 3. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual.

T 5.1.2

COMMENT ON FINANCIAL PERFORMANCE

The actual performance indicates less expenditure was incurred than the budget, resulting in a favourable variance.

5.2. GRANTS

Grant Performance R' 000						
Description	2017/2018	2018/2019			2018/2019	Variance
	Actual	Budget	Adjustments Budget	Actual	Original Budget (%)	Adjustments Budget (%)
Operating Transfers and Grants						
National Government:	81,124,158	184,900,000	184,900,000	184,900,000	0.00%	0.00%
Equitable share	75,901,521	179,370,000	179,370,000	179,370,000	0.00%	0.00%
Municipal Systems Improvement	-	-	-	-	0.00%	0.00%
Department of Water Affairs	-	-	-	-	0.00%	0.00%
Levy replacement	-	-	-	-	0.00%	0.00%
Other transfers/grants						
MIG	1,500,358	1,881,000	1,881,000	1,881,000	35.30%	0.00%
EPWP	2,022,279	1,949,000	1,949,000	1,949,000	0.02%	0.02%
FMG	1,700,000	1,700,000	1,700,000	1,700,000	0.00%	0.00%
Provincial Government:	207,741	-	300,000	299,655	100.00%	-0.12%
Health subsidy	-	-			0.00%	0.00%
Housing	207,741	-	-	-	0%	0%
Ambulance subsidy						
Sports and Recreation	-	-	300,000	299,655	100.00%	-0.12%
Greenest Municipality Competition	-	-	122,000	121,215	100.00%	-0.65%
LGSETA	-	-	630,621	417,999	100.00%	-50.87%
Total Operating Transfers and Grants	81,331,898	184,900,000	185,200,000	185,199,655	0.16%	-2.76%
Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. Full list of provincial and national grants available from published gazettes.						
T 5.2.1						

COMMENT ON OPERATING TRANSFERS AND GRANTS

The equitable share is an unconditional grant, and the full gazetted amount of 179.3 million was received.

The Finance Management Grant was utilised for the intern pogamme and for the consultants to assist with the implementation of the new GAP standads and compilation of an asset register. An amount of 1.7million was spent for the period.

The EPWP incentive grant is utilised for job creation pojects. During the year, 1.8million was spent to employ temporay wokers for street cleaning and cleaning of overgrown main streets.

Grants Received from Sources other than Division of Revenue Act (DoRA)						
Details of Donor	Actual Grant 2017/2018	Actual Grant 2018/2019	2018/2019 Municipal Contribution	Date Grant terminates	Date Municipal contribution terminates	Nature and benefit from the grant received, include description of any contributions in kind
Parastatals						
Foreign Governments/Development Aid Agencies						
Private Sector / Organisations						
DONATION SOUTH32		3 423 946				UD COMPACTORS TRUCKS AND TLB DONATION BY SOUTH32
DONATIONS BELL EQUIPMENT	-	37 847				BELL EQUIPMENT DONATION OF SCHOOL SHOES
DONATIONS DEPARTMENT OF SPORT AND RECREATION	-	1 071 624				DEPARTMENT OF SPORTS AND RECREATION DONATION OF COMPUTERS AND FURNITURE
DEVELOPERS DONATIONS	36 282 068	-				LAND DONATED BY DEVELOPERS
DONATIONS	2 607 135	-				ELECTRICITY DONATION BY DEVELOPERS
DONATIONS EQUIPMENT	8000	-				EQUIPMENT DONATED
MPCC DONATION	3 414 938	-				MPCC DONATED BY MAFUBE
MINE DONATION	10000	-				GLENCORE MINE DONATION
NKANGALA DISTRICT MUNICIPALITY	39 526 644	16 130 681				DONATION BY DISTRICT MUNICIPALITY
<i>Provide a comprehensive response to this schedule</i>						<i>T 5.2.3</i>

COMMENT ON GRANT PERFORMANCE

Hundred per cent (100%) of the 2018/2019 MIG allocation was spent by 30 June 2018. There were no MIG roll-over funds for the 2017/2018 financial year.

5.3. ASSET MANAGEMENT

Overview of Asset Management

The Asset Management Policy is developed to comply with all relevant legislative requirements and complies with the standards specified by the Accounting Standards Board. Asset management within the municipality is overseen by the Executive Director: Financial Services.

Financial Asset Register

The CFO established and maintained an asset register containing key financial data on each item of property, plant, or equipment that satisfies the criterion for recognition.

Organizing Asset Management, Staff Involved, and Delegations

The CFO is responsible to the Municipal Manager and needs to ensure that the financial investment in the municipality's assets is safeguarded and maintained.

The Asset Manager must ensure that appropriate physical management and control systems are established and maintained for all assets in their area of responsibility and that the municipal resources assigned to them are utilized effectively, efficiently, economically, and transparently.

The Asset Champion must assist the Asset Manager in performing his/her functions and duties in terms of asset management.

TREATMENT OF THE THREE LARGEST ASSETS ACQUIRED			2018/2019	
Asset 1				
Name	Upgrade Pipeline Vaalbank & Skietbaan			
Description	Upgrade Pipeline Vaalbank & Skietbaan			
Asset Type	Infrastructure Water Distribution			
Key Staff Involved				
Staff Responsibilities	Oversee implementation of project, account for transaction.			
Asset Value	2015/2016	2016/2017	2017/2018	2018/2019
	-	-	-	R 20,109,185
Capital Implications	The asset was financed from borrowings			
Future Purpose of Asset				
Describe Key Issues				
Policies in Place to Manage Asset				
Asset 2				
Name	Purchase Land Resid Sites Rondebosch Ptn 4 Ward 10			
Description	Property Development and Alienation: Grasfontein farm land Purchase Land Residential Sites Rondebosch Ptn 4 Ward 10			
Asset Type	Grasfontein farm land			
Key Staff Involved				
Staff Responsibilities				
Asset Value	2015/2016	2016/2017	2017/2018	2018/2019
	-	-	-	R 12,572,695
Capital Implications	The asset was financed from own internal funds			
Future Purpose of Asset				
Describe Key Issues				
Policies in Place to Manage Asset	Yes			
Asset 3				
Name	Boskrans Waste treatment Plant			

Description	Upgrade Boskrans Waste Treatment Plant_ Construction of New 45 Ml/d capacity Inlet Works (work in progress)			
Asset Type	Infrastructure Sewerage Purification			
Key Staff Involved	Municipal Manager, Executive Director Infrastructure Services, Civil Engineer			
Staff Responsibilities	Oversee implementation of project, account for transaction.			
Asset Value	2015/2016	2016/2017	2017/2018	2018/2019
	10785164	13553312	30,139,688	12,111,383
Capital Implications	The asset was financed from borrowings			
Future Purpose of Asset	Wastewater treatment			
Describe Key Issues	Construction work and management of tender			
Policies in Place to Manage Asset	Yes			
T 5.3.2				

COMMENT ON ASSET MANAGEMENT

With reference to the three projects approved in the year, these projects were evaluated from a cost and revenue perspective, including municipal tax and tariff implications in accordance with Section 19(2)(a) and (b) and MSA Section 74(2)(d), (e) and (i).

The responsible implementing departments ensure that project files are maintained, and these files are readily accessible for audit inspection. Financial data regarding asset management may be sourced from **MBRR Table A9**. *T 5.3.3*

Repair and Maintenance Expenditure:		2018/2019		
R' 000				
	Original Budget	Adjustment Budget	Actual	Budget variance
Repairs and Maintenance Expenditure	88 952 003	95 766 178	74,069,941	17%
T 5.3.4				

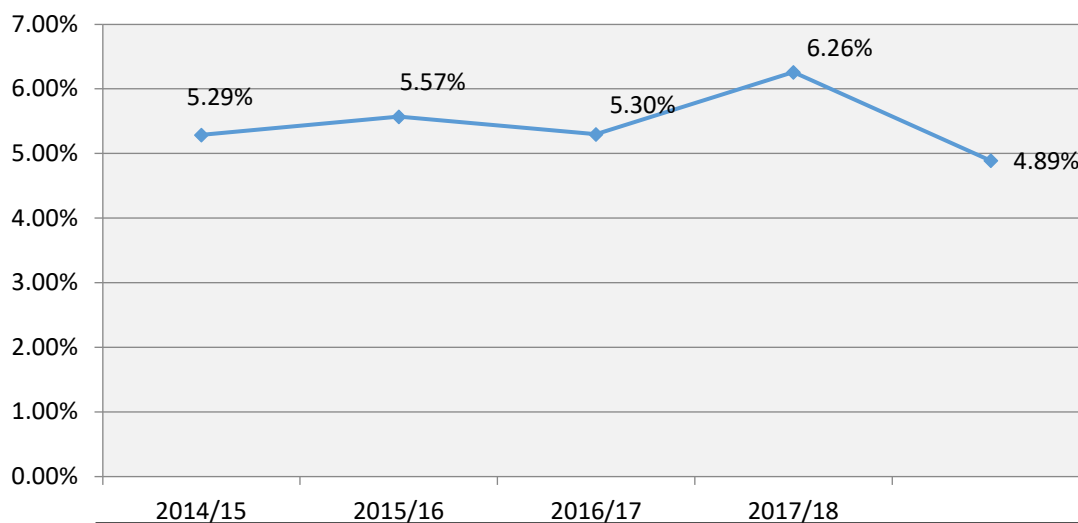
COMMENT ON REPAIRS AND MAINTENANCE EXPENDITURE

The aging infrastructure of the municipality in actual fact requires that larger amounts be made available for the maintenance and replacement of especially water pipes in the Mhluzi area. However, the pressure placed on budget provision for the extension of infrastructure to cater for new developments limits the availability of funds for maintenance purposes. The intention is to substantially increase maintenance expenditure in future budgets. The amount spent on repairs and maintenance is for materials only and decline proportionate to the budget considering the increases in other expenditures.

T 5.3.4.1

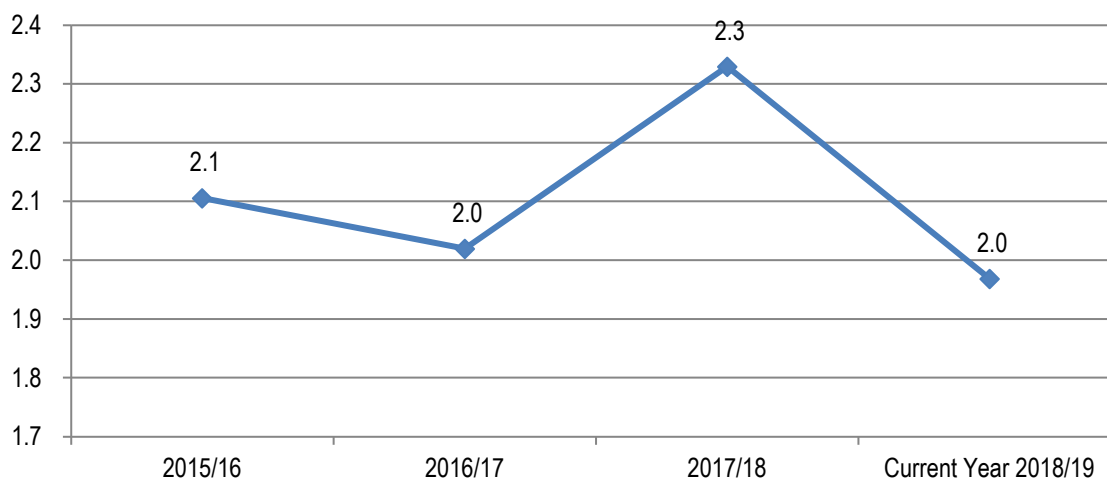
5.4. FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS

Repair & Maintenance % of OPEX



This graph indicates repair & maintenance as a percentage of operational expenditure.

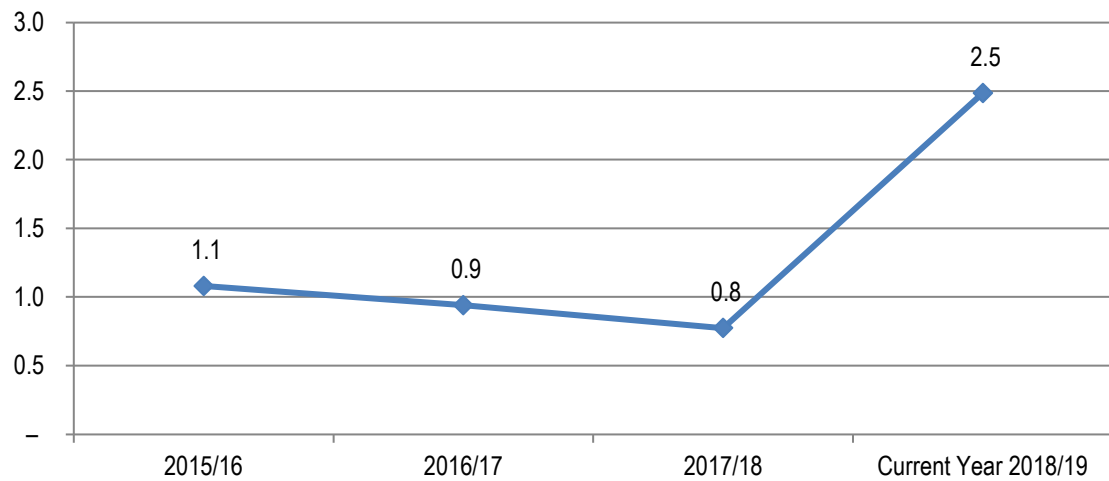
Liquidity Ratio



Liquidity Ratio – This Ratio measures the extent to which the Municipality has Cash and Short Term Investments available to settle Short-term Liabilities. If the Cash and Short Term Investments do not exceed Current Liabilities it means liquidity problems *i.e.* insufficient cash to meet financial obligations. The higher the ratio the better.

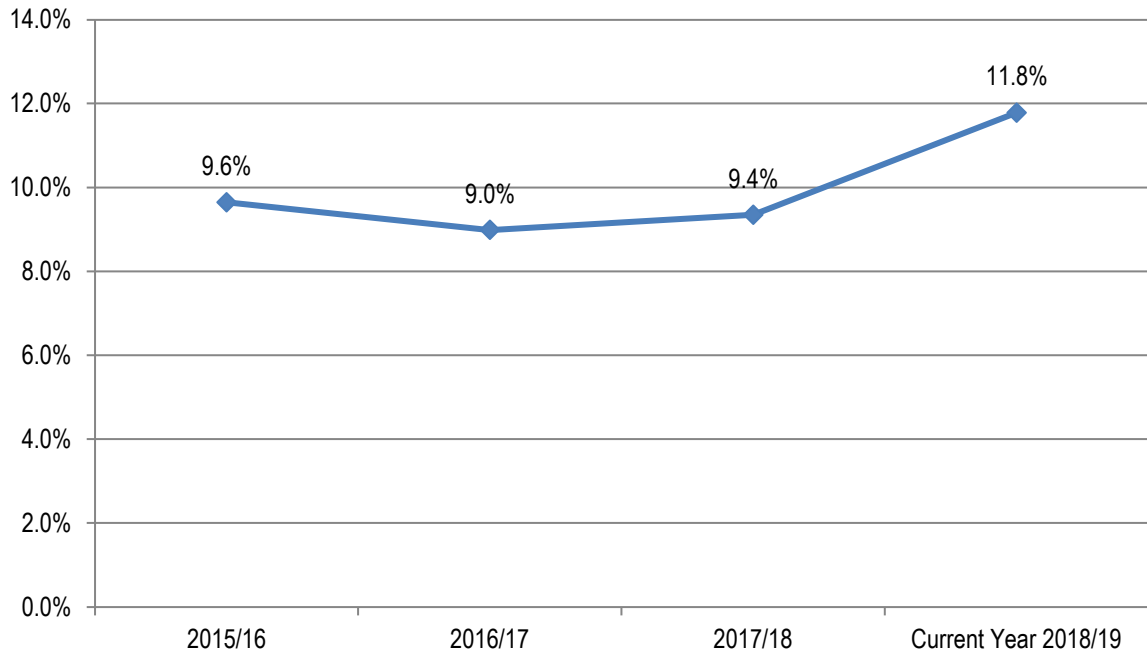
Data used from MBRR SA8

Cost Coverage



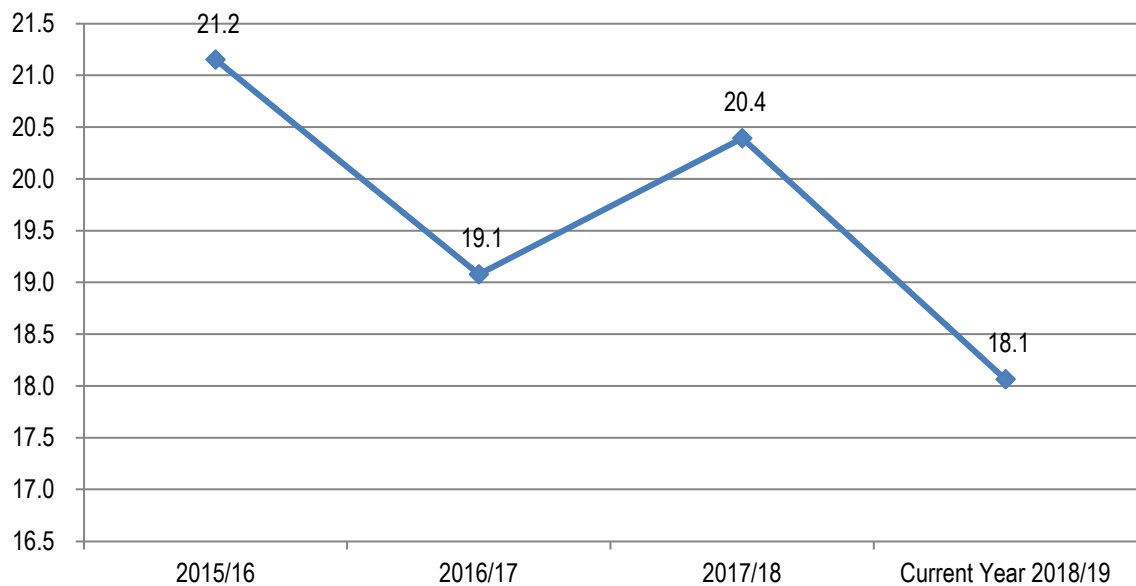
Cost Coverage– It explains how many months expenditure can be covered by the cash and other liquid assets available to the Municipality excluding utilisation of grants. The norm is between 1 to 3 months. (Data used from MBRR SA8)

Total Outstanding Service Debtors To Revenue



Total Outstanding Service Debtors To Revenue – It is calculated by dividing the total outstanding debtors by the total annual revenue. A lower score is better. The ratio focuses on the proportion of amounts that are deemed to be recoverable as a percentage of Annual Billed Revenue. It therefore only takes into account the major revenue sources that give rise to Consumer Debtors, excluding Bad Debts Provisions and also indicates the effectiveness of Credit Control procedures and enables assessment of the sufficiency of the Provision for Bad Debts. The norm is 8,3% which is equates to the same as 30 days' worth of Outstanding Debtors.

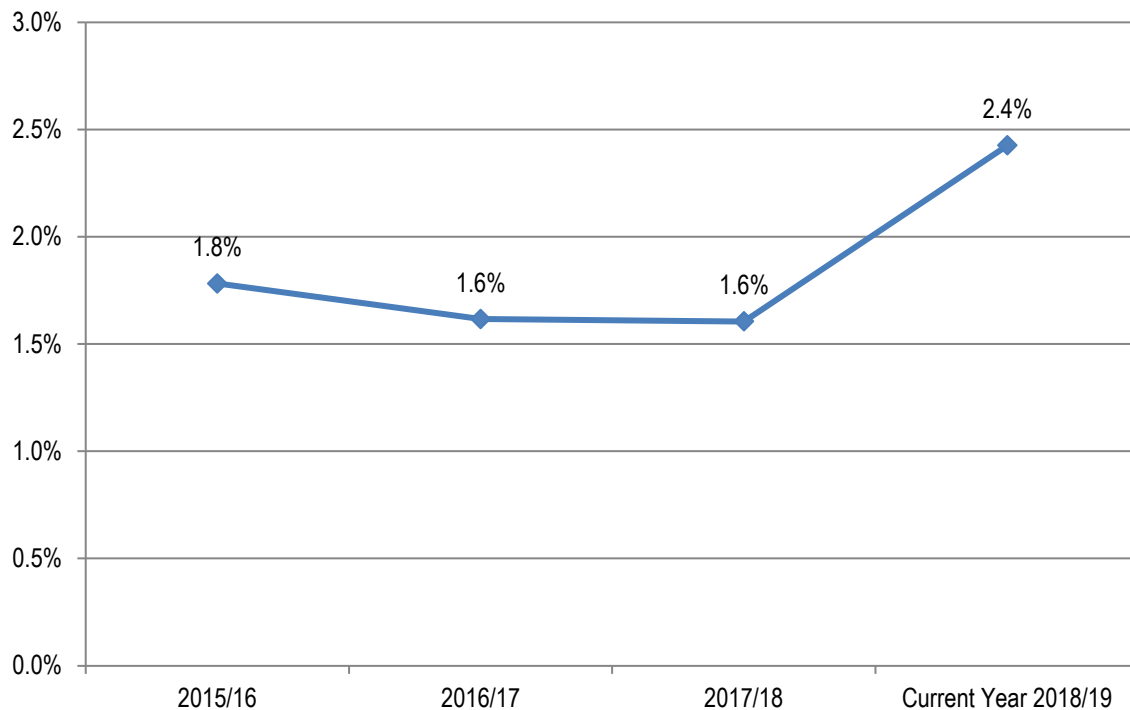
Debt Coverage



Debt Coverage– The number of times debt payments can be accommodated within Operating revenue (excluding grants) . This in turn represents the ease with which debt payments can be accommodated by the municipality

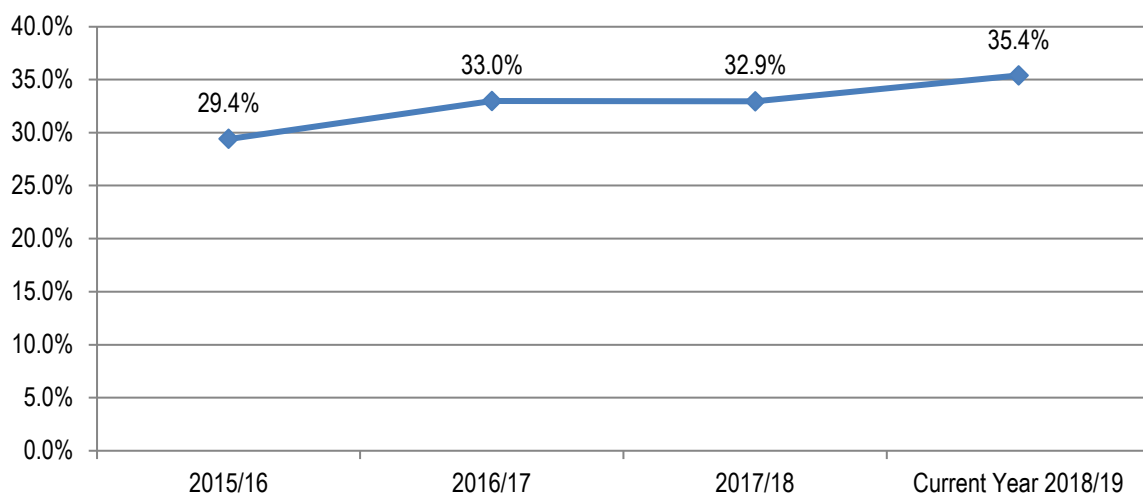
Data used from MBRR SA8

Capital Charges to Operating Expenditure



Capital Charges to Operating Expenditure ratio is calculated by dividing the sum of capital interest and principle paid by the total operating expenditure. The Ratio indicates the cost required to service external Interest on borrowings and Redemption. It assesses the affordability of Debt expressed as a percentage of Operating Expenditure. The lower the Ratio the more the capacity of the Municipality to take up additional funding to Invest in Infrastructure Projects . The norm is 6%

Employee Costs



Employee cost – Measures what portion of the revenue was spent on paying employee costs. It is calculated by dividing the total employee cost by the difference between total revenue and capital revenue.

COMMENT ON FINANCIAL RATIOS

The **liquidity ratio** measures the extent to which the municipality has cash and short term investments available to settle short-term liabilities. The ratio has increased, meaning the municipality is able to settle its short-term liabilities with cash and short-term investments.

The **cost coverage ratio** indicates the time taken to pay for expenditure incurred; this has decreased. It thus indicates that we can pay creditors faster.

Total **outstanding service debtors to revenue** has decreased. This reveals that more accounts are recoverable in proportion to billed revenue.

Debt coverage ratio indicates the ease with which debt payments can be honoured. The municipality has a healthy debt coverage ratio.

Repairs and maintenance has decreased. This highlights that less spending has been incurred on repairs and maintenance.

These ratios are derived from table **SA8 of the MBRR**.

T 5.4.9

COMPONENT B: SPENDING AGAINST CAPITAL BUDGET

COMMENTS ON SPENDING AGAINST CAPITAL BUDGET AND SOURCES OF FUNDING

Capital expenditure relates mainly to the construction of assets that will have value, lasting over many years. Capital expenditure is funded from grants, borrowings, and operating expenditures and surpluses.

During the financial year under review, capital expenditure amount to R392.0 million. The capital expenditure for the year has increased by 35% when compared to the previous year expenditure. From the 378 projects, 323 projects were completed, and 16 projects to the value of R8.3 million have been rolled over to the 2019/2020 financial year.

The capital expenditure realised on roads and storm water amounts to R83.6 million, water and sanitation amount to R88.8 million, electricity amounts to R80.2 million, solid waste amount to R27.3 million, and other capital expenditure amounts to R86.2 million. Capital on core infrastructure services constitutes 76% of total capital expenditure.

The capital budget was funded by internal cash reserves to the amount of R139 million. National and provincial government grants amount to R99 million.

5.5. CAPITAL EXPENDITURE

R million	Original Budget	Adjustment Budget	Un-audited Full Year Total	Original Budget variance	Adjusted Budget Variance
Capital Expenditure	374,409,544	394,644,759	392,205,712	-4.8%	0.6%
	374,409,544	394,644,759	392,205,712	-4.8%	0.6%
Operating Expenditure	1,556,717,343	1,598,611,641	1,580,839,983	-1.5%	1.1%
	1,556,717,343	1,598,611,641	1,580,839,983	-1.5%	1.1%
Total expenditure	1,931,126,887	1,993,256,400	1,973,045,694	-2.2%	1.0%
Water and sanitation	103,970,120	92,146,024	88,832,887	14.6%	3.6%
Electricity	77,322,424	81,144,397	80,165,729	-3.7%	1.2%
Housing	23,735,000	27,353,675	28,460,541	-19.9%	-4.0%
Roads, Pavements, Bridges and storm water	59,789,800	82,999,662	83,629,521	-39.9%	-0.8%

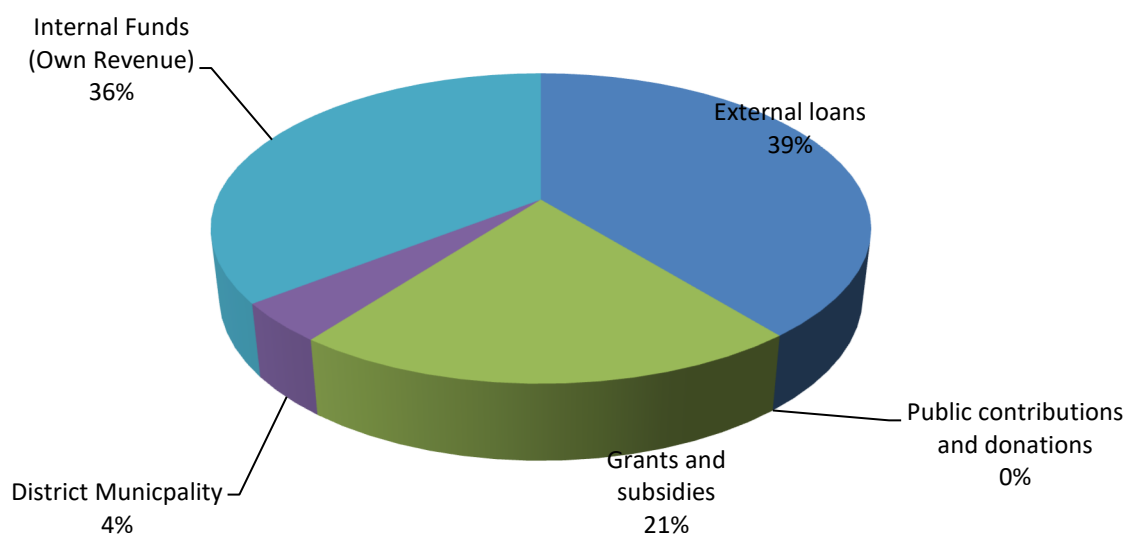
Other	109,592,200	111,001,001	111,117,033	-1.4%	-0.1%
	374,409,544	394,644,759	392,205,712	-4.8%	0.6%
External Loans	153,224,424	155,016,120	153,609,941	-0.3%	0.9%
Internal contributions	132,981,320	141,105,521	139,491,590	-4.9%	1.1%
Grants and subsidies	88,203,800	98,523,118	99,104,181	-12.4%	-0.6%
Other					
	374,409,544	394,644,759	392,205,712	-4.8%	0.6%
External Loans	62,210,000	111,591,291	66,765,898	-7.3%	40.2%
Grants and subsidies	56,725,760	67,880,333	99,714,807	-75.8%	-46.9%
Investments Redeemed		-			
Statutory Receipts (including VAT)					
Other Receipts	150,540,100	168,615,558	139,491,590	7.3%	17.3%
	207,265,860	236,495,891	239,206,397	-15.4%	-1.1%
Salaries, wages and allowances	568,708,450	558,110,326	558,678,165	1.8%	-0.1%
Cash and creditor payments	69,134,421	47,859,408	82,354,766	-19.1%	-72.1%
Capital payments	207,265,860	236,495,891	239,206,397	-15.4%	-1.1%
Investments made	482,000,000	597,711,609	450,000,000	6.6%	24.7%
External loans repaid	-	-	-	-	-
Statutory Payments (including VAT)	-	-	-	-	-
Other payments	-	-	-	-	-

5.6. SOURCES OF FINANCE

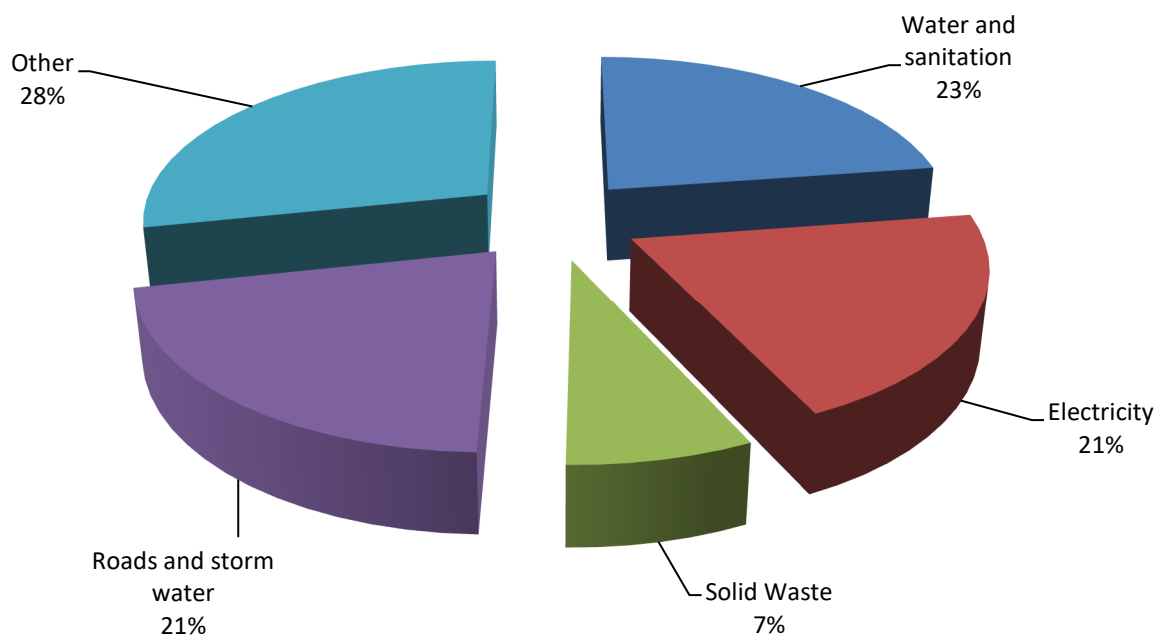
Capital Expenditure - Funding Sources:						
Details	2017/2018	2018/2019				
	Actual	Original Budget (OB)	Adjustment Budget	Actual	Actual to AB Variance (%)	Actual to OB Variance (%)
Source of finance						
External loans	118,639,344	153,224,424	155,016,120	153,609,941	-0.91%	0.25%
Public contributions and donations	-	-	-	-		
Grants and subsidies	52,763,562	68,203,800	78,503,800	82,973,500	5.69%	21.66%
District Municipality	-	20,000,000	20,019,318	16,130,681	-19.42%	-19.35%
Internal Funds (Own Revenue)	96,726,140	132,981,320	141,105,521	139,491,590	-1.14%	4.90%
Total	268,129,046	374,409,544	394,644,759	392,205,712	-15.78%	7.46%
<i>Percentage of finance</i>						
External loans	44.2%	40.9%	39.3%	39.2%	5.7%	3.4%
Public contributions and donations	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants and subsidies	19.7%	18.2%	19.9%	21.2%	-36.1%	290.4%
District Municipality	0.0%	5.3%	5.1%	4.1%	123.1%	-259.5%
Internal Funds (Own Revenue)	36.1%	35.5%	35.8%	35.6%	7.2%	65.7%
Capital expenditure						
Water and sanitation	52,669,319	103,970,120	92,146,024	88,832,887	-11.37%	-14.56%

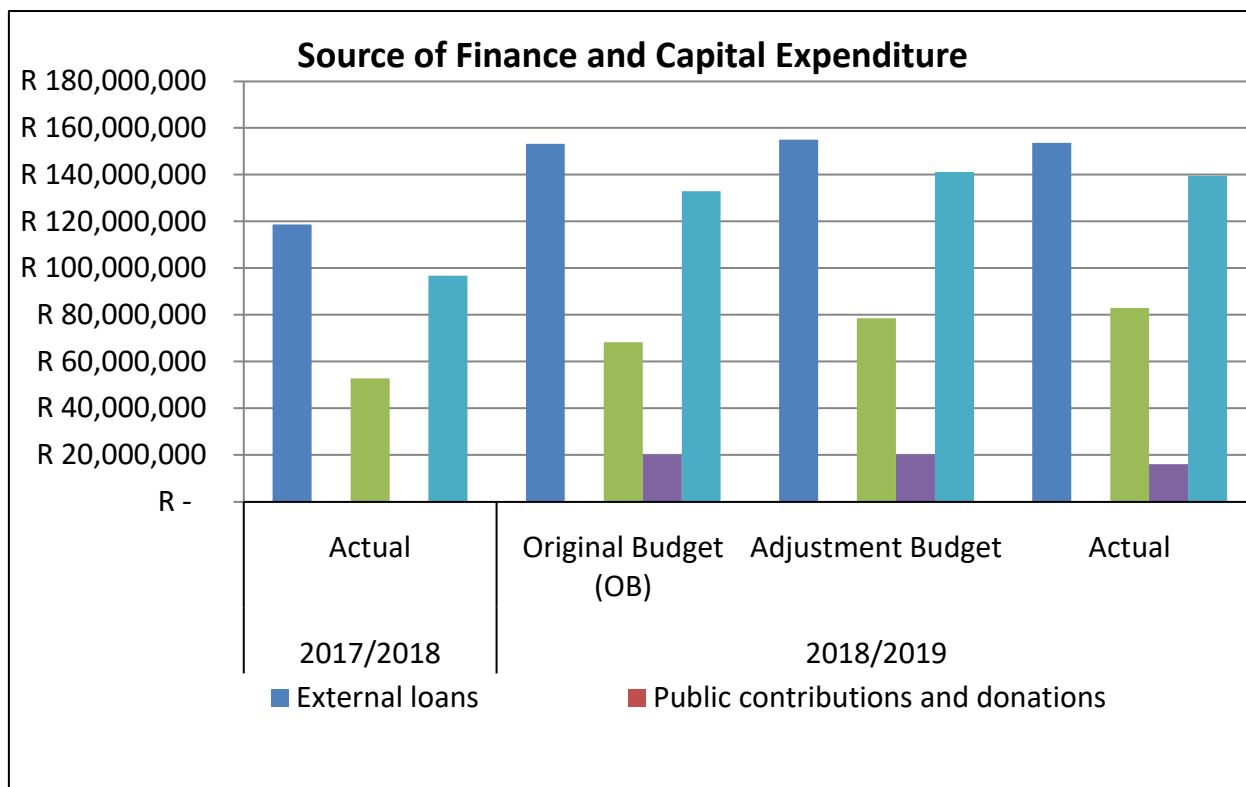
Electricity	68,342,903	77,322,424	81,144,397	80,165,729	4.94%	3.68%
Solid Waste	686,155	23,735,000	27,353,675	28,460,541	15.25%	19.91%
Roads and storm water	84,183,585	59,789,800	82,999,662	83,629,521	38.82%	39.87%
Other	62,247,084	109,592,200	111,001,001	111,117,033	1.29%	1.39%
Total	268,129,046	374,409,544	394,644,759	392,205,712	48.92%	50.29%
<i>Percentage of expenditure</i>						
Water and sanitation	19.6%	27.8%	23.3%	22.6%	-23.2%	-28.9%
Electricity	25.5%	20.7%	20.6%	20.4%	10.1%	7.3%
Solid Waste	0.3%	6.3%	6.9%	7.3%	31.2%	39.6%
Roads and storm water	31.4%	16.0%	21.0%	21.3%	79.4%	79.3%
Other	23.2%	29.3%	28.1%	28.3%	2.6%	2.8%
						<i>T 5.6.1</i>

Percentage of Finance



Percentage of Capital Expenditure





COMMENT ON SOURCES OF FUNDING

The actual funding on external loans was less than the budget funding due to delays in some projects.

T 5.6.1.1

5.7. CAPITAL SPENDING ON FIVE LARGEST PROJECTS

COMMENT ON CAPITAL PROJECTS

Variance is on the Rockdale electrification. The challenge with this project is the unavailability of houses to carry out the project.

Capital Expenditure of 5 largest projects*					
Name of Project	Current: 2018/2019			Variance: 2018/2019	
	Current			Current	
	Original Budget	Adjustment Budget	Actual Expenditure	Original Variance (%)	Adjustment variance (%)
Upgrade Pipeline Vaalbank & Skietbaan	10,000,000	20,123,185	20,109,185	101%	0%
Purchase Land Resid Sites Rondebosch Ptn 4 Ward 10	7,000,000	12,572,966	12,572,695	80%	0%
Boskrans WWTW Phase 2	30,000,000	12,111,444	12,111,383	100%	0%
MV Replace Cables Ward 11	7,852,500	11,732,772	11,602,114	100%	-1%
New MPCC Somaphepha	10,000,000	11,000,000	11,000,000	10%	0%
* Projects with the highest capital expenditure in 2018/2019					

Name of Project - A**Upgrade Pipeline Vaalbank & Skietbaan P1200082****Objective of Project**

Construct new Inlet Works (capacity 45 Ml/d), this construction package is part of a multi-year Phase II upgrading of the Boskrans WWTW, envisaged to be completed in 2019/2020 Financial Year.

Delays

Delays (2 months) during construction stage due to rainfall.

Future Challenges

None

Anticipated citizen benefits

Increased capacity to properly treat waste water collected from Middelburg, Mhluzi and surrounding, all persons connected to the waterborne sewerage benefits. Secondary benefit is the improved treated waste water discharged into Klein Olifants River thus ensuring that the environment is harmless/safe.

Name of Project - B**Purchase Land Resid Sites Rondebosch Ptn 4 Ward 10 P1900080****Objective of Project**

To provide of safe, accessible roads to residents.

Delays

None

Future Challenges	Some of the resident's Erf boundaries illegally encroached to the road reserve reducing the space for provision of pedestrian sidewalks.
-------------------	--

Anticipated citizen benefits	Safe, reliable roads.
------------------------------	-----------------------

Name of Project - C	Boskrans WWTW Phase 2 P1700035
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Objective of Project	To have sufficient water storage
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Delays	None
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Future Challenges	Increase of population and water demand
-------------------	---

Anticipated citizen benefits	Uninterrupted water supply.
------------------------------	-----------------------------

Name of Project - D	MV Replace Cables Ward 11 P1200157
----------------------------	---

Objective of Project	Augmentation of bulk outfall sewer line.
----------------------	--

Delays	None
--------	------

Future Challenges	Increase in population and less capacity of bulk sewerage line.
-------------------	---

Anticipated citizen benefits	Water borne sanitation and connection to bulk water sewerage line
------------------------------	---

Name of Project - E	New MPCC Somaphepha P1400067
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Objective of Project	To provide safe, accessible roads to residents.
----------------------	---

Delays	None
--------	------

Future Challenges	None
-------------------	------

Anticipated citizen benefits	Safe, reliable roads.
------------------------------	-----------------------

T 5.7.1

5.8. BASIC SERVICE AND BACKLOGS – OVERVIEW

INTRODUCTION TO BASIC SERVICE AND BACKLOGS

The need and cost of backlogs are the result of migration into the area, as well as the trend of families disaggregating into more than one household. The Municipality addresses this challenge by spending as well as on new capital projects on providing new bulk. T 5.8.1

Service Backlogs as at 30 June 2018/2019 Households (HHs)				
	*Service Level above Minimum Standard		**Service Level below Minimum Standard	
	No. HHs	% HHs	No. HHs	% HHs
Water	86713	75859	87.48%	10 854
Sanitation	86713	72836	83.99%	13 877
Electricity.	86713	79312	91%	7401
Waste management.	86713	74537	85.95%%	12 176
Housing.	71 022	81,9%	12 480	14.4%
T 5.8.2				

COMMENT ON BACKLOGS

The MIG funds have been used to construct new water networks and to provide sanitation for stands, as well as new roads and storm water for low-income areas.

T 5.8.4

Municipal Infrastructure Grant (MIG)* Expenditure						
Details	Budget	Adjustments Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjustments Budget	
Infrastructure - Road transport	11 641 000	20 697 255	20 697 255	77.80%	0.00%	
Roads, Pavements & Bridges	10 641 000	19 697 404	19 697 404	85.11%	0.00%	
Storm water	1 000 000	999 851	999 851	0.00%	0.00%	
Infrastructure - Electricity	3 850 000	4 037 263	4 037 263	4.86%	0.00%	
Generation						
Transmission & Reticulation	-	-	-	0.00%	0.00%	
Street Lighting	3 850 000	4 037 263	4 037 263	4.86%	0.00%	
Infrastructure - Water	5 000 000	1 557 503	1 557 503	-68.85%	0.00%	
Dams & Reservoirs	-	-	-	0.00%	0.00%	
Water purification	-	-	-	0.00%	0.00%	

<i>Reticulation</i>	5 000 000	1 557 503	1 557 503	-68.85%	0.00%	
Infrastructure - Sanitation	3 100 000	-	-	-100.00%		
<i>Reticulation</i>	3 100 000	-	-	-100.00%		
<i>Sewerage purification</i>	-	-	-	0.00%	0.00%	
Infrastructure - Other	5 000 000	6 200 000	6 200 000	24.00%	0.00%	
<i>Waste Management</i>	5 000 000	6 200 000	6 200 000	24.00%	0.00%	
<i>Transportation</i>	-	-	-	0.00%	0.00%	
<i>Gas</i>	-	-	-	0.00%	0.00%	
Other Specify:	20 149 000	19 747 979	19 747 979	-1.99%	0.00%	
<i>Parks & Gardens</i>	1 800 000	1 800 000	1 800 000	0.00%	0.00%	
<i>Sportsfield & Stadia</i>	4 700 000	3 299 710	3 299 710	-29.79%	0.00%	
<i>Community halls</i>	10 000 000	11 000 000	11 000 000	10.00%	0.00%	
<i>Recreational facilities</i>	-	-	-	0.00%	0.00%	
<i>Security and policing</i>	-	-	-	0.00%	0.00%	
<i>Cemeteries</i>	1 700 000	1 699 269	1 699 269	-0.04%	0.00%	
<i>General vehicles</i>	-	-	-	0.00%	0.00%	
<i>Specialised vehicles(Refuse)</i>	-	-	-	0.00%	0.00%	
<i>Specialised vehicles(Fire)</i>	-	-	-	0.00%	0.00%	
<i>Plant & equipment</i>	-	-	-	0.00%	0.00%	
<i>Computers - hardware/equipment</i>	-	-	-	0.00%	0.00%	
<i>Furniture and other office equipment</i>	-	-	-	0.00%	0.00%	
<i>Civic Land and Buildings</i>	-	-	-	0.00%	0.00%	
<i>Other Buildings</i>	-	-	-	0.00%	0.00%	
<i>Other Land</i>	-	-	-	0.00%	0.00%	
<i>Computers - software & programming</i>	-	-	-	0.00%	0.00%	
PMU Cost	1 949 000	1 949 000	1 949 000	0.00%	0.00%	
Total	48 740 000	52 240 000	52 240 000	7.18%	0.00%	

* MIG is a government grant program designed to fund a reduction in service backlogs, mainly: Water; Sanitation; Roads; Electricity. Expenditure on new, upgraded and renewed infrastructure is set out at Appendix M; note also the calculation of the variation. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual.

T 5.8.3

COMPONENT I: CASH FLOW MANAGEMENT AND INVESTMENTS

INTRODUCTION TO CASH FLOW MANAGEMENT AND INVESTMENTS

Proper cash flow management is a critical element to ensure that the municipality meets its obligations. A stable positive cash flow balance relative to the growth of the municipality is a good indication of the municipality financial position and health. Cash flow projections are done on a monthly basis, and cash not immediately required are invested for a better return on the short term.

9. CASH FLOW

Description	Cash Flow Outcomes			
	2017/2018	2018/2019		
	Audited Outcome	Original Budget	Adjusted Budget	Actual
CASH FLOW FROM OPERATING ACTIVITIES				
Receipts				
Ratepayers and other	1 165 261 993	1 252 990 971	1 302 485 649	1 231 397 374
Government - operating	161 198 688	186 876 767	187 825 063	204 925 653
Government - capital	52 763 562	68 203 800	75 003 800	78 361 000
Interest	50 280 035	35 071 200	40 363 384	51 871 021
Payments	-	-	-	-
Suppliers and employees	-1 163 620 563	-1 352 939 040	-1 394 828 925	-1 285 649 369
Finance charges	-6 682 964	-19 132 479	-19 132 479	-17 132 253
Transfers and Grants	-1 819 386	-1 910 000	-2 040 000	-1 927 847
NET CASH FROM/(USED) OPERATING ACTIVITIES	257 381 365	169 161 219	189 676 492	261 845 579
CASH FLOWS FROM INVESTING ACTIVITIES				
Receipts				
Proceeds on disposal of PPE	-2 427 417	-	-	3 921 166
Decrease (increase) in non-current investments	-117 575 477	54 000 000	34 000 000	145 338 001
Payments				
Capital assets	-263 421 574	-374 409 544	-391 144 759	-378 183 941
NET CASH FROM/(USED) INVESTING ACTIVITIES	-383 424 468	-320 409 544	-357 144 759	-228 924 774
CASH FLOWS FROM FINANCING ACTIVITIES				
Receipts				
Short term loans	-	-	-	-
Borrowing long term/refinancing	116 268 456	153 224 424	155 016 120	138 136 361
Increase (decrease) in consumer deposits	-	7 521 683	7 521 683	-
Payments				
Repayment of borrowing	-1 056 263	-16 427 697	-16 427 697	-2 380 429
NET CASH FROM/(USED) FINANCING ACTIVITIES	115 212 193	144 318 410	146 110 106	135 755 932

NET INCREASE/ (DECREASE) IN CASH HELD	-10 830 910	-6 929 915	-21 358 161	168 676 737
Cash/cash equivalents at the year begin:	83 901 579	83 901 579	73 070 669	73 070 669
Cash/cash equivalents at the year end:	73 070 669	76 971 664	51 712 508	241 747 406
<i>Source: MBRR A7</i>				<i>T 5.9.1</i>

COMMENT ON CASH FLOW

The cash flow from operating activities indicates a positive cash flow of R266.5 million. Further, R215.3 million was utilized on investment activities mainly to purchase property, plant, and equipment to the value of R363.0 million. Investments decreased by R147.7 million from R597.7 million to R450.0 million. The cash flow from financing activities indicates an outflow of R140.2 million, which is mainly attributable to the repayments on borrowings.

Considering the above movements, the net cash position at financial year end is R191.4 million, which indicates an increase of 38%. The net cash position of the municipality has remained stable over the past three years. This is a good indication that the municipality has and will meet its obligations in the future.

5.10. BORROWING AND INVESTMENTS

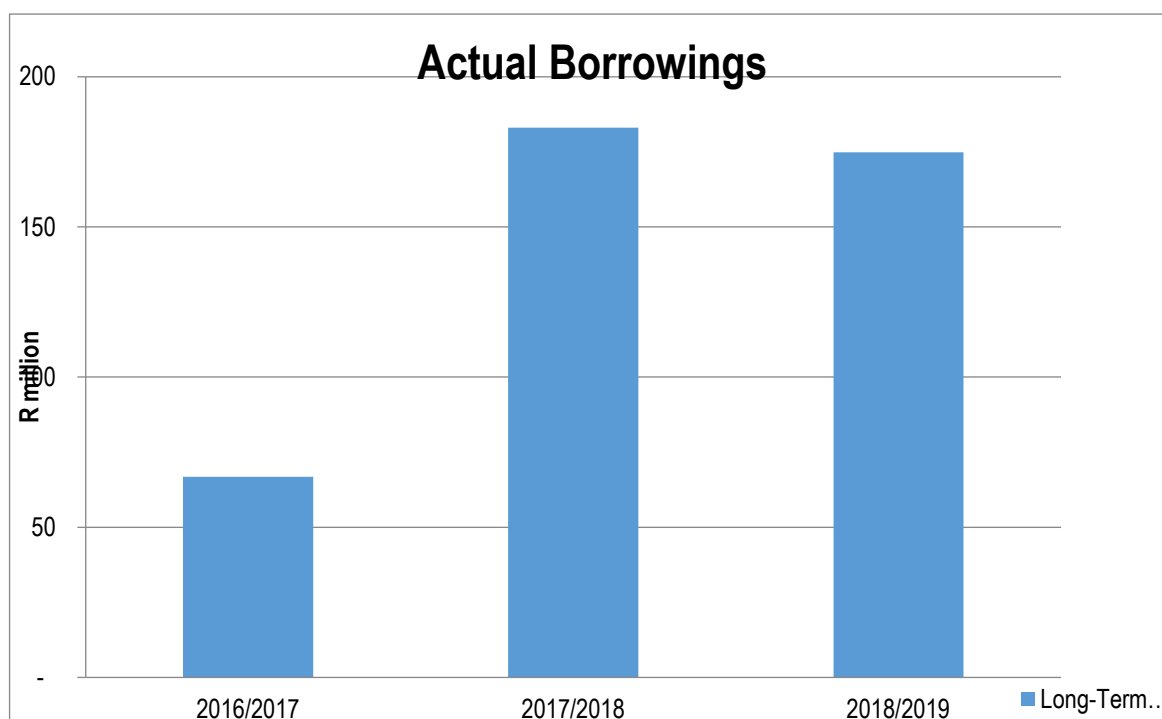
INTRODUCTION TO AND COMMENTS ABOUT BORROWING AND INVESTMENTS

External borrowings are obtained to supplement the municipal capital programme. During the financial year under review, no new external loans were taken up, resulting in borrowings decreasing by R11.7 million.

Surplus cash not immediately required for operations and cash backed internal reserves are invested on a short-term basis. Funds are only invested with A1 rating banks and according to the municipal investment policy. Despite a huge capital outflow funded from internal reserves over the past three years, the municipal investments have remained stable and have decreased from R485 million to R482 million. The cash inflow from the sale of serviced land is one of the contributing factors making the net cash position strong.

Actual Borrowings: 2016/2017 to 2018/2019 R' 000			
Instrument	2016/2017	2017/2018	2018/2019
Municipality			
Long-Term Loans (annuity/reducing balance)	66,765,898	183,012,266	174,862,538
Municipality Total	66,765,898	183,012,266	

T 5.10.2



Municipal and Entity Investments			
			R' 000
Investment* type	2016/2017	2017/2018	2018/2019
	Actual	Actual	Actual
Municipality			
Deposits - Bank	482,000,000	597,711,609	450,000,000
Municipality sub-total	482,000,000	597,711,609	450,000,000
Consolidated total:	482,000,000	597,711,609	450,000,000
<i>T 5.10.4</i>			

COMMENT ON BORROWING AND INVESTMENTS

All grants (in cash or in any kind) made to any form of organisation has been set out in full in **Appendix R**.

COMPONENT J: OTHER FINANCIAL MATTERS

5.11. SUPPLY CHAIN MANAGEMENT

SUPPLY CHAIN MANAGEMENT

The Council has developed an SCM Policy and practices in compliance with the guidelines set out by the Supply Chain Management Regulations, 2005, which was approved with effect from 1 March 2006. The new Preferential Procurement Regulations, 2017, with effect from 1 April 2017, was incorporated in the policy and adopted.

The SCM Policy incorporating the above-mentioned regulations, as well as all other relevant pieces of legislation, regulations, and circulars are annually reviewed during the budget process.

The Municipality has established the three (3) bid committee system. No councillors are members of any committee of the committees handling supply chain processes.

The supply chain officials are currently attending accredited training modules to meet the requirements of the minimum competency levels. One senior and two supply chain officials are yet to complete the necessary competency levels.

T 5.12.1

5.12. GRAP COMPLIANCE

GRAP COMPLIANCE

GRAP is the acronym for **Generally Recognized Accounting Practice**. It provides the rules by which Municipalities are required to maintain their financial accounts. Successful GRAP compliance will ensure that Municipal accounts are comparable and more informative to the Municipality. It will also ensure that the Municipality is more accountable to its citizens and other stakeholders. Information on GRAP compliance is needed to enable National Treasury to assess the pace of progress and consider the implications.

The Municipality fully complies with all the required GRAP standards as has been confirmed by the findings of the Auditor-General.

T 5.13.1

CHAPTER 6 – AUDITOR-GENERAL AUDIT FINDINGS**INTRODUCTION**

Note: The Constitution S188(1)(b) states that the functions of the Auditor-General includes the auditing and reporting on the accounts, financial statements, and financial management of all municipalities. Section 45 of the MSA further states that the results of performance measurement must also be audited annually by the Auditor-General. Section 121(3) of the MFMA required that the audit report be included in the annual report to be tabled.

Every municipality must for each financial year prepare annual financial statements which:-

- fairly present the state of affairs of the municipality, its performance against its budget, its management of revenue, expenditure, assets and liabilities, its business activities, its financial results, and its financial position as at the end of the financial year; and
- disclose the information required in terms of Sections 123, 124 and 125 of the MFMA.

Annual financial statements must be prepared within two months after the end of the financial year to which those statements relate and submit the statements to the Auditor-General for auditing.

The accounting officer is responsible to at least once per year, measure and review the performance of the municipality. The results of the performance measurement must be audited annually by the Auditor-General. Therefore, the performance results are submitted with the annual financial statements.

The Auditor-General must audit the financial statements and performance results and submit an audit report to the accounting officer within three months of receipt of the statements.

Section 131 (1) of the Municipal Finance Management Act number 56 of 2003 states that, the municipality should address any issues raised by the Auditor-General in an audit report. The Mayor of a Municipality must ensure compliance with this subsection.

COMPONENT A: AUDITOR-GENERAL OPINION OF FINANCIAL STATEMENTS

6.1. AUDITOR-GENERAL REPORTS PREVIOUS YEAR

Auditor-General Report on Financial Performance 2017/2018	
Status of Audit Report:	Unqualified audit opinion with matters
Non-compliance Issues	Remedial Action Taken
1. Procurement: - Compliance with Local Content and Production Regulation requirements (Included in tender document but not advertised) Reasons for not following SCM processes not provided or do not appear to be reasonable (For both Quotations and Tender deviations) - Awards made to suppliers (company directors) who failed to declare that they were in the service of organs of state/ members are business partners with employees of the Municipality. - Gap analysis not performed for the use of consultants.	1. Review and approval of Municipal Policies and Procedures i.e. HR Policies. 2. Training of Bid Committees and End User Departments on SCM. 3. Improve bid committees i.e. specifications, evaluation and adjudication checklists on SCM. 4. Improved screening and vetting of companies and employees. 5. Record and report contravening companies with SCM prescripts to relevant stakeholders for blacklisting i.e. Council, Treasury. 6. Import Excel Fixed Asset Register on MunSoft (Automate Asset Management) 7. Improved Quality Management of Financial and Non-Financial Information. 8. Adhere to preparation of Monthly Reconciliations i.e. Bank Reconciliations. 9. Integrate traffic system with financial systems. 10. Maintain a register of stored inventory items. 11. Monitor implementation of gap analysis and skills transfer to employees. 12. Improve in SMART criterion setting of key performance indicators and targets.
2. Asset Management: - Fixed asset register not adequate (Excel) - Physical verification on land	
3. Revenue Management : Control deficiency in reconciliation of Revenue from Traffic and Munsoft System	
4. Inventory Management: Recording of Inventory kept at stores premises.	
5. Cash Management Regular performance of Bank reconciliation.	
6. Human Resource Management - Human Resources policies not updated - No documented prove that skills have been transferred to employees in division where outsourced consultant services are used. - Provision for abnormal recruitment procedures not documented.	
7. Audit Of Predetermined Objectives - Water and sanitation projects not all achieved - The Technical indicator descriptions and indicators are not specific.	

*Note: * The report's status is supplied by the Auditor-General and ranges from unqualified (at best) to unqualified with other matters specified; qualified; adverse; and disclaimer (at worst). This table will be completed prior to the publication of the annual report but following the receipt of the Auditor-General Report on Financial Performance Year 0.*

COMPONENT B: AUDITOR-GENERAL OPINION CURRENT YEAR

6.2. AUDITOR-GENERAL REPORT – CURRENT YEAR

AUDITOR-GENERAL REPORT ON THE FINANCIAL STATEMENTS: YEAR 2019

See Appendix W.

T 6.2.3

COMMENTS ON AUDITOR-GENERAL'S OPINION FOR YEAR 2019

See Appendix X.

T 6.2.4

COMMENTS ON MFMA SECTION 71 RESPONSIBILITIES

Section 71 of the MFMA requires municipalities to return a series of financial performance data to the National Treasury at specified intervals throughout the year.

I, B. Booyens, Acting Chief Financial Officer, herewith confirms that the following data sets have been submitted to National Treasury according to the reporting requirements:

File Name	Number of Reports	Description
AC_M01-M12	12	Age Analysis of Creditors – Monthly.
AD_M01-M12	12	Age Analysis of Debtors – Monthly.
AM_Y	1	Capital Asset Management Information (Budget) – Annually.
BEC_Y	1	Budget Evaluation Checklist (Budget) – Annually.
BM_Q1-Q4	4	External debt created, repaid or redeemed and expected borrowing – Quarterly
BSAC_M01-M12	12	Statement of Financial Position Actual – Monthly.
BSAP_Y	1	Statement of Financial Position Audited Actual – Annually.
BS_Y	1	Statement of Financial Position (Budget) – Annually.
CAA_M01-M12	12	Capital Actual Acquisition and Sources of Funding – Monthly.
CA_Y	1	Capital Actual Acquisition and Sources of Funding (Budget) – Annually.
CAAA_Y	1	Capital Acquisition and Sources of Funding Audited Actual – Annually.
CFA_M01-M12	12	Cash Flow Statement Actual/forecasts – Monthly.
CFAA_Y	1	Cash Flow Statement Audited Actual – Annually.

File Name	Number of Reports	Description
CFB_Y	1	Cash Flow Statement Budget – Annually.
FMG_M01-M12	12	Finance Management Grant – Monthly.
GSG_Y	1	Grants and Subsidies Given (Budget) – Annually.
GSR_Y	1	Grants and Subsidies Received (Budget) – Annually.
INEG_M01-M12	12	Integrated National Electricity Grant – Monthly.
LTC_Q1-Q4	4	Long-term Contracts – Quarterly.
ME_Q1-Q4	4	Municipal Entities – Quarterly.
MFMA_Q1-Q4	4	MFMA Implementation and Monitoring Template – Quarterly.
MIG_M01-M12	12	Municipal Grant – Monthly.
MSIG_M01-M12	12	Municipal Systems Improvement Grant.
NDPG_M1-M12	12	Neighborhood Development Partnership Grant.
OSA_M01-M12	12	Statement of Financial Performance Actual – Monthly.
OSAA_Y	1	Statement of Financial Performance Audited Actual – Annually.
OSB_Y	1	Statement of Financial Performance Budget – Annually.
PWPG_M01-M12	12	Expanded Public Works Programme Integrated Grant – Monthly.
RME_M01-M12	12	Repairs and Maintenance by Expenditure Types – Monthly.
ROGS_M01-M12	12	Approved Rolled Over Grant Spending – Monthly.
SP_Y	1	Strategic Plan/IDP Budget – Annually.

**REPORT OF AUDIT AND PERFORMANCE AUDIT COMMITTEE FOR THE YEAR END 30 JUNE
2019**

See Appendix G.

T 6.2.3

GLOSSARY

Accessibility indicators	Explore whether the intended beneficiaries can access services or outputs.
Accountability documents.	Documents used by executive authorities to give “ <i>full and regular</i> ” reports on the matters under their control to Parliament and provincial legislatures as prescribed by the Constitution. This includes plans, budgets, in-year reports, and annual reports.
Activities.	The processes or actions that use a range of inputs to produce the desired outputs and ultimately outcomes. In essence, activities describe “ <i>what we do</i> ”.
Adequacy indicators.	The quantity of input or output relative to the need or demand.
Annual Report.	A report to be prepared and submitted annually based on the regulations set out in Section 121 of the Municipal Finance Management Act. Such a report must include annual financial statements as submitted to and approved by the Auditor-General.
Approved Budget.	The annual financial statements of a Municipality as audited by the Auditor-General and approved by Council or a provincial or national executive.
Baseline.	Current level of performance that a Municipality aims to improve when setting performance targets. The baseline relates to the level of performance recorded in a year prior to the planning period.
Basic Municipal service.	A municipal service that is necessary to ensure an acceptable and reasonable quality of life to citizens within that particular area. If not provided, it may endanger public health and safety or the environment.
Budget year.	The financial year for which an annual budget is to be approved – means a year ending on 30 June.
Cost indicators.	The overall cost or expenditure of producing a specified quantity of outputs.
Distribution indicators.	The distribution of capacity to deliver services.
Financial Statements.	Includes at least a statement of financial position, statement of financial performance, cash flow statement, notes to these statements, and any other statements that may be prescribed.
General Key Performance Indicators.	After consultation with Members of Executive Council (MECs) for local government, the Minister may prescribe general key performance indicators that are appropriate and applicable to local government generally.
Impact.	The results of achieving specific outcomes, such as reducing poverty and creating jobs.
Inputs.	All the resources that contribute to the production and delivery of outputs. Inputs are “ <i>what we use to do the work</i> ”. They include finances, personnel, equipment, and buildings.
Integrated Development Plan (IDP).	Set out Municipal goals and development plans.

National Key. Performance Areas.	<ul style="list-style-type: none"> • Service delivery and • Economic development. • Municipal transformation and institutional development. • Financial viability and management. • Good governance and community participation.
Outcomes.	The medium-term results for specific beneficiaries that are the consequences of achieving specific outputs. Outcomes should relate clearly to an institution's strategic goals and objectives set out in its plans. Outcomes are "what we wish to achieve".
Outputs.	The final products, or goods and services, produced for delivery. Outputs may be defined as "what we produce or deliver". An output is a concrete achievement (i.e. a product such as a passport, an action such as a presentation or immunization, or a service such as processing an application) that contributes to the achievement of a Key Result Area.
Performance Indicator.	Indicators should be specified to measure performance in relation to input, activities, outputs, outcomes, and impacts. An indicator is a type of information used to gauge the extent to which an output has been achieved (policy developed, presentation delivered, or service rendered).
Performance Information.	Generic term for non-financial information about Municipal services and activities. Can also be used interchangeably with performance measure.
Performance Standards.	The minimum acceptable level of performance or the level of performance that is generally accepted. Standards are informed by legislative requirements and service-level agreements. Performance standards are mutually agreed criteria to describe how well work must be done in terms of quantity and/or quality and timeliness, to clarify the outputs and related activities of a job by describing what the required result should be. In this EPMDS, performance standards are divided into indicators and the time factor.
Performance Targets.	The level of performance that Municipalities and their employees strive to achieve. Performance targets relate to current baselines and express a specific level of performance that a Municipality aims to achieve within a given time period.
Service Delivery Budget Implementation Plan.	A detailed plan approved by the Mayor for implementing the municipality's delivery of services, including projections of the revenue collected and operational and capital expenditure by vote for each month. Service delivery targets and performance indicators must also be included.
Vote.	<p>One of the main segments into which a budget of a Municipality is divided for appropriation of money for the different departments or functional areas of the municipality. The Vote specifies the total amount that is appropriated for the purpose of a specific department or functional area.</p> <p>Section 1 of the MFMA defines a "vote" as:</p> <p><i>a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and</i></p> <p><i>b) Which specifies the total amount that is appropriated for the purposes of the department or functional area concerned?</i></p>

APPENDICES

APPENDIX A – COUNCILLORS; COMMITTEE ALLOCATION AND COUNCIL ATTENDANCE

FS	Financial Services	ACEH	Arts, Culture and Environmental Health	RE	Rules & Ethics.
CSS	Corporate and Support Services	SDH	Spatial Development and Human Settlement	MPAC	Municipal Public Accounts Committee.
CS	Community Safety	IDS	Infrastructure Development Services	PR	Proportional Councillor.

COUNCILLORS, COMMITTEES ALLOCATED AND COUNCIL ATTENDANCE : JULY 2018 TO JUNE 2019										
	COUNCIL MEMBERS		FULL TIME/PART TIME	COMMITTEE ALLOCATED		WAR D/PR	PARTY	Percentage Council Meetings Attendance		Parentage Apologies for non-attendance
	SURNAME	NAME		SECTION 80	SECTION 79			20 meetings were arranged %	%	
1	Tolo	Bagudi Jonathan	Full Time			PR	ANC	(14/16)	88%	(2/2) 100%
2	Matshiane	Johan	Full Time	ACEH		7	ANC	(13/16)	81%	(3/3) 100%
3	Kgalema	Mondli Itumeleng	Full Time	FS		20	ANC	(13/16)	81%	(3/3) 100%
4	Motsepe	Diphale Joseph	Full Time	IDS		PR	ANC	(14/16)	88%	(2/2) 100%
5	Mnguni	Muka Thandi Elizabeth	Full Time	SDH		PR	ANC	(13/16)	81%	(3/3) 100%
6	Mkhuma	Nobesuthu Catherine	Full Time	CS		4	ANC	(16/16)	100%	
7	Malepeng	Sonto Martha	Full Time	CSS		PR	ANC	(12/16)	75%	(4/4) 100%
8	Mabena	Andries Mavula	Full Time			PR	ANC	(14/16)	88%	(2/2) 100%
9	Nkadimeng	Semakaleng Dorah	Full Time			PR	ANC	(16/16)	100%	
10	Xaba	Robert Mphikeleli	Full Time	FS	MPAC; CS	PR	ANC	(13/16)	81%	(3/3) 100%
11	Skhosana	Doctor Joseph	Part Time	CSS	FS	1	ANC	(13/16)	81%	(1/3) 33%
12	Masina	Musawenkosi	Part Time	CS	MPAC; FS	2	ANC	(16/16)	100%	
13	Mahlangu	Lindiwe Khelina	Part Time		CSS	3	ANC	(16/16)	100%	
14	Mphego	Manakedi Caroline	Part Time	CSS	ACEH; MPAC	5	ANC	(15/16)	94%	(1/1) 100%
15	Motloung	Thapelo Sarrel	Part Time	ACEH	MPAC; IDS	6	ANC	(16/16)	100%	
16	Mitchell	Johanna Magdalena	Full Time	IDS	CSS	8	ANC	(10/16)	63%	(4/6) 67%
17	Skosana	Johannes	Part Time	CSS	RE; IDS	9	ANC	(12/16)	75%	(0/4) 0%
18	Mnisi	Thabo Petrus	Part Time		ACEH	10	ANC	(16/16)	100%	
19	Struwig	Ammelia	Part Time	ACEH	MPAC	11	DA	(16/16)	100%	
20	Niemann	Hendrik Frederick	Part Time	CSS	RE	12	DA	(15/16)	94%	(1/1) 100%
21	Wait	Susan-Mari	Part Time	CS	CS	13	DA	(15/16)	94%	(1/1) 100%
22	Pretorius	Jozua Petrus	Part Time	IDS	IDS	14	DA	(15/16)	94%	(1/1) 100%
23	De Klerk	Helena Gertruida	Part Time		FS	15	DA	(14/16)	88%	(2/2) 100%
24	Dyason	Johann	Part Time	IDS	IDS	16	DA	(16/16)	100%	

COUNCILLORS, COMMITTEES ALLOCATED AND COUNCIL ATTENDANCE : JULY 2018 TO JUNE 2019										
	COUNCIL MEMBERS		FULL TIME/PART TIME	COMMITTEE ALLOCATED		WAR D/PR	PARTY	Percentage Council Meetings Attendance		Parentage Apologies for non-attendance
	SURNAME	NAME		SECTION 80	SECTION 79			20 meetings were arranged %		%
25	Sekgwele	Marumo Jim	Part Time	ACEH	MPAC; IDS	17	ANC	(16/16)	100%	
26	Motsepe	Elphus Thabo	Part Time	CS	SDH	18	ANC	(12/16)	75%	(4/4) 100%
27	Mamogale	Ratsatsi Grencenia	Part Time		SDH	19	ANC	(16/16)	100%	
28	Masilela	Petros Mhlonishwa	Part Time	IDS	RE; FS	21	ANC	(15/16)	94%	(1/1) 100%
29	Motau	Thabo Patric	Part Time	SDH	RE; FS	22	ANC	(12/16)	75%	(2/4) 50%
30	Zondo	Linah Joyce Ntombikayise	Part Time	SDH	ACEH	23	ANC	(14/16)	88%	(2/2) 100%
31	Paul	Dion Leonard	Part Time	CS	CSS	24	ANC	(16/16)	100%	
32	Malinga	Patrick Vusumuzi (Replaced Cllr Mbatwe from Oct 2018 who passed on 3/07/2018)	Part Time		CSS (from June 2019)	25	ANC	(9/11)	82%	(0/2) 0%
33	Skhosana	Mandla Marks	Part Time	SDH	CS; RE	26	ANC	(16/16)	100%	
34	Mahlangu	Abram Mbete	Part Time	IDS	ACEH	27	ANC	(16/16)	100%	
35	Morufane	Thabang Nathaniel	Part Time	FS	CS; SDH	28	ANC	(16/16)	100%	
36	Mathibela	Maria Nomgqibelo	Part Time	ACEH	CS	29	ANC	(16/16)	100%	
37	Marumo	Asaph Bhekumuzi	Part Time		MPAC; IDS	PR	ANC	(15/16)	94%	(1/1) 100%
38	Vilakazi	Rose	Part Time	FS	SDH	PR	ANC	(16/16)	100%	
39	Bruiners	Elias Morgan	Part Time	FS	FS	PR	DA	(13/16)	81%	(3/3) 100%
40	Du Toit	Elizabeth	Part Time	CSS	CSS	PR	DA	(13/16)	81%	(3/3) 100%
41	Grobler	Anna Sophia	Part Time		ACEH	PR	DA	(10/16)	63%	(6/6) 100%
42	Mobango	Palesa	Part Time		SDH	PR	DA	(14/16)	88%	(2/2) 100%
43	Mogola	Sophia Mamy	Part Time	ACEH	ACEH	PR	DA	(11/16)	69%	(5/5) 100%
44	Phasha	Khulong Justice	Part Time		SDH	PR	DA	(14/16)	88%	(2/2) 100%
45	Romijn	Gysbertus Hendrik Ernest	Part Time	CS	CS	PR	DA	(13/16)	81%	(3/3) 100%
46	Roos	Stephanus Johannes	Part Time	SDH	MPAC	PR	DA	(13/16)	81%	(3/3) 100%
47	Thabatha	Anele Odwa	Part Time	SDH	RE	PR	DA	(16/16)	100%	
48	Stuurman	Daniel Andries	Part Time	FS	MPAC	PR	DA	(15/16)	94%	(1/1) 100%
49	Van Zyl	Thomas Nicolas (Passed away on 12/11/2018)	Part Time		CSS	PR	DA	(6/6)	100%	
	Klopper	Damien Dominic (Replaced Cllr Van Zyl from Dec 2018)	Part Time		CSS	PR	DA	(7/9)	78%	(2/2) 100%
50	Duvenhage	Johannes Petrus	Part Time		MPAC	PR	FF+	(15/16)	94%	(1/1) 100%
51	Uys	Karel Philippus Jacob	Part Time			PR	FF+	(12/16)	75%	(4/4) 100%

COUNCILLORS, COMMITTEES ALLOCATED AND COUNCIL ATTENDANCE : JULY 2018 TO JUNE 2019										
	COUNCIL MEMBERS		FULL TIME/PART TIME	COMMITTEE ALLOCATED		WAR D/PR	PARTY	Percentage Council Meetings Attendance		Parentage Apologies for non-attendance
	SURNAME	NAME		SECTION 80	SECTION 79			20 meetings were arranged %		%
52	Mailola	Poppy	Part Time	IDS	IDS	PR	EFF	(9/16)	56%	(3/7) 43%
53	Mangcotywa	Akhona	Part Time	CS	CS	PR	EFF	(9/16)	56%	(3/7) 43%
54	Hadebe	Maria	Part Time		RE	PR	EFF	(11/16)	69%	(4/5) 80%
55	Masemola	Lebogang Clement	Part Time	FS	MPAC; FS	PR	EFF	(9/16)	56%	(7/7) 100%
56	Mosoma	Christina Makhosi	Part Time	ACEH	ACEH	PR	EFF	(10/16)	63%	(5/6) 83%
57	Mthombeni	Johanna Ntombizodwa	Part Time	SDH	SDH	PR	EFF	(11/16)	69%	(4/5) 80%
58	Sebesho	Enos	Part Time	CSS	CSS	PR	EFF	(11/16)	69%	(4/5) 80%
1	Tolo	Bagudi Jonathan	Full Time			PR	ANC	(14/16)	88%	(2/2) 100%

APPENDIX B – COMMITTEES AND COMMITTEE PURPOSES

Committees (other than Mayoral/Executive Committee) and Purposes of Committees	
Purpose of Committee	
Section 79 committees	Purpose of Committee
Corporate and Support Services	To monitor the activities of the MMC and the relevant administrative department in respect of administration, Human Resource and Education activities. To advise council through the Mayoral Committee on improvements that could be effected.
Financial Services	To monitor the activities of the MMC and the relevant administrative department in respect of finance and auditing activities. To advise council through the Mayoral Committee on improvements that could be effected.
Infrastructure Development Services	To monitor the activities of the MMC and the relevant administrative department in respect of Infrastructure Development and Service Delivery activities. To advise council through the Mayoral Committee on improvements that could be effected.
Spatial Development and Human Settlement	To monitor the activities of the MMC and the relevant administrative department in respect of Human Settlement and Agriculture activities. To advise council through the Mayoral Committee on improvements that could be effected.
Community Safety	To monitor the activities of the MMC and the relevant administrative department in respect of Traffic Emergency, Transport, Safety & Security activities. To advise council through the Mayoral Committee on improvements that could be effected.
Arts, Culture and Environmental Health	To monitor the activities of the MMC and the relevant administrative department in respect of Environmental health, public facilities and cultural services activities. To advise council through the Mayoral Committee on improvements that could be effected.
Municipal Public Account Committee	To ensure that municipal finances are properly managed and to advice council through the Mayoral Committee on improvements on ways and means whereby utilising and monitoring of municipal expenditure and income management can be improved.
Rules and Ethics committee	To consider and recommend to Council on matters relating to conduct of councillors.

Section 80: Portfolio Committee	Purpose of Committee
Corporate and Support Services	To advise and assist the Executive Mayor in respect of operational issues regarding Administration, Human Resource & Education.
Financial Services	To advise and assist the Executive Mayor in respect of operational issues regarding Financial services matters
Infrastructure Development Services	To advise and assist the Executive Mayor in respect of operational issues regarding Infrastructure Development and Service Delivery
Spatial Development and Human Settlement	To advise and assist the Executive Mayor in respect of operational issues regarding Town Planning, Human Settlement and Housing Administration.
Community Safety	To advise and assist the Executive Mayor in respect of operational issues regarding Traffic Emergency, Transport, Safety & Security
Arts, Culture and Environmental Health	To advise and assist the Executive Mayor in respect of operational issues regarding Environmental health, public facilities and cultural services

APPENDIX C –THIRD TIER ADMINISTRATIVE STRUCTURE

Third tier structure		
Directorate	Director (State title)	Manager (State name)
	Deputy Director in the Office of the Mayor	Mr J Sindane
	Personal Assistant to the Mayor	Vacant
	Manager: Gender & Social Development	Ms L Legabi
	Manager: Youth Development	Vacant
	Assistant Director: Communications	Ms P Magutle
	Director Development & Strategic Support	Ms SS Madlopha
	Assistant Director IDP	Mr J Silas
	Assistant Director LED	Mr M Nkosi
	Assistant Director PMS	Ms M Smit
	Chief Audit Executive	Mr L Dolo
	Chief Risk Officer	Mr N Tjia
Corporate services	Director Human Resources Management	Mr T Mokoena
	Director Legal & Administration	Mr M Masilela
	Director Property Valuation Services	Mr J Victor
	Director Information Communication Technology	Mr S Mothiba
	Assistant Director Human Resource Administration	Ms L Mateteswa
	Assistant Director Human Resource Development	Mr L Moetanalo
	Assistant Director Administration	Mr L Bronkhorst
	Assistant Director Legal Services	Mr T Mokoena
	Assistant Director Properties	Ms T Mathebula
	Assistant Director Customer Care	Mr N Badenhorst
	Assistant Director: Stakeholder Liaison	Mr Mthethwa
Community services	Director Environmental & Solid Waste Management	Ms A Masia
	Director Public Safety	Mr M Mkhabela
	Deputy Director Traffic Services	Mr F Mohloane
	Deputy Director Licensing Services	Ms S Miyambu
	Deputy Director Emergency Services	Mr A Mashiloane
	Assistant Director Cultural Services	Mr S Xulu
	Assistant Director Housing Services	Mr B Rathumbu
Infrastructure services	Director Town Planning & Human Settlement	Mr M Mahamba
	Director: Fleet Management	Vacant
	Director Civil Engineering Services	Ms L Silolo
	Deputy Director: Civil Engineering Services	Mr CM Makgatha

	Deputy Director: Roads & Storm water	Vacant
	Assistant Director: Rural Areas	Mr S Mbatha
	Assistant Director: Water Services	Mr L Badiroang
	Assistant Director: Roads & Storm water	Mr F Mahandana
	Assistant Director: Water Quality	Vacant
	Assistant Director Town Planning & Human Settlement	Ms S Mtsweni
	Assistant Director Building & Facilities Management	Ms S Msebe
	Assistant Director Fleet Management	Ms D Mngomezulu
	Director Electrical Engineering	Mr I Khalaki
	Assistant Director: Planning and Design	Mr N Gubevu
	Assistant Director Customer Service & Connections	Mr P Taaljaard
	Assistant Director Substation Automation	Mr T Manko
	Director Parks and Cemetery Facilities	Ms D Lambrechts
	Assistant Director Parks and Cemetery Facilities	Mr A Madamalala
	Deputy Director Project Management	Ms T Janse Van Ransburg
Financial services	Director Financial Services	Vacant
	Assistant Director budget and reporting	Mr B J Booyens
	Assistant Director SCM Unit	Mr N Mlangeni
	Assistant Director financial statements and assets	Mr A Zitha
	Assistant Director Expenditure and Salaries	Mr PL van der Merwe
	Assistant Director Treasury Office	Ms P Melato
<i>Spill-over schedule of 3 tiers not included in in chapter 2</i>		

APPENDIX D – FUNCTIONS OF MUNICIPALITY

Municipal Functions	
Constitution Schedule 4, Part B functions:	Function Applicable to Municipality (Yes/No)*
Air pollution.	Yes
Building regulations.	Yes
Childcare facilities.	Yes
Electricity and gas reticulation.	Yes
Fire fighting services.	Yes
Local tourism.	Yes
Municipal airports.	Yes
Municipal planning.	Yes
Municipal health services.	Yes
Municipal public transport.	Yes
Storm water management systems in built-up areas.	Yes
Trading regulations.	Yes
Water and sanitation services limited to potable water supply systems and domestic waste-water and sewage disposal systems.	Yes
Beaches and amusement facilities.	No
Billboards and the display of advertisements in public places.	Yes
Cemeteries, funeral parlours and crematoria.	Yes
Cleansing.	Yes
Control of public nuisances.	Yes
Control of undertakings that sell liquor to the public.	Yes
Facilities for the accommodation, care and burial of animals.	Yes
Fencing and fences.	Yes
Licensing of dogs.	Yes
Licensing and control of undertakings that sell food to the public.	Yes
Local amenities.	Yes
Local sport facilities.	Yes
Markets.	Yes
Municipal abattoirs.	Yes
Municipal parks and recreation.	Yes
Municipal roads.	Yes
Noise pollution.	Yes
Pounds.	Yes
Public places.	Yes
Waste removal, waste dumps and solid waste disposal.	Yes
Street trading.	Yes
Street lighting.	Yes
Traffic and parking.	Yes

APPENDIX E –WARD REPORTING

WCM: Ward Committee Meetings:

WGM: Ward General Meetings:

Ward	Councilor	Meetings	Aug 18	No of Community members attended	Oct 18	Community members attended	Dec 18	No of Community members attended	Feb 19	No of Community members attended	Apr 19	No of Community members attended	June 19	No of Community members attended
1	Cllr DJ Skosana	WCM	08/08/2018		19/10/2018		06/12/2018		08/02/2019	5	11/04/2019	10		
		WGM	10/08/2018		19/10/2018		07/12/2018		07/02/2019	60	23/04/2019	72	-	
2	Cllr M Masina	WCM	-		12/10/2018		-		19/03/2019	10			-	
		WGM	-		12/10/2018		04/01/2019		-				-	
3	Cllr LK Mahlangu	WCM	10/08/2018		28/09/2018		03/12/2018		01/02/2019	7	12/04/2019	6	13/06/2019	6
		WGM	10/08/2018		17/10/2018		03/12/2018		01/02/2019	23	12/04/2019	31	13/06/2019	23
4	Cllr NC Mkhuma	WCM	13/08/2018		12/10/2018		-		06/02/2019	7	01/04/2019	7	11/06/2019	
		WGM	13/08/2018		12/10/2018		-		06/02/2019	100	01/04/2019	20	-	
5	Cllr MC Mphego	WCM	07/08/2018		18/10/2018		11/12/2018		09/02/2019	10	02/04/2019	10	18/06/2019	10
		WGM	12/08/2018		18/10/2018		11/12/2018		12/02/2019	59	02/04/2019	75	18/06/2019	
6	Cllr TS Motloung	WCM	06/08/2018		15/10/2018		11/12/2018		13/02/2019	8			-	
		WGM	12/08/2018		15/10/2018		11/12/2018		17/02/2019	85			-	
7	Cllr J Matshiane	WCM	19/08/2018		18/10/2018		-		12/02/2019	8			-	
		WGM	19/08/2018		18/10/2018		-		14/02/2019	130			-	
8	Cllr JM Mitchell	WCM	09/08/2018		24/10/2018		06/12/2018		07/02/2019	6	22/03/2019	3	04/06/2019	10
		WGM	09/08/2018		24/10/2018		06/12/2018		-		17/04/2019	25	04/06/2019	40
9	Cllr J Skosana	WCM	11/08/2018		13/10/2018		01/12/2018		02/02/2019	7	06/04/2019	8	08/06/2019	8
		WGM	12/08/2018		14/10/2018		02/12/2018		03/02/2019	85	06/04/2019	174	09/06/2019	22
10	Cllr TP Mnisi	WCM	19/08/2018		14/10/2018		02/12/2018		03/02/2019	8	07/04/2019	8	09/06/2019	5
		WGM	26/08/2018		14/10/2018		02/12/2018		03/02/2019	37	07/04/2019	87	09/06/2019	87
		WCM	22/08/2018		24/10/2018		10/12/2018		13/02/2019	9	30/04/2019	7	-	

Ward	Councilor	Meetings	Aug 18	No of Community members attended	Oct 18	Community members attended	Dec 18	No of Community members attended	Feb 19	No of Community members attended	Apr 19	No of Community members attended	June 19	No of Community members attended
11	Cllr A Struwig	WGM	22/08/2018		24/10/2018		12/12/2018		13/02/2019	24	30/04/2019	18	-	
12	Cllr HF Niemann	WCM	08/08/2018		03/10/2018		05/12/2018		30/01/2019	10	03/04/2019	7	06/06/2019	6
		WGM	08/08/2018		03/10/2018		5/12/2018		30/01/2019	1	03/04/2019	3	06/06/2019	1
13	Cllr SM Wait	WCM	14/08/2018		03/10/2018		29/11/2018		05/02/2019	10	02/04/2019	10	06/06/2019	10
		WGM	14/08/2018		03/10/2018		29/11/2018		05/02/2019	29	02/04/2019	10	06/06/2019	9
14	Cllr JP Pretorius	WCM	02/08/2018		04/10/2018		06/12/2018		07/02/2019	10			14/06/2019	10
		WGM	02/08/2018		04/10/2018		06/12/2018		07/02/2019	10			14/06/2019	10
15	Cllr HG De Klerk	WCM	07/08/2018		27/09/2018		05/12/2018		05/02/2019	10	02/04/2019	6	04/06/2019	8
		WGM	07/08/2018		27/09/2018		05/12/2018		05/02/2019	7	02/04/2019	1	04/06/2019	7
16	Cllr J Dyason	WCM	06/08/2018		03/10/2018		29/12/2018		06/02/2019	10	03/04/2019	10	11/06/2019	10
		WGM	06/08/2018		03/10/2018		29/12/2018		06/02/2019	10	03/04/2019	8	11/06/2019	10
17	Cllr MJ Sekgwele	WCM	14/08/2018		04/10/2018		04/12/2018		-		09/04/2019	7	06/06/2019	10
		WGM	16/08/2018		04/10/2018		04/12/2018		-		09/04/2019	155	06/06/2019	323
18	Cllr ET Motsepe	WCM	15/08/2018		09/10/2018		06/12/2018		07/02/2019	9	11/04/2019	8	13/06/2019	9
		WGM	15/08/2018		09/10/2018		06/12/2018		07/02/2019	58	11/04/2019	87	13/06/2019	72
19	Cllr RG Mamogale	WCM	04/08/2018		01/10/2018		02/12/2018		07/01/2019	10	03/04/2019	10	11/06/2019	10
		WGM	09/08/2018		01/10/2018		05/12/2018		10/02/2019	33	03/04/2019	40	13/06/2019	51
20	Cllr MI Kgalema	WCM	-		30/09/2018				-		03/04/2019	9	-	
		WGM	-		30/09/2018		02/12/2018		07/02/2019	73	03/04/2019	56	-	
21	Cllr PM Masilela	WCM	06/08/2018		07/10/2018		02/12/2018		24/01/2019	8	02/04/2019	7	09/06/2019	7
					07/10/2018		02/12/2018		24/01/2019	87	02/04/2019	40	09/06/2019	53
					03/10/2018		01/12/2018		01/02/2019	5	15/04/2019	8	11/06/2019	7
		WGM			01/11/2018		01/12/2018		01/02/2019	15	15/04/2019	52	13/06/2019	24
22	Cllr TP Motau	WCM	17/08/2018		11/10/2018		06/12/2018		07/02/2019	9	04/04/2019	10	11/06/2019	10
		WGM	17/08/2018		11/10/2018		06/12/2018		07/02/2019	63	04/04/2019	55	11/06/2019	89
23	Cllr LJN Zondo	WCM	16/08/2018		09/10/2018		05/12/2018		05/02/2019	8	10/04/2019	7	06/06/2019	10
		WGM	16/08/2018		09/10/2018		05/12/2018		05/02/2019	74	10/04/2019	19	06/06/2019	38
24	Cllr DL Paul	WCM	08/08/2018		11/10/2018		30/11/2018		03/02/2019	10	14/04/2019	9	09/06/2019	7
		WGM	08/08/2018		11/10/2018		20/12/2018		03/02/2019	74	14/04/2019	58	09/06/2019	87

Ward	Councilor	Meetings	Aug 18	No of Community members attended	Oct 18	Community members attended	Dec 18	No of Community members attended	Feb 19	No of Community members attended	Apr 19	No of Community members attended	June 19	No of Community members attended
25	Cllr MM Mbatiwe	WCM	05/08/2018		11/10/2018		13/12/2018		13/02/2019	9	17/04/2019	7	12/06/2019	7
		WGM	05/08/2018		11/10/2018		13/12/2018		13/02/2019	67	17/04/2019	58	12/06/2019	64
26	Cllr MM Skhosana	WCM	15/08/2018		11/10/2018		01/12/2018		07/02/2019	8	14/04/2019	10	-	
		WGM	15/08/2018		11/10/2018		09/12/2018		11/02/2019	102	14/04/2019	37	-	
27	Cllr AM Mahlangu	WCM	05/08/2018		05/10/2018		09/12/2018		10/02/2019	7	07/04/2019	8	06/06/2019	6
		WGM	15/08/2018		05/10/2018		09/12/2018		10/02/2019	50	07/04/2019	44	09/06/2019	27
28	Cllr TN Morufane	WCM	07/08/2018		09/10/2018		11/12/2018		02/02/2019	7	04/04/2019	10	13/06/2019	9
		WGM	12/08/2018		09/10/2018		11/12/2018		03/02/2019	116	04/04/2019	58	15/06/2019	76
29	Cllr MN Mathibela	WCM	15/08/2018		19/10/2018		06/12/2018		08/02/2019	5	11/04/2019	10		
		WGM	15/08/2018		19/10/2018		07/12/2018		07/02/2019	60	23/04/2019	72	-	

APPENDIX F –WARD INFORMATION

Wards	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29
Water																													
Households with minimum service delivery	1159	3025	1864	1203	1246	1829	1257	2874	763	3369	3247	3682	2012	1811	1662	1838	737	1287	1731	1122	1610	861	3384	439	3871	621	135	6629	409
Households without minimum service delivery	19	617	173	763	107	279	238	716	559	89	22	63	21	15	11	189	1635	2	14	7	4	6	55	2	46	7	2117	76	1400
Total Households*	1178	3642	2037	1966	1353	2108	1494	3633	1323	3458	3267	3745	2034	1826	1672	2028	2372	1290	1745	1129	1615	867	3439	441	3916	627	2252	6705	1809
Sanitation																													
Households with minimum service delivery	1150	3024	1750	1072	1141	1672	1195	2794	250	3364	3232	3674	1986	1789	1651	1259	710	1278	1726	1117	1594	866	3394	434	3730	582	52	6496	202
Households without minimum service delivery	28	618	287	895	212	436	299	840	1073	93	36	70	48	38	21	769	1663	12	19	12	21	1	45	5	186	45	2200	209	1607
Total Households*	1178	3642	2037	1966	1353	2108	1494	3633	1323	3458	3267	3745	2034	1826	1672	2028	2372	1290	1745	1129	1615	867	3439	441	3916	627	2252	6705	1809
Electricity																													
Households with minimum service delivery	1162	3056	1845	1111	1277	1903	1366	2801	638	3392	3217	3702	2005	1802	1654	1718	2255	1280	1621	1112	1594	860	3390	438	3856	623	2085	6557	707
Households without minimum service delivery	18	586	191	855	76	205	128	833	687	66	51	44	29	24	18	311	117	10	125	18	21	7	49	3	60	4	167	148	1101
Total Households*	1178	3642	2037	1966	1353	2108	1494	3633	1323	3458	3267	3745	2034	1826	1672	2028	2372	1290	1745	1129	1615	867	3439	441	3916	627	2252	6705	1809
Waste																													
Households with minimum service delivery	1159	2999	1702	1066	1117	1486	1119	2770	36	3286	3223	3643	1927	1756	1648	1077	1840	1101	1689	1126	1590	867	3365	434	3869	477	1829	6390	430
Households without minimum service delivery	19	643	335	900	237	622	375	862	1286	172	45	101	107	70	23	951	532	189	55	3	25	0	75	7	48	151	423	315	1378
Total Households*	1178	3642	2037	1966	1353	2108	1494	3633	1323	3458	3267	3745	2034	1826	1672	2028	2372	1290	1745	1129	1615	867	3439	441	3916	627	2252	6705	1809

Ward 1	Ward 2	Ward 3	Ward 4
1. Formalization of informal settlements to access basic services.	1. Electrification of informal settlements.	1. Community Hall.	1. Agri-village for farm dwellers.
2. Upgrading of Kwazamokuhle Stadium.	2. Resettlement of informal settlements to serviced land.	2. Serviced residential stands.	2. Toilets at rural areas.
3. Tarring of roads and Speed Humps.	3. Container toilets for informal settlements with 24 hour security for operation 24 hrs.	3. Speed humps.	3. Community Hall.
4. Servicing of Eskom stands in Kwazamokuhle Ext 2 (water, sanitation & electricity)	4. Serviced residential stands.	4. Street lights at Snyman Street in Hendrina.	4. High mast lights at Komati/Blinkpan and Koornfontein.
5. Thusong Centre at Cosmos Multipurpose Centre.	5. High mast lights and street lights in the informal settlements.	5. High mast lights at Malfred and in Makhosini Street.	5. Church sites at Komati.

Ward 5	Ward 6	Ward 7	Ward 8
1. Establishment of an Agri -Village.	1. Serviced residential stands in Rockdale.	1. Access road to Sikhululiwe village.	1. Serviced residential stands in Nasaret.
2. Cemetery.	2. Community Hall Rockdale.	2 Cemeteries at Sikhululiwe village and Rietkuil.	2. Tarring of roads in Ext 24.
3. Community Hall.	3. Tarring of roads in Rockdale.	3. Tarring of roads at Sikhululiwe village.	3. Storm Water drains in Ext 24 and in Fortnapier Street No 1.
4. Church sites.	4. Construction of pedestrian bridge between Ext 24 & Rockdale down the stream next to the kraals by the pipes.	4. High Mast at Rietkuil.	4. Street Lights in Ext 24.
5. Electrification for farm residents.	5. Sewer drainage system in Rockdale.	5. Alternative source of water at Sikhululiwe village and Access water to all the farm communities.	5. Cemetery with ablution facilities.
Ward 9	Ward 10	Ward 11	Ward 12
1. Water pipes in the 300 pegged stands.	1. Community Hall.	1. Paving or tarring of the Taxi rank at the OK Supermarket (Mineralia).	1. Tarring of gravel roads in Aerorand West.
2. Biological toilets in the 300 pegged stands.	2. Toilets at Marikana.	2. Slipway/robot/stop sign at Jeppe & Mandela Street.	2. Storm water drainage systems in the new area in Aerorand West.

3. RDPs in Somaphepha.	3. High mast lights.	3. Speed humps.	4. High mast lights at all parks, Athlone dam and open area along the stream between Hexrivier and Mandela streets.
4. Church sites in Somaphepha.	4. RDP Houses.	4. Repairs to the road and paving by the entrance at the OK supermarket (Mineralia)	4. Street lights.
5. Cemeteries.	5. Serviced residential stands to build.	5. Robot at Hector & Mandela Street.	5. Taxi facility and dustbins on open area from Midwater Centre.

Ward 13	Ward 14	Ward 15	Ward 16
1. Physical.	1. High mast lights.	1. Installation of Floodlights at the Cricket Stadium for night cricket	1. Ten (100m high mast lights.
2. Water supply.	2. Resealing of Streets:	2. Installation of 1X High mast light at Lions Park c/o Lillian Ngoyi and Oribi Street.	2. Tarring of roads in Dennesig.
3. Sanitation.	3. Paving of Streets.	3. Upgrading of the whole of Kanonkop's old water supply system	3.2 x paved walkways.
3. Electricity supply.	4. Speed hump.	4. Upgrading of storm water drainage in the area.	4. Informal Taxi Rank between the R555 and Sipres Avenue in Kanonkop need to be developed with the necessary amenities (water, toilets etc.) for the users.
5. Roads.	5. Upgrade the water reticulation system for the supply of up to standard quality water. To avoid so many pipes bursts.	5. Building of concrete fence between Springbok Street and Meyer Street (Stoffberg Road) is still a priority.	5. More refuse bins at parks and green areas and notice boards that read: NO DUMPING, No Quads, No Motorcycles & Vehicles in parks.

Ward 17	Ward 18	Ward 19	Ward 20
1. Parks and Sports Centre.	1. Storm water drainage at Protea Street.	1. Street lights at (Tlou Street; Nhlanhla Street; Maredi Street; Masina street; Harmans Street; Gogo Nambuyisa Street.	1. Street lights at Sibanyoni Street.
2. Street lights at the new area.	2. Speed Humps at Lekoko Street and Reabota Street.	2. Storm water drainage.	2. Storm water drainage at (The pool; Ikageng Street; Kgame Street; Metsi Street; Masemola Street).
3. Paving on sidewalk next to the main road in to Newtown.	3.24 hour clinic.	3. Business stands at Crossroads.	3.Replacement of Asbestos pipes
4. Pound for straying animals.	4. Conversion of Block 6 at Reabota into family units.	4. Speed Humps at Sam Fischer Selala and Tlale Street.	4. Walking bridge at Eloffriver for children to Elusindisweni Primary School.
5. Speed Humps on busy roads in Newtown.	5. Renovation of the building next to Sizabaswele Home into a Skills Development Centre.	5. Paving of pavement at Malema Street.	5.Paving at: - Masemola Street. - Sam Fischer Street.
Ward 21	Ward 22	Ward 23	Ward 24
1. Storm water drainage at the street (Mavuso Street and Mandela Drive).	1. Serviced residential stands.	1. Storm water drains.	1. Storm Water Drainage.
2. High mast lights at Ext 23 and Mashiteng Street.	2. Storm water drainage in Streets.	2. Park at Jamaica Section.	2. Kerb stones along Streets.
3. Construction of a barrier wall on perimeter of Ext 23 on Beyers Naude Street.	3. High mast at 1656 Ellah Street & Bashele Street.	3. Tarring of the Streets.3.	3. High mast lights.
4. Paving of the passages.	4. Road network to connect Bashele Street and Chromeville Flats.	4. Resealing of Streets.	4. Serviced residential stands.
5.Speed Humps	5.Street lights in dark Streets.	5. Speed Humps.	5. Church stands.
Wards 25	Wards 26	Ward 27	Ward 28
1. Upgrading of sewer pipes.	1. Serviced residential stands.	1. Water and sanitation.	1. Tarring of roads in Tokologo.
2. Upgrading of Street lights to LED lighting.	2. Tarring of road – 34 th Street.	2. Electrification of all outlined stands with lease agreements.	2. Serviced residential stands.
3. Roads and storm water between ext 8 and 6.	3. Storm water drainages.	3. Construction of a connecting road from Newtown to Ext 2.	3. High mast lights in Tokologo and Malope village.
4. Speed hump next to 10367 and next to stand 11200.	4. Establishment of Parks (Imaging) Street).	4. MPCC Centre.	4. Additional streets and passages in Tokologo.

5.	5. Residential stands at Rietfontein J285.	5. Storm Water drainage systems.	5. Speed Humps between Ext 4, 5, Tokologo and Malope village.
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Ward 29
1Water connection in the yards in Piet Tlou village.
Grave yard.
Tarring of roads.
Extension of tap water in the streets.
Electrification in Doornkop (CPA land).

Housing: to date about 10 **492** RDPs have been built around Steve Tshwete and currently there are about **18047** people in the Municipal waiting list.

APPENDIX G SEVEN LARGEST CAPITAL PROJECTS

STEVE TSHWETE					
Capital Projects: Seven Largest in			2018/2019 (Full List at Appendix O)		
R' 000					
No.	Project Name and detail	WARD	Start Date	End Date	Total Value
1	Upgrade Pipeline Vaalbank & Skietbaan	Whole of the Municipality	0000/00	0000/00	20 109 185
2	Purchase Land Resid Sites Rondebosch Ptn 4 Ward 10	Ward 10	0000/00	0000/00	12 572 695
3	Boskrans WWTW Phase 2	Whole of the Municipality	0000/00	0000/00	12 111 383
4	MV Replace Cables W11	Ward 11	0000/00	0000/00	11 602 114
5	New MPCC Somaphepha	Whole of the Municipality	0000/00	0000/00	11 000 000
6	Roads & Stormwater Low Income Areas Ward 6	Ward 6	0000/00	0000/00	10 558 655
7	MV Replace Cables Ward 13	Ward 13	0000/00	0000/00	9 723 551
T F.1					

APPENDIX H: RECOMMENDATIONS OF THE AUDIT COMMITTEE

MUNICIPAL AUDIT COMMITTEE		
Date of the AC meeting	Committee recommendations during the 2018/2019 FY	Recommendations adopted (Enter yes) if not adopted provide explanation
08 Aug 2018	1. That the report of Loss Control Committee be escalated to the Committee for oversight.	Yes
	2. That the security risk assessment be conducted on all losses recorded.	Yes
	3. That risk management report by the Risk Management Committee Chairperson be noted.	Yes
	4. That continuous monitoring on audit recommendations be implemented.	Yes
	5. That internal audit progress report be noted.	Yes
	6. That the Speaker and Executive Mayor evaluate the performance of Audit Committee.	Yes
	7. That the Audit Committee evaluate the performance of the internal audit activity.	Yes
	8. That an external loan facility borrowed to fund capital projects be clarified in line with the relevant Act and Prescripts.	Yes
	9. That management provides the Audit Committee with required documentation for oversight on the external loan facility and subsequently meet for clarification.	Yes
	10. That findings raised should be time bound for tracking and monitoring.	Yes
	11. That in the MTREF reference be made of a percentage of the current employee cost in line with the Treasury norms and standards.	Yes
	12. That detailed report on the resolutions not resolved on the Directorates be prepared for oversight.	Yes
	13. That the persons with disabilities be flagged on employee equity status summary.	Yes
	14. That breakdown of cost incurred per law firms appointed be provided for oversight.	Yes

	15. That the disaster recovery and business continuity plan report be noted.	Yes
	16. That a system of early detection of underperformance be put in place.	Yes
	17. That progress reported be supported by credible portfolio of evidence.	Yes
	18. That co-sourced service providers make provision for skills transfer during audit projects implementation.	Yes
	19. That management capacitates and makes resource available for internal audit activity.	Yes
	20. That the Internal audit plan be approved for implementation.	Yes
	21. That an action plan to implement recommendations be monitored.	Yes
	22. That the approved Audit Committee schedule be shared with the District Municipality for implementation.	Yes
28 Aug 2018	23. That a member from the Audit Committee will be delegated to review the final AFS on the 30 August 2018 before submission.	Yes
	24. That the corporate plan should be accompanied by the internal audit report on performance.	Yes
	25. That going forward, management should ensure that the performance of the service providers are be evaluated.	Yes
14 Nov 2018	26. That the Information and Communication Technology Department be involved in ensuring that traffic department system be interfaced with financial system for plausible revenue enhancement.	Partially, the link is in process with service provider (Procurex). The matter has been elevated to finance to finalize with procurex.
	27. That the service level agreement entered between the Municipality and traffic department service provider of the system for traffic fines and related matters be monitored closely.	Yes
	28. That management regularly provides progress report on the implementation of traffic department service provider system for oversight.	Yes
	29. That an implementation plan be developed to put corrective measures to mitigate traffic related loss of revenue.	Yes
	30. That the Internal Audit progress be approved.	Yes

	31. That management co-operates with AGSA to adhere to timelines and curb audit fees.	Yes
	32. That it be noted progress reported to date on the external audit is satisfactory.	Yes
	33. That an action plan to monitor implementation of recommendations of the internal assessment review be developed.	Yes
	34. That an internal assessment report and results be noted.	Yes
	35. That progress on the audit action plan for 2016/2017 be noted.	Yes
	36. That a detailed breakdown of cost incurred per law firm appointed be provided for oversight.	Yes
	37. That litigation register be clearly reworked as there are reputation of litigation, litigations that are similar should be grouped together.	Yes
	38. That vacancy report be noted.	Yes
	39. That the Information and Communication Technology Governance Framework policy progress report be noted.	Yes
	40. That the progress on implementation of Council resolution be noted.	Yes
26 Nov 2018	41. That the risk management report also provides level of business continuity plans of the municipality.	Yes
	42. That the risk management report provides ethics management within the municipality.	Yes
	43. That the risk management report indicates per department fleet management incidents.	Yes
	44. That management ensures Loss Control Committee sit and provide a report to next committee meeting.	Yes
	45. That management considers exploring rating matrix that also include partially achievements measurement.	Yes
	46. That management ensures recommendations by internal audit be implemented.	Yes
	47. That the first quarter internal audit report for 2018/19 FY on Performance Management System be noted.	Yes
	48. That the finance Quarterly report as at 30 September 2018 be noted.	Yes

18 Feb 2019	49. That Management (Executive Committee) considers and provides action plans to response to internal audit report before the Committee.	Yes
	50. That Internal audit provide a statement of assessment on the effectiveness of internal controls.	Yes
	51. That Management implements recommendations of internal audit.	Yes
	52. That the Committee consider positive movements of debtors and creditors between the quarters.	Yes
	53. That Management ensures consumer deposits are cleared before an external audit.	Yes
	54. That Management ensure that estimates on the forecasted collection of revenue be narrated on the adjustment budget.	Yes
	55. That Management ensures that the requirement of local content be adhered and complied with by the Municipality on procurement.	Partially, management are still busy strengthening controls surrounding the local content
	56. That the Committee considers the finance quarterly report, mid-year budget and performance assessment report.	Yes
	57. That Management considers findings as lessons to be addressed in preparation of ensuing Annual Financial Statements.	Yes
	58. That Management considers a vigorous verification of monthly financial reports to address audit findings.	Yes
	59. That Management considers preparation of interim Financial Statements and as reviewed by Internal Audit.	Yes
	60. That Management in consideration of migration of excel asset register to automated system be reviewed for accuracy and completeness by internal audit.	Yes
	61. That the Committee considers the audit action plan.	Yes
	62. That Management considers to make preview the results of the job evaluation to the Committee.	Yes
	63. That Management considers the impact of vacant posts in relation to service delivery.	Yes
	64. That the Committee considers the vacancy report and employment equity plan.	Yes
	65. That Management ensures to fast-track the implementation of Council resolutions.	Yes
	66. That the Committee considers the progress on implementation of Council Resolutions.	Yes

	67. That Management considers tabling the report on the breakdown of law firms' expenditure on a regular basis to the Committee.	Yes
	68. That the Committee considers the break down report of law firms and litigation register.	Yes
	69. That Management presents a strategy on SMART City to the Committee.	Yes
	70. That the Committee considers the information and technology governance framework policy progress report.	Yes
06 Mar 2019	71. That Management considers a panel of contractors on critical projects for an improved spending and service delivery.	Yes
	72. That Management be at 75% of spending on CAPEX and OPEX budget.	Yes
	73. That Management implements the recommendations of previously raised findings.	Yes
	74. That Management considers benchmarking with other organisations on the automating of new connections of citizens to services and job cards for employees that have attended community complaints.	Yes
	75. That Management implements recommendations of internal audit on findings raised.	Yes
	76. That Management considers and implements recommendations of the Risk Management Committee.	Yes
	77. That Management considers inputs of the Committee on the Annual Report.	Yes
23 May 2019	78. That management provides reasons and corrective measures for targets and/or key performance indicators not achieved per departments within the quarter under review.	Yes
	79. That Management ensures that all incomplete projects be fast tracked for proper performance and completion at year end.	Yes
	80. That Management provides a report on the progress of Thusong Centre.	Yes
	81. That Management be aware on principles of over-achievement of targets earlier than expected timeline for proper Cash Flow Management.	Yes
	82. That Management records proper progress on targets for easy understanding and monitoring of performance.	Yes
	83. That Management ensures that 100% performance is achieved on all targets and key performance indicators at year-end.	Yes

	84. That Management indicates on the performance report all underperforming departments with corrective measures undertaken.	Yes
	85. That Management provides progress report on the implementation of significant audit findings before external audit.	Yes
	86. That Management provides the Committee with a list of unauthorised debit orders to determine the need for corrective measures and alternative steps to resolve debit orders as a matter of urgency.	Yes
	87. That Management ensures that emerging risks register includes the risk of reconciliation between financial system and traffic system for proper accounting treatments.	Yes
	88. That Management ensures that Local Economic Development strategy be reviewed annually to ensure alignment with the IDP and SDBIP.	Yes
	89. That Management ensures that Loss Control Committee and risk management plays a pivotal role in resolving losses incurred by employees.	Yes
	90. That Management ensures that a comprehensive Fleet Management Policy and systems be established to control and monitor municipal fleet.	Partially, Fleet Management policy was established but not approved and adopted by Council
	91. That Management ensures that all internal audit findings be resolved before external audit.	Yes
	92. That Management ensures that a special Audit Committee meeting be arranged to ascertain progress on audit implementation plans.	Yes
	93. That the Internal Audit Charter for 2019/20 financial year be approved and recommend to Council for processing.	Yes
	94. That Management ensures that the shared Audit and Performance Committee Charter from Nkangala District Municipality be presented to STLM Council for adoption as STLM charter.	Yes
	95. That Internal Audit Methodology be approved as reviewed.	Yes
	96. That the report on the internal audit action plan on quality assurance review be approved.	Yes
	97. That the progress report on auditor-general audit action plan be noted.	Yes
	98. That Management be cautioned of invoices paid in advance to accelerate expenditure.	Yes
	99. That Management ensures finance quarterly report be submitted to the Committee in soft copy for the Committee analysis.	Yes
	100. That Management annual financial statement preparation plan be presented to the Committee and annual financial statements be	Yes

	reviewed prior submission to Auditor-General of South Africa.	
	101. That the vacancy report for 2018/19 financial year be noted.	Yes
	102. That Management progress report on implementation of Council resolutions be noted.	Yes
	103. That Management tables a report in the next meeting containing details of non-implemented resolutions per departments.	Yes
	104. The Management enlists non-implementation of Council resolution as an emerging risk.	Yes
	105. That Management provides a report on the dispute and progress with regard to Steve Tshwete Housing Associations (STHA).	Yes
	106. That the litigation breakdown be noted.	Yes
	107. That Management presents a catch-up plan in the next meeting to demonstrate the budget utilisation of information and communication technology.	Yes
	108. That Management ensures that critical policies such as information and communication technology be sent to Audit Committee for oversight before approval by Council.	Yes
	109. That Risk Management Committee report be noted.	Yes
	110. That Management ensures that ethics management be part of the Risk Management Committee functional process.	Yes
28 May 2019	111. That the Risk Management Committee report highlights strategic risks per department to monitor departments that underperformed for the period under review.	Yes
	112. That Management presents a business case with a view to access more grants allocation from National Treasury.	Yes
	113. That Management ensures that the property rates policy be reworked in consultation with the property valuers'.	Yes
	114. That Management renames investment policy investment and surplus fund policy.	Yes
	115. That rebate amount of R3.6 million be corrected as R 3 600 in the indigent policy	Yes
	116. That Audit Committee meeting with the Executive Mayor be arranged.	Yes
	117. That in future the draft budget and Integrated Development Plan be presented to the Audit Committee timeously to allow for oversight.	Yes
	118. That Management ensures that in developing the Service Delivery Budget Implementation Plan, departments include projects linked to the smart city initiative.	Yes

18 Jun 2019	119. That Management ensures that all audit findings reported by internal audit as unresolved be implemented before commencement of external audit by Auditor-General of South Africa.	Yes
	120. That the Accounting Officer ensures that the departing Chief Financial Officer provides a handover report on all audit matters.	Yes
	121. That Management schedules a Special Audit Committee to consider the internal audit implementation plans.	Yes
	122. That Management convenes a meeting to discuss all internal audit findings and report in the next Special Audit Committee meeting.	Yes
	123. That the Audit Committee Charter be adopted and noted.	Yes
	124. That the internal audit training and development plan be approved.	Yes
	125. That the Annual Financial statements be tabled at Audit Committee for consideration before submission to Auditor-General.	Yes
	126. That Management resolves all matters raised by AGSA.	Yes

Legend

Q1 Recommendations (Jul – Sep 2018) = 25

Q2 Recommendations (Oct – Dec 2018) = 23

Q3 Recommendations (Jan – Mar 2019) = 29

Q4 Recommendations (Apr – Jun 2019) = 49

APPENDIX I: LONG-TERM CONTRACTS AND PUBLIC-PRIVATE PARTNERSHIP

Long Term Contracts (20 Largest Contracts Entered into during 2018/2019 R' 000)					
Name of Service Provider (Entity or Municipal Department)	Description of Services Rendered by the Service Provider	Start Date of Contract	Expiry date of Contract	Project manager	Contract Value
Utilities World	Pre-paid vending service provider	2-Jan-13	31-Dec-21	L Bruwer / P Taljaard	1 444 608.00
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APPENDIX J – MUNICIPAL ENTITY/SERVICE PROVIDER PERFORMANCE SCHEDULE

ELECTRICAL SERVICES

S/N	Consultant/Contractor	Contractual Period	Expected Expire date	Project Description	Amount	Progress	Remedial Action
1	Mayivuthe Contractors.	10 Months	Nov-18	P0008356 MV Networks HT Links W27 (700/...)	R31 078 275	99% completed	Busy with snag list
2	Mayivuthe Contractors.	3 Months	Feb-18	P0008079 Network reinforcement Replace cables (700/...)	R4 021 822	Completed	None
3	Mayivuthe Contractors.	5 Months	May-18	P0008370 MV Replace Mini Substations W15 (700/...)	R2 982 450	Completed	None
4	Mayivuthe Contractors.	3 Months	Mar-18	P1300012 MV Networks Electrification Newtown W27 (700/...)	R2 896 546	Completed	None

5	Mayivuthe Contractors.	3 Months	Jan-18	P1900014 MV Networks Electrification Kwaza x8 W3 (700/...	R2 877 560	Completed	None
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MUNICIPAL BUILDINGS

S/N	Consultancy/ Contractor - Firm Name	Contractual Period	Expected Expiry Date	Progress	Remedial Action	Contractual Value
1	Khonza Izwe Consulting cc.	2017/18	2019/20	Structural Designs, Architectural plans, procurement documents for the contractor and Site supervision and monitoring.	None	R18,0mill
2	Bijojo Traders cc.	2017/18	2017/18	Fencing at The Airfield. Completed.	None	R2,3mil
3	Kelnorda Trading. LCD Aluminium.	2017/18	2017/18	Upgrading at the fire station. Completed.	None	R170 000 R185 000
4	Excellent Electrical.	2017/18	2017/18	Upgrading at the fire station .Completed.	None	R1,5mil
5	Auto Door	2017/18	2017/18	Installation Completed	None	R300 000
6	Nomsa Electrical	2017/18	2017/18	The award was made in June and therefore the contractor was could complete the work.	The work will be completed in 2018/19	R1,577mil

APPENDIX K– DISCLOSURE OF FINANCIAL INTEREST

Abbreviations

FS: Financial Services

IDS: Infrastructure Development Services

ACEH: Arts, Culture and Environmental Health

MMC: Member of Mayoral Committee

CS: Community Safety

CSS: Corporate and Support Services

SDH: Spatial Development and Human Settlement

PR: Proportional Councillor

DISCLOSURE OF FINANCIAL INTERESTS				
PERIOD: 1 JULY 2018 TO 30 JUNE 2019				
	POSITION	SURNAME	NAME	Description of Financial Interest (Nil/or details)
1	Executive Mayor (PR)	Tolo	Bagudi Jonathan	Owner – Flats Mhluzi Government Pension Fund
2	Speaker (PR)	Mabena	Andries Mavula	Director: Vulajabu Mining
3	Chief Whip (PR)	Nkadimeng	Semakaleng Dorah	Nil
4	MPAC Chairperson (PR)	Xaba	Robert Mphikeleli	Nil
5	MMC: IDS (PR)	Motsepe	Diphale Joseph	Nil
6	MMC: SDH (PR)	Mnguni	Muka Thandi Elizabeth	Nil
7	MMC: CCS (PR)	Malepeng	Sonto Martha	Nil
8	MMC : CS (Ward 4)	Mkhuma	Nobesuthu Catherine	Nil
9	MMC: ACEH (Ward 7)	Matshiane	Johan	Nil
10	MMC: FS (Ward 20)	Kgalema	Mondli Itumeleng	Director – Faulu Trading
11	Ward 1	Skhosana	Doctor Joseph	Nil
12	Ward 2	Masina	Musawenkosi	Shares – Jozeweni (Pty) Ltd Member of Close Corporation - Amabhunu Amnyama Cooperatives
13	Ward 3	Mahlangu	Lindiwe Khelina	Nil
14	Ward 5	Mphego	Manakedi Caroline	Nil
15	Ward 6	Motlounq	Thapelo Sarrel	Nil
16	Ward 8	Mitchell	Johanna Magdalena	Director: Thushanang Stimulation Centre Government Pension
17	Ward 9	Skosana	Johannes	Salary from Glencore Mining
18	Ward 10	Mnisi	Thabo Petrus	Owner : Lover's Corner Tavern
19	Ward 11	Struwig	Ammelia	Nil
20	Ward 12	Niemann	Hendrik Frederick	Electrical Consultant - Pro-Eng Consulting Engineers

DISCLOSURE OF FINANCIAL INTERESTS				
PERIOD: 1 JULY 2018 TO 30 JUNE 2019				
	POSITION	SURNAME	NAME	Description of Financial Interest (Nil/or details)
				Owner – Residential Stand – Aerorand
21	Ward 13	Wait	Susan-Mari	Member of Close Corporation - Steptique Retail – San-Mari's Owner – Property – Shelly Beach
22	Ward 14	Pretorius	Jozua Petrus	Owner/Landlord residential property – Gholfsig
23	Ward 15	De Klerk	Helena Gertruida	Owner – Residential property – Aerorand
24	Ward 16	Dyason	Johann	Nil
25	Ward 17	Sekgwele	Marumo Jim	Nil
26	Ward 18	Motsepe	Elphus Thabo	Nil
27	Ward 19	Mamogale	Ratsatsi Grencenia	Pension
28	Ward 21	Masilela	Petros Mhlonishwa	Shares – Hamba Industrial cc Okumeoka cc Hamba Uzobuye Cleaning Services
29	Ward 22	Motau	Thabo Patric	Shares – South African Breweries Director – Motau-Shiteng Trading Financial Interest - Kadertig Tavern Owner – Residential Stands – Mhluzi & Aerorand Owner – Business Stand – Mhluzi Pension – Old Mutual
30	Ward 23	Zondo	Linah Joyce Ntombikayise	Owner – Residential stand – Mhluzi
31	Ward 24	Paul	Dion Leonard	Nil
32	Ward 25 (Replaced Cllr Mbatiwe)	Malinga	Patrick Vusumuzi	Close Corporation – Smaath Galaxy & Sinenka Legend (Pty) Ltd Trust – Geluk CPA & Maqedvula Manzi Mhlophe CPA Director – Smaath Galaxy & Inkaba Jezwe Employment – Timber Marketing
33	Ward 26	Skhosana	Mandla Marks	Nil
34	Ward 27	Mahlangu	Abram Mbete	Nil
35	Ward 28	Morufane	Thabang Nathaniel	Nil
36	Ward 29	Mathibela	Maria Nomggibelo	Nil
37	PR	Marumo	Asaph Bhekumuzi	Close Corporation – Izwelethu Trading (Pty) Ltd Employee : Rotek Engineering

DISCLOSURE OF FINANCIAL INTERESTS				
PERIOD: 1 JULY 2018 TO 30 JUNE 2019				
	POSITION	SURNAME	NAME	Description of Financial Interest (Nil/or details)
38	PR	Vilakazi	Rose	Nil
39	PR	Bruiners	Elias Morgan	Director : Nada (NGO) Director : UFSD (NGO) Director : DFWMP (NGO)
40	PR	Du Toit	Elizabeth	Nil
41	PR	Grobler	Anna Sophia	Owner – Residential property - Clubville
42	PR	Mobango	Palesa	Nil
43	PR	Mogola	Sophia Mamy	Nil
44	PR	Phasha	Khulong Justice	Director : Greater Nkangala Nozinja Security
45	PR	Romijn	Gysbertus Hendrik Ernest	Owner of residential property – Gholfsig Pension - GEPF
46	PR	Roos	Stephanus Johannes	Shares – R&W Drankwinkel (Pty) Ltd Director – R&W Drankwinkel (Pty) Ltd Owner of residential property – Gholfsig
47	PR	Thabatha	Anele	Nil
48	PR	Stuurman	Daniel Andries	Nil
49	PR (passed away on 12/11/2018)	Van Zyl	Thomas Nicolaas	Deceased
	PR (Replaced Cllr Van Zyl)	Klopper	Damien Dominic	Sole Proprietor – Klopper Driving School Owner – Residential Stand – Kanonkop
50	PR	Duvenhage	Johannes Petrus	Nil
51	PR	Uys	Karel Philippus Jacob	Nil
52	PR	Mailola	Poppy	Owner – House – Witbank Owner – Townhouse – Witbank
53	PR	Mangcotywa	Akhona	Child grant
54	PR	Hadebe	Maria	Nil
55	PR	Masemola	Lebogang Clement	Nil
56	PR	Mosoma	Christina Makhosi	Pension - GPF
57	PR	Mthombeni	Johanna Ntombizodwa	Nil
58	PR	Sebesho	Enos	Nil

APPENDIX L(I) – REVENUE COLLECTION PERFORMANCE BY VOTE

Revenue Collection Performance by Vote						
Vote Description	2017/2018	Current: 2018/2019		2018/2019	Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
Vote 1 - Executive & Council	81 262 520	85 389 470	86 123 995	86 343 786	1%	0%
Vote 2 - Finance and administration	463 776 235	478 693 244	480 557 473	504 579 395	5%	5%
Vote 3 - Internal audit	32 910 550	-	-	-	0%	0%
Vote 4 - Planning Development	4 244 789	4 092 300	4 955 829	6 300 509	54%	27%
Vote 5 - Health Services	346 519	267 300	264 300	152 406	-43%	-42%
Vote 6 - Community & Social Services	5 387 052	13 914 600	15 176 940	15 964 638	15%	5%
Vote 7 - Human Settlements	558 073	151 200	154 200	20 448	-86%	-87%
Vote 8 - Public Safety	475 890	501 677	754 677	530 038	6%	-30%
Vote 9 - Sport & Recreation	10 166 321	8 364 352	7 361 454	7 447 353	-11%	1%
Vote 10 - Waste Management	101 202 339	105 783 649	107 731 912	111 098 807	5%	3%
Vote 11 - Waste Water Management	87 873 659	91 036 179	90 209 090	90 407 671	-1%	0%
Vote 12 - Road Transport	45 009 595	36 299 583	46 382 140	40 335 122	11%	-13%
Vote 13 - Water	100 568 678	122 399 609	132 469 381	119 094 121	-3%	-10%
Vote 14 - Electricity	540 053 711	598 104 969	627 558 200	596 197 536	0%	-5%
Vote 15 - Environmental protection	-	-	-	-	0%	0%
Vote 16 - Licensing	-	29 553 413	29 497 623	34 676 931	17%	18%
Total Revenue by Vote	1 473 835 931	1 574 551 545	1 629 197 214	1 613 148 760	2%	-1%
Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A3						

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APPENDIX L(II) – REVENUE COLLECTION PERFORMANCE BY SOURCE

Revenue Collection Performance by Source						
Description	2017/2018	2018/2019			2018/2019	Variance
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget
Property rates	332 769 107	353 052 280	357 127 298	358 277 417	1%	0%
Service Charges - electricity revenue	524 372 215	572 991 362	585 347 873	573 505 242	0%	-2%
Service Charges - water revenue	82 505 756	89 184 538	92 837 010	85 128 965	-5%	-8%
Service Charges - sanitation revenue	63 352 353	64 439 882	66 550 765	66 227 295	3%	0%
Service Charges - refuse revenue	68 786 067	72 621 449	72 969 747	72 966 829	0%	0%
Rentals of facilities and equipment	2 161 529	2 011 345	16 509 512	17 208 937	756%	4%
Interest earned - external investments	65 097 245	35 071 200	36 071 200	51 895 697	48%	44%
Interest earned - outstanding debtors	-	3 414 027	4 292 184	4 832 035	42%	13%
Fines	18 843 661	21 601 491	21 801 476	16 819 049	-22%	-23%
Licences and permits	8 707 796	9 045 690	9 036 900	8 537 163	-6%	-6%
Agency services	-	20 331 648	20 331 648	26 090 102	28%	28%
Transfers recognised - operational	215 196 763	186 876 767	187 825 063	186 292 609	0%	-1%
Other revenue	92 043 439	55 706 066	59 973 420	46 380 168	-17%	-23%
Gains on disposal of PPE	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	1 473 835 931	1 486 347 745	1 530 674 096	1 514 161 509	2%	-1%
<p>Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A4.</p>						
T K.2						

APPENDIX M – CONDITIONAL GRANTS RECEIVED (EXCLUDING MIG)

Conditional Grants: excluding MIG						
Details	Budget	Adjustments Budget	Actual	Variance		Purpose of Grant
				Budget	Adjustments Budget	
Equitable Share	179 370 000	179 370 000	179 370 000	0%	0%	The purpose of the grant is to provide free basic services to indigent households.
Finance Management grant	1 700 000	1 700 000	1 700 000	0%	0%	This grant is used to promote and support reforms to municipal financial management and to fund the internship programme.
EPWP	1 881 000	1 881 000	1 881 000	0%	0%	This grant is used for a special performance-based incentive to create job opportunities to previously unemployed people.
Municipal Infrastructure Grant	1 949 000	1 949 000	1 949 000	0%	0%	This grant is used for basic municipal infrastructure to provide basic services for the benefit of poor households
Total						
<p><i>* This includes Neighbourhood Development Partnership Grant, Public Transport Infrastructure and Systems Grant and any other grant excluding Municipal Infrastructure Grant (MIG) which is dealt with in the main report, see T 5.8.3. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. Obtain a list of grants from national and provincial government.</i></p> <p style="text-align: right;">T L</p>						

COMMENT ON CONDITIONAL GRANTS EXCLUDING MIG

Purpose for grants are indicated next to each grant.

APPENDIX N (I, II) – CAPITAL EXPENDITURE -NEW ASSETS PROGRAMME AND UPGRADE/RENEWAL PROGRAMME

Description	Capital Expenditure - New Assets Programme*						
	2017/2018	2018/2019			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	2019/2020	2020/2021	2021/2022
Capital expenditure by Asset Class							
Infrastructure - Total	140 554 306	144 711 124	156 231 673	150 640 133	185 252 293	194 521 216	188 642 740
Infrastructure: Road transport - Total	60 293 104	43 071 000	65 928 654	64 550 184	46 517 360	98 173 432	64 215 136
<i>Roads, Pavements & Bridges</i>	45 485 916	35 161 000	57 960 147	56 586 268	37 296 500	60 648 424	45 239 416
<i>Storm water</i>	14 807 188	7 910 000	7 968 507	7 963 916	9 220 860	37 525 008	18 975 720
Infrastructure: Electricity - Total	52 906 570	43 013 004	38 930 654	38 140 134	33 127 208	36 804 696	57 776 232
<i>Transmission & Reticulation</i>	49 663 120	38 813 004	33 715 802	32 925 284	26 432 208	30 084 696	51 876 240
<i>Street Lighting</i>	3 243 450	4 200 000	5 214 852	5 214 850	6 695 000	6 720 000	5 899 992
Infrastructure: Water - Total	4 677 448	21 017 120	32 725 514	32 166 707	29 545 725	2 743 104	7 051 392
<i>Dams & Reservoirs</i>	-	11 450 000	15 803 161	15 645 003	9 400 000	-	-
<i>Water purification</i>	894 116	515 100	219 218	178 319	540 100	500 004	500 004
<i>Reticulation</i>	3 783 332	9 052 020	16 703 135	16 343 385	19 605 625	2 243 100	6 551 388
Infrastructure: Sanitation - Total	20 941 342	37 360 000	18 415 778	15 552 035	62 682 000	49 799 988	35 599 992

<i>Reticulation</i>	3 036 576	7 360 000	6 304 334	3 440 652	4 900 000	1 099 992	1 099 992
<i>Sewerage purification</i>	17 904 766	30 000 000	12 111 444	12 111 383	57 782 000	48 699 996	34 500 000
Infrastructure: Other - Total	1 735 842	250 000	231 073	231 073	13 380 000	6 999 996	23 999 988
<i>Waste Management</i>	222 233	-	-	-	80 000	-	5 199 996
<i>Other</i>	1 513 609	250 000	231 073	231 073	13 300 000	6 999 996	18 799 992
Community - Total	13 148 380	8 675 000	8 777 928	10 113 313	7 055 000	19 859 996	16 490 004
Parks & gardens	5 549 893	2 615 000	2 767 900	2 767 898	2 550 000	4 299 996	3 999 996
Sportsfields & stadia	2 999 996	3 400 000	2 500 230	2 500 229	-	5 400 000	7 900 008
Community halls	1 000 000	-	-	-	-	-	-
Libraries	-	450 000	750 000	749 725	540 000	570 000	579 996
Recreational facilities	-	-	-	-	300 000	80 004	500 004
Fire, safety & emergency	-	-	-	-	-	-	-
Security and policing	348 619	510 000	510 000	509 626	365 000	384 996	384 996
Cemeteries	3 249 872	1 700 000	1 699 269	1 699 269	3 300 000	9 125 000	3 125 004
Other	-	-	550 529	1 886 566	-	-	-
<i>Table continued next page</i>							

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Description	Capital Expenditure - New Assets Programme*						
	2017/2018	2018/2019			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	2019/2020	2020/2021	2021/2022
<u>Capital expenditure by Asset Class</u>							
<u>Heritage assets - Total</u>	-	-		-	-	-	-
<u>Investment properties - Total</u>	-	-		-	-	-	-
-							
<u>Other assets</u>	8 290 753	66 391 000	78 083 307	82 384 267	87 802 940	46 517 784	32 013 416
General vehicles	3 322 960	27 830 000	26 706 997	25 158 538	8 330 000	3 450 000	4 950 000
Specialised vehicles	-	-	-	2 563 946	1 800 000	-	-
Plant & equipment	1 823 150	8 527 500	11 433 472	14 580 731	27 626 940	8 292 480	11 930 996
Computers - hardware/equipment	1 481 205	6 155 000	5 739 972	6 475 223	18 915 000	2 740 296	2 677 404
Furniture and other office equipment	1 663 438	1 521 500	1 611 637	1 481 515	1 080 000	894 996	845 004
Abattoirs	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-
Civic Land and Buildings	-	14 350 000	16 352 275	15 934 347	29 441 000	30 550 008	11 610 012
Other Buildings	-	-	-	-	-	-	-
Other Land	-	8 007 000	16 238 954	16 189 967	610 000	590 004	-
<u>Agricultural assets</u>	-	-		-	-	-	-
<u>Biological assets</u>	-	-	-	-	-	-	-

Intangibles	967 726	4 120 000	1 226 544	588 299	7 760 000	5 000 004	-
Computers - software & programming	967 726	4 120 000	1 226 544	588 299	7 760 000	5 000 004	-
Total Capital Expenditure on new assets	162 961 165	223 897 124	244 319 452	243 726 012	287 870 233	265 899 000	237 146 160
Specialised vehicles	-	-	-	2 563 946	1 800 000	-	-
Refuse	-	-	-	2 563 946	-	-	-
Fire	-	-	-	-	1 800 000	-	-
* Note: Information for this table may be sourced from MBRR (2009: Table SA34a)							T M.1

Description	Capital Expenditure: Upgrade/Renewal Programme*						
	2017/2018	2018/2019			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	2019/2020	2020/2021	2021/2022
Capital expenditure by Asset Class							
Infrastructure - Total	68 396 141	89 311 420	95 829 656	95 355 012	118 381 904	83 012 952	87 879 984
Infrastructure: Road transport -Total	17 166 625	14 090 000	14 089 601	13 985 037	29 450 000	28 649 988	37 749 996
Roads, Pavements & Bridges	17 166 625	14 090 000	14 089 601	13 985 037	29 450 000	28 649 988	37 749 996
Storm water	-	-	-	-	-	-	-
Infrastructure: Electricity - Total	15 119 904	34 039 420	41 943 743	41 879 201	35 081 904	24 377 976	18 769 992
Transmission & Reticulation	12 890 628	34 039 420	41 943 743	41 879 201	33 431 904	23 177 976	17 969 988
Street Lighting	2 229 276	-	-	-	1 650 000	1 200 000	800 004

Infrastructure: Water - Total	18 424 152	29 432 000	26 225 069	26 010 298	28 780 000	26 514 996	30 815 004
<i>Dams & Reservoirs</i>	230 676	-	-	-	1 200 000	699 996	-
<i>Water purification</i>	14 352 055	10 550 000	3 212 448	3 209 920	1 300 000	-	-
<i>Reticulation</i>	3 841 421	18 882 000	23 012 621	22 800 378	26 280 000	25 815 000	30 815 004
Infrastructure: Sanitation - Total	3 200 391	6 750 000	7 371 243	7 280 476	16 070 000	469 992	544 992
<i>Reticulation</i>	730 175	3 350 000	2 895 322	2 810 172	15 700 000	99 996	174 996
<i>Sewerage purification</i>	2 470 216	3 400 000	4 475 921	4 470 304	370 000	369 996	369 996
Infrastructure: Other - Total	14 485 069	5 000 000	6 200 000	6 200 000	9 000 000	3 000 000	-
<i>Waste Management</i>	6 965 521	5 000 000	6 200 000	6 200 000	-	-	-
<i>Other</i>	7 519 548	-	-	-	9 000 000	3 000 000	-
Community	7 202 953	8 740 000	8 296 658	8 079 478	9 390 000	6 480 024	9 510 012
<i>Parks & gardens</i>	1 081 728	1 700 000	1 700 000	1 699 995	1 670 000	3 330 012	2 250 000
<i>Sportsfields & stadia</i>	3 139 646	5 700 000	5 199 480	5 113 785	6 200 000	2 650 008	6 750 012
<i>Swimming pools</i>	-	-	-	-	-	-	-
<i>Community halls</i>	111 000	-	-	-	-	-	-
<i>Libraries</i>	927 197	250 000	215 178	215 178	-	-	-
<i>Recreational facilities</i>	-	-	-	-	1 000 000	-	-
<i>Fire, safety & emergency</i>	1 446 227	300 000	294 000	294 000	-	-	-
<i>Security and policing</i>	62 039	440 000	538 000	422 805	520 000	500 004	510 000
<i>Cemeteries</i>	435 116	350 000	350 000	333 715	-	-	-
Heritage assets	-	-		-	-	-	-
<i>Buildings</i>							
<i>Other</i>							
<i>Table continued next page</i>							

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previous page

Capital Expenditure - Upgrade/Renewal Programme*							
R '000							
Description	2017/2018	2018/2019			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	2019/2020	2020/2021	2021/2022
<u>Capital expenditure by Asset Class</u>							
<u>Investment properties</u>	-	-		-	-	-	-
Other	-	-	-	-	-	-	-
<u>Other assets</u>	21 805 230	49 961 000	43 548 537	43 268 664	60 654 775	41 005 129	74 490 688
General vehicles	8 995 382	9 950 000	9 665 323	9 264 957	6 210 000	7 660 008	4 340 004
Specialised vehicles	-	8 100 000	7 412 350	6 893 595	14 950 000	9 000 000	8 600 004
Plant & equipment	10 503 808	13 873 100	10 179 800	10 160 199	25 213 400	7 882 008	9 007 692
Computers - hardware/equipment	2 024 764	890 000	1 673 111	2 314 992	3 985 000	840 000	1 689 996
Furniture and other office equipment	281 276	730 800	867 855	493 510	390 500	188 037	182 992
Civic Land and Buildings	-	16 417 100	13 750 098	14 141 411	9 905 875	15 435 076	50 670 000
Other Land	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<u>Agricultural assets</u>	-	-		-	-	-	-
<u>Biological assets</u>	-	-		-	-	-	-
<u>Intangibles</u>	-	2 500 000	2 650 456	1 776 545	300 000	-	2 000 004

Computers - software & programming	-	2 500 000	2 650 456	1 776 545	300 000	-	2 000 004
Total Capital Expenditure on renewal of existing assets	97 404 324	150 512 420	150 325 307	148 479 699	188 726 679	130 498 105	173 880 688
Specialised vehicles	-	8 100 000	7 412 350	6 893 595	14 950 000	9 000 000	8 600 004
Refuse	-	7 000 000	6 177 340	6 177 289	10 000 000	7 800 000	8 000 004
Fire	-	1 100 000	1 235 010	716 306	4 950 000	1 200 000	600 000
* Note: Information for this table may be sourced from MBRR (2009: Table SA34b)							T M.2

APPENDIX O – CAPITAL PROGRAMME BY PROJECT YEAR 2019

Capital Programme by Project:							
Capital Project	Responsible Department	Project Number	Original Budget	Adjustment Budget	Actual	Variance Original Budget %	Variance Adjusted Budget %
A0007257 Replace Lawnmower Tractors	Fleet Management	A0007257	-	-	269 343	0%	0%
A0008006 Repalce Airconditioners at Civic Centre	Property Services	A0008006	-	-	278 364	0%	0%
A0008053: Replace pumps (552/...)	Waste Water Treatment	A0008053	-	-	452 669	0%	0%
A0008061- Replace equipment at Vaalbank WTP (561/...)	Water Treatment	A0008061	-	-	619 348	0%	0%
A0008089- Equipment at Kwaza WWTP (553/...)	Waste Water Treatment	A0008089	-	-	234 560	0%	0%
A0008255 Replace Valves & Other Items Bulk Supply Line: 561	Water Treatment	A0008255	-	-	1 075 227	0%	0%
A0900096- Replace Water Pump (566/...)	Water Distribution	A0900096	-	-	54 800	0%	0%
A1000129- Replace Underwater Pressure Drill (560/...)	Water Distribution	A1000129	-	-	26 000	0%	0%
A1000137- Upgrade Telemetry system (561/...)	Water Treatment	A1000137	-	-	165 374	0%	0%
A1000205- Replace Tools for Cleaning Buildings (555/...)	Property Services	A1000205	-	-	157 725	0%	0%
A1000289- Replace street bins (420/...)	Solid Waste Removal	A1000289	-	-	180 000	0%	0%

A1000298- Replace Sandfilters Kruger Dam (563/...)	Water Treatment	A1000298	-	-	19 200	0%	0%
A1100042 Repalce Machinery & Equipment	Information Technology	A1100042	-	-	8 687	0%	0%
A1100110 Walkbehind Mowers	Fleet Management	A1100110	-	-	60 933	0%	0%
A1100203- Replace Redundant Equipment (550/...)	Sewerage	A1100203	-	-	36 950	0%	0%
A1100207- Replace Plant & Equipment (566/...)	Water Distribution	A1100207	-	-	29 800	0%	0%
A1100216- Replace Plant & Equipment (560/...)	Water Distribution	A1100216	-	-	223 890	0%	0%
A1200084- Replace Plant & Equipment (561/...)	Water Treatment	A1200084	-	-	2 497 370	0%	0%
A1300042 Equipment & Tools	Fleet Management	A1300042	-	-	5 855	0%	0%
A1300061 Replace Air Conditioners at Hendrina	Property Services	A1300061	-	-	144 902	0%	0%
A1500001 Replace ride on Roller	Fleet Management	A1500001	-	-	467 389	0%	0%
A1600033 Repalce Transport Assets	Roads	A1600033	-	-	68 497	0%	0%
A1700038- Upgrade electricity meter at Mhluzi HEDC (555/...)	Property Services	A1700038	-	-	244 000	0%	0%
A1800027 Machinery & Equipment	Licensing and Regulation	A1800027	-	-	30 470	0%	0%
A1900023 Fridges for Water Sampling	Health Services	A1900023	-	-	14 078	0%	0%
A1900058 Biometric Access Control	Information Technology	A1900058	-	-	8 155	0%	0%

A1900093 Replace Equipment Kruger Dam WTP: 563	Water Treatment	A1900093	-	-	256 385	0%	0%
A1900138 Alterations of Offices at Mandla	Property Services	A1900138	-	-	26 724	0%	0%
AA1300042 Equipment & Tools (539/...)	Fleet Management	AA1300042	-	-	33 279	0%	0%
Leased surveillance cameras: 311	Security Services	Leased surveillance cameras: 311	-	-	6 285 681	0%	0%
Leased Vehicles: 310	Police Forces Traffic and Street Parking Control	Leased Vehicles: 310	-	-	2 459 982	0%	0%
P0000001- Backbone Infrastructure & VOIP (122/...)	Information Technology	P0000001	300 000	381 648	-	-100%	-100%
P0000013- Upgrade Old Age Flats (221/...)	Property Services	P0000013	500 000	517 312	517 132	3%	0%
P0000025- Replace Vehicle (300/...)	Licensing and Regulation	P0000025	300 000	354 310	352 999	18%	0%
P0000066 Develop Cemeteries Low Income Areas (505/...)	Cemeteries Funeral Parlours and Crematorium s	P0000066	1 700 000	1 699 269	1 699 269	0%	0%
P0000111-HV Feasi Study Upgrade Sipres S/station (700/...)	Electricity	P0000111	500 000	448 460	448 460	-10%	0%
P0000134- Renovations Mhluzi Stadium Pavillion (530/...)	Sports Grounds and Stadiums	P0000134	2 000 000	1 499 480	1 499 480	-25%	0%
P0000205-Paving & Kerbs Hendrina & Kwaza W1(542/...)	Roads	P0000205	200 000	200 000	197 558	-1%	-1%
P0000211- Replace Jaws Rescue Set (515/...)	Fire Fighting and Protection	P0000211	500 000	391 575	391 575	-22%	0%
P0000218-Roads Kranspoort (543/...)	Roads	P0000218	2 000 000	2 300 000	2 296 496	15%	0%

P0000221- Replace 4x4 veld fire vehicles (515/...)	Fire Fighting and Protection	P0000221	1 100 000	1 235 010	716 306	-35%	-42%
P0007162 Equipment to Monitor Air pollution (400/...)	Health Services	P0007162	1 000 000	899 600	820 392	-18%	-9%
P0007257- Replace Lawnmower Tractors (Sidewalks)- (539/...)	Fleet Management	P0007257	500 000	273 000	-	-100%	-100%
P0007307- Stormwater Kwaza x2 (542/...)	Roads	P0007307	600 000	596 316	596 316	-1%	0%
P0007328- Subsurface Drains Hendrina/Kwaza (542/...)	Roads	P0007328	350 000	350 000	349 125	0%	0%
P0008003-Server New IT Systems (122/...)	Information Technology	P0008003	-	612 854	611 086	0%	0%
P0008006- Replace Airconditioners At Civic Centre (150/...)	Property Services	P0008006	199 600	279 600	-	-100%	-100%
P0008015- Replace vehicles (310/...)	Police Forces Traffic and Street Parking Control	P0008015	1 230 000	1 448 797	1 238 060	1%	-15%
P0008018-New LDV (420/...)	Solid Waste Removal	P0008018	380 000	911 901	911 871	140%	0%
P0008021- Replace motorbikes (460/...)	Informal Settlements	P0008021	600 000	600 000	451 800	-25%	-25%
P0008023- Replace Portable Pump (515/...)	Fire Fighting and Protection	P0008023	-	150 000	150 000	0%	0%
P0008024 Replace Skid Units (515/...)	Fire Fighting and Protection	P0008024	155 000	145 605	129 284	-17%	-11%
P0008035-Roads Middelburg Replace Road Barriers (540/...)	Roads	P0008035	100 000	100 000	99 493	-1%	-1%
P0008049- Sewerage Replace Sewer Lines	Sewerage	P0008049	500 000	1 119 322	1 119 101	124%	0%

M/Burg/Mhluzi (550/...)							
P0008053-Replace Pumps (552/...)	Waste Water Treatment	P0008053	480 000	454 000	215 338	-55%	-53%
P0008055-Install bulk flow meters (560/...)	Water Distribution	P0008055	515 100	219 218	178 319	-65%	-19%
P0008057-Water Distri M/Burg Replace Old Water Pipes (560/..)	Water Distribution	P0008057	1 875 000	33 274	33 273	-98%	0%
P0008061-Replace Equipment Vaakbank WTW (561/...)	Water Treatment	P0008061	675 000	626 000	254 951	-62%	-59%
P0008062-Water Distr Repl Water Pipes Hendrina/Kwaza (566/..)	Water Distribution	P0008062	800 000	800 000	798 990	0%	0%
P0008066-Replace vehicles for water & sewer (575/...)	Fleet Management	P0008066	940 000	940 000	939 569	0%	0%
P0008071- LV Replace Meter Kiosk W13 (700/...)	Electricity	P0008071	200 000	186 791	186 791	-7%	0%
P0008076 - LV Replace LT Overhead Lines - W11 (700/...)	Electricity	P0008076	500 000	497 293	497 293	-1%	0%
P0008077 -MV Ring Main Units at Switching Gear W13 (700/...)	Electricity	P0008077	1 200 000	886 291	886 291	-26%	0%
P0008080-MV Networks HT Links W17 (700/...)	Electricity	P0008080	8 000 000	6 754 998	6 754 998	-16%	0%
P0008089-Replace Equipment Kwaza WWTW (553/...)	Waste Water Treatment	P0008089	300 000	235 000	173 870	-42%	-26%
P0008091 Refurbish Blinkpan WWTW	Sewerage	P0008091	150 000	176 000	174 000	16%	-1%
P0008092 Refurbish Komati WWTW (547/...)	Sewerage	P0008092	200 000	200 000	179 675	-10%	-10%

P0008108- Replacement LDV'S (750/...)	Fleet Management	P0008108	610 000	723 628	723 628	19%	0%
P0008109- Replace Cherry Picker (750/...)	Fleet Management	P0008109	1 500 000	1 151 438	1 151 437	-23%	0%
P0008140- Stormwater Villages (543/...)	Roads	P0008140	500 000	500 000	499 737	0%	0%
P0008143- Subsurface Drains Mhluzi/Middelburg (540/...)	Roads	P0008143	750 000	750 000	749 974	0%	0%
P0008144-Paving & Kerbs Villages & Rural W4(543/...)	Roads	P0008144	200 000	200 000	197 977	-1%	-1%
P0008145- Replace Paving & Kerbs (540/...)	Roads	P0008145	250 000	250 000	249 921	0%	0%
P0008147 - Roads New Taxi Laybys W1 (540/...)	Roads	P0008147	100 000	100 000	99 273	-1%	-1%
P0008157- Communication to External Facilities (122/...)	Information Technology	P0008157	350 000	325 000	-	-100%	-100%
P0008163-Water Distr Repl Water Meters Hendrina/Kwaza (566/...	Water Distribution	P0008163	200 000	200 000	199 468	0%	0%
P0008170 -HV Subs Upgrade Gholfsig Substation W14 (700/...)	Electricity	P0008170	500 000	519 120	519 120	4%	0%
P0008184- Sewerage Connections (551/...)	Sewerage	P0008184	100 000	150 000	141 689	42%	-6%
P0008189 - LV Electrical Connections Prepaid (710/...)	Electricity	P0008189	1 700 000	1 569 776	1 489 195	-12%	-5%
P0008190-MV Networks Bulk Connections Ward 23 (700/...)	Electricity	P0008190	200 000	-	-	-100%	0%
P0008192 Purchase Library Books (140/...)	Libraries and Archives	P0008192	450 000	750 000	749 725	67%	0%
P0008197- Computer Systems (122/...)	Information Technology	P0008197	550 000	582 387	1 251 661	128%	115%

P0008198-Renewal Printers (122/...)	Information Technology	P0008198	30 000	80 000	79 775	166%	0%
P0008199-Scanners (122/...)	Information Technology	P0008199	150 000	88 748	73 749	-51%	-17%
P0008201-New water connections (565/...)	Water Distribution	P0008201	872 020	1 272 020	1 150 702	32%	-10%
P0008202 Portable Guard House (311/...)	Security Services	P0008202	40 000	38 000	38 000	-5%	0%
P0008204-LT Overhead Lines Hendrina (700/...)	Electricity	P0008204	500 000	498 162	498 162	0%	0%
P0008217 Upgrad Library Facilities (140/...)	Libraries and Archives	P0008217	250 000	215 178	215 178	-14%	0%
P0008219-Roads Hendrina W3(542/...)	Roads	P0008219	2 200 000	2 196 839	2 196 838	0%	0%
P0008221 Roads Slipway Right Turn (540/...)	Roads	P0008221	500 000	498 600	498 600	0%	0%
P0008223 -HV Feasibility Study Verdoorn S/station (700/...)	Electricity	P0008223	500 000	555 548	555 547	11%	0%
P0008236 Rural Sanitation (547/...)	Sewerage	P0008236	860 000	999 981	999 980	16%	0%
P0008255 Replace Valves & Other Items Bulk Supply Line: 561	Water Treatment	P0008255	550 000	1 087 000	-	-100%	-100%
P0008256-Water Villages Water Services Rural Areas (567/...)	Water Distribution	P0008256	200 000	340 305	339 392	70%	0%
P0008275-Electrical Connections Bulk (710/...)	Electricity	P0008275	400 000	638 814	587 169	47%	-8%
P0008300-Replace Furniture & Office Equipment (310/...)	Police Forces Traffic and Street Parking Control	P0008300	15 000	21 210	12 158	-19%	-43%
P0008314-Furniture & office equipment (515/...)	Fire Fighting and Protection	P0008314	25 000	23 495	2 169	-91%	-91%
P0008353 - LV Replace LT Overhead Lines - W13 (700/...)	Electricity	P0008353	500 000	495 769	495 769	-1%	0%

P0008364 - Roads New Taxi Laybys W2 (540/...)	Roads	P0008364	100 000	100 000	99 273	-1%	-1%
P0008365 - Roads New Taxi Laybys W25 (540/...)	Roads	P0008365	100 000	100 000	99 273	-1%	-1%
P0008368 - MV Replace Mini Substations W11 (700/...)	Electricity	P0008368	1 200 000	595 903	595 902	-50%	0%
P0008371 - MV Replace Mini Substations W21 (700/...)	Electricity	P0008371	500 000	595 904	595 902	19%	0%
P0008372 - Mv replace Mini Substations W23 (700/...)	Electricity	P0008372	500 000	595 903	595 902	19%	0%
P0008373 - MV Replace Mini Substations W17 (700/...)	Electricity	P0008373	500 000	595 903	595 902	19%	0%
P0008375 - MV Replace Mini Substations W10 (700/...)	Electricity	P0008375	500 000	595 904	595 902	19%	0%
P0008378 - MV Replace Mini Substations W3 (700/...)	Electricity	P0008378	600 000	172 572	172 572	-71%	0%
P0008382 - LV Electrical Connections Bulk Whole Mun (710/...)	Electricity	P0008382	113 000	4 186	4 186	-96%	0%
P0900063- Replace Boskrans WWTW Equipment (552/...)	Waste Water Treatment	P0900063	5 100 000	-	-	-100%	0%
P0900064 Brushcutters & Chainsaws	Community Parks (including Nurseries)	P0900064	185 000	185 000	173 870	-6%	-6%
P0900096- Replace Water Pump (566/...)	Water Distribution	P0900096	90 000	103 200	-	-100%	-100%
P0900131 Furniture & Office Equipment (141/...)	Human Resources	P0900131	15 500	16 300	6 258	-60%	-62%
P0900166 After Hour Vending	Finance	P0900166	80 000	80 000	68 687	-14%	-14%

Equipment (205/...)							
P0900181- Furniture & Office Equipment Halls (161/...)	Community Halls and Facilities	P0900181	200 000	200 000	142 020	-29%	-29%
P0900206-New Roll-On Roll-Off Containers (420/...)	Solid Waste Removal	P0900206	550 000	460 000	460 000	-16%	0%
P0900212 -Roads Middelburg Reseal Roads M/burg W17 (540/...)	Roads	P0900212	400 000	400 000	399 943	0%	0%
P0900244- Upgrade Boskrans Sewer Plant (552/...)	Waste Water Treatment	P0900244	2 500 000	3 505 921	3 505 920	40%	0%
P0900261 -Roads Middelburg Reseal Roads M/burg W20 (540/...)	Roads	P0900261	500 000	493 748	493 747	-1%	0%
P0900262 -Roads Middelburg Reseal Roads M/burg W21 (540/...)	Roads	P0900262	1 000 000	1 000 000	999 912	0%	0%
P0900263 -Roads Middelburg Reseal Roads M/burg W15 (540/...)	Roads	P0900263	1 200 000	1 200 000	1 199 646	0%	0%
P0900264 -Roads Middelburg Reseal Roads M/burg W14 (540/...)	Roads	P0900264	1 000 000	993 050	993 041	-1%	0%
P0900265 -Roads Middelburg Reseal Roads M/burg W13 (540/...)	Roads	P0900265	1 200 000	1 199 300	1 199 283	0%	0%
P0900266 -Roads Middelburg Reseal Roads M/burg W12 (540/...)	Roads	P0900266	1 000 000	988 499	979 597	-2%	-1%
P0900267 -Roads Middelburg Reseal Roads M/burg W11 (540/...)	Roads	P0900267	1 200 000	1 227 523	1 227 374	2%	0%
P0900268 -Roads Middelburg Reseal Roads M/burg W10 (540/...)	Roads	P0900268	500 000	500 000	499 781	0%	0%
P0900269 - Roads Middelburg Reseal Roads M/burg W8 (540/...)	Roads	P0900269	500 000	500 000	499 602	0%	0%

P0900270 -Roads Middelburg Reseal Roads M/burg W16 (540/...)	Roads	P0900270	500 000	498 181	498 181	0%	0%
P0900271 -Roads Middelburg Reseal Roads M/burg W22 (540/...)	Roads	P0900271	500 000	499 700	499 699	0%	0%
P0900272 -Roads Middelburg Reseal Roads M/burg W23 (540/...)	Roads	P0900272	1 100 000	1 100 000	1 099 465	0%	0%
P0900273 -Roads Middelburg Reseal Roads M/burg W25 (540/...)	Roads	P0900273	600 000	600 000	597 963	0%	0%
P1000004 Replace Vehicles (539/...)	Fleet Management	P1000004	780 000	824 000	793 371	2%	-4%
P1000036 Bowls Machine (530/...)	Sports Grounds and Stadiums	P1000036	80 000	80 000	55 195	-31%	-31%
P1000076- Stormwater Middelburg/Mhluzi W27 (540/...)	Roads	P1000076	100 000	-	-	-100%	0%
P1000077- Stormwater Middelburg/Mhluzi W23 (540/...)	Roads	P1000077	500 000	500 000	499 456	0%	0%
P1000078- Stormwater Middelburg/Mhluzi W25 (540/...)	Roads	P1000078	500 000	-	-	-100%	0%
P1000080- Replace 1.75 Cub Meter Container (420/...)	Solid Waste Removal	P1000080	210 000	210 000	210 000	0%	0%
P1000097-Edge Beams- Primary/Secondary Routes (540/...)	Roads	P1000097	250 000	250 000	249 736	0%	0%
P1000107- Stormwater Kranspoort (540/...)	Roads	P1000107	300 000	-	-	-100%	0%
P1000118-Bulk Filing Cabinets (120/...)	Administrative and Corporate Support	P1000118	400 000	307 138	287 938	-28%	-6%
P1000129- Replace Underwater	Water Distribution	P1000129	35 000	26 000	-	-100%	-100%

Pressure Drill (560/...)							
P1000131-Mine Water project Woestalleen Hendrina ppln (566/...)	Water Distribution	P1000131	250 000	135 364	135 364	-46%	0%
P1000132-Water Distr M/Burg Repl Old Water Meters (560/...)	Water Distribution	P1000132	482 000	899 736	717 200	49%	-20%
P1000133-Water Replace Water Meters Eskom Towns (567/...)	Water Distribution	P1000133	175 000	60 000	59 517	-66%	-1%
P1000137-Upgrade Telemetry system (561/...)	Water Treatment	P1000137	200 000	190 182	-	-100%	-100%
P1000150-Stormwater Hendrina (542/...)	Roads	P1000150	660 000	653 686	653 432	-1%	0%
P1000155-Replace Furniture & Office Equipment (120/...)	Administrative and Corporate Support	P1000155	50 000	142 062	141 937	184%	0%
P1000173-LV Networks Electrification Kwaza x8 W3 (700/...)	Electricity	P1000173	-	-	-	0%	0%
P1000193-Projector & Screen (122/...)	Information Technology	P1000193	-	7 000	-	0%	-100%
P1000205-Replace Tools for Cleaning Buildings (555/...)	Property Services	P1000205	190 700	190 700	-	-100%	-100%
P1000207-Replace Fences at Reservoirs (561/...)	Water Treatment	P1000207	1 500 000	1 500 000	1 487 639	-1%	-1%
P1000277-Replace Furniture & Equipment (700/...)	Electricity	P1000277	30 000	30 000	29 234	-3%	-3%
P1000278-Fencing Outdoor Equipment (700/...)	Electricity	P1000278	100 000	85 147	85 147	-15%	0%
P1000282-Replace Furniture & Office	Finance	P1000282	80 000	142 500	88 610	11%	-38%

Equipment (200/...)							
P1000286- Replace Furniture & Office Equipment (300/...)	Licensing and Regulation	P1000286	20 000	18 388	18 388	-8%	0%
P1000289- Replace Street Bins (420/...)	Solid Waste Removal	P1000289	180 000	180 000	-	-100%	-100%
P1000298- Replace Sandfilters Kruger Dam (563/...)	Water Treatment	P1000298	-	19 500	-	0%	-100%
P1000299- Water Distrib Replace Pipes Villages (567/...)	Water Distribution	P1000299	150 000	185 000	184 973	23%	0%
P1000301- Disaster Management Workstations/Equipment (515/...)	Fire Fighting and Protection	P1000301	150 000	-	-	-100%	0%
P1000309- Feasibility Study Upgrade lang S/station (700/...)	Electricity	P1000309	500 000	323 320	323 320	-35%	0%
P1100014- Replace Tools & Equipment (310/...)	Police Forces Traffic and Street Parking Control	P1100014	15 300	15 300	12 174	-20%	-20%
P1100042- Replace Furniture & Office Equipment (122/...)	Information Technology	P1100042	50 000	18 600	8 261	-83%	-56%
P1100046-6m3 Tipper truck (420/...)	Solid Waste Removal	P1100046	1 250 000	1 137 550	1 137 550	-9%	0%
P1100056: Upgrade Offices at Mechanical Workshops: 554	Property Services	P1100056	3 967 500	3 250 188	3 250 183	-18%	0%
P1100089- Subsurface Drainage Villages (543/...)	Roads	P1100089	350 000	350 000	348 595	0%	0%
P1100097 Replace TLB (539/...)	Fleet Management	P1100097	950 000	808 000	807 600	-15%	0%
P1100098-Roads Presidentsrus (543/...)	Roads	P1100098	2 500 000	2 492 185	2 492 185	0%	0%

P1100100- Stormwater Presidentsrus (543/...)	Roads	P1100100	600 000	597 454	597 454	0%	0%
P1100108 Replace Tractors (539/...)	Fleet Management	P1100108	350 000	675 000	674 000	93%	0%
P1100110 Walkbehind Mowers	Fleet Management	P1100110	63 000	63 000	-	-100%	-100%
P1100116 - Re- design & Upgrade Garden Civic Centre (533/...)	Community Parks (including Nurseries)	P1100116	500 000	500 000	499 998	0%	0%
P1100174- Replace Equipment (700/...)	Electricity	P1100174	240 000	240 000	239 300	0%	0%
P1100199- Replace Fire Equipment (515/...)	Fire Fighting and Protection	P1100199	180 000	180 000	180 000	0%	0%
P1100203- Replace Redundant Equipment (550/...)	Sewerage	P1100203	37 000	37 000	-	-100%	-100%
P1100207- Replace Plant & Equipment (566/...)	Water Distribution	P1100207	34 000	29 800	-	-100%	-100%
P1100216- Replace Plant & Equipment (560/...)	Water Distribution	P1100216	60 000	260 000	-	-100%	-100%
P1200006- Replace Furniture & Equipment (108/...)	Governance Function	P1200006	-	10 000	7 380	0%	-26%
P1200014- Instruments & Tools for ICT (122/...)	Information Technology	P1200014	10 000	9 750	16 750	68%	72%
P1200016- Renewal Laptops (122/...)	Information Technology	P1200016	150 000	237 870	212 470	42%	-11%
P1200019- Replace 2 Way Radios (122/...)	Information Technology	P1200019	80 000	19 400	19 400	-76%	0%
P1200046-20.5m3 Refuse compactor (420/...)	Solid Waste Removal	P1200046	7 000 000	6 177 340	6 177 289	-12%	0%

P1200052-New Skip Containers (420/...)	Solid Waste Removal	P1200052	215 000	590 351	590 312	175%	0%
P1200054-Stormwater Industrial Park x18 (540/...)	Roads	P1200054	1 000 000	971 200	971 175	-3%	0%
P1200056-Roads Industrial Park x18 (540/...)	Roads	P1200056	2 600 000	2 248 348	2 248 348	-14%	0%
P1200082-Upgrade Pipeline Vaalbank & Skietbaan (560/...)	Water Distribution	P1200082	10 000 000	20 123 185	20 109 185	101%	0%
P1200084-Replace Plant & Equipment (561/...)	Water Treatment	P1200084	-	2 497 636	-	0%	-100%
P1200092 Field Marking Equipment (530/...)	Sports Grounds and Stadiums	P1200092	45 000	45 000	40 000	-11%	-11%
P1200100-LV Networks Replace Stolen Services (700/...)	Electricity	P1200100	200 000	60 355	60 355	-70%	0%
P1200101 ASCO LV Cables (700/...)	Electricity	P1200101	600 000	833 830	833 830	39%	0%
P1200102 - MV Replace Stolen Services (700/...)	Electricity	P1200102	-	-	-	0%	0%
P1200118 - Roads & Stormwater Low Income Areas W28 (540/...)	Roads	P1200118	2 100 000	2 099 490	2 099 490	0%	0%
P1200133 Alcohol Testing Equipment (310/...)	Police Forces Traffic and Street Parking Control	P1200133	180 000	172 600	172 075	-4%	0%
P1200136-LV Highmasts Low income areas W2 (731/...)	Street Lighting and Signal Systems	P1200136	700 000	716 809	716 809	2%	0%
P1200137-LV Highmasts Low Income Areas W24 (731/...)	Street Lighting and Signal Systems	P1200137	350 000	350 642	350 642	0%	0%
P1200138-LV Highmasts Low Income Areas W25 (731/...)	Street Lighting and Signal Systems	P1200138	700 000	716 809	716 809	2%	0%
P1200139-LV Highmasts Low	Street Lighting and	P1200139	700 000	1 223 519	1 223 519	75%	0%

Income Areas W28 (731/...)	Signal Systems						
P1200140-LV Highmasts Low income areas W18 (731/...)	Street Lighting and Signal Systems	P1200140	700 000	445 484	445 484	-36%	0%
P1200141-LV Highmasts Low income areas W20 (731/...)	Street Lighting and Signal Systems	P1200141	700 000	584 000	584 000	-17%	0%
P1200142- LV Highmasts Low income areas W19: 731	Street Lighting and Signal Systems	P1200142	350 000	1 177 589	1 177 587	236%	0%
P1200146 - Roads & Stormwater Low Income Areas W6 (540/...)	Roads	P1200146	1 500 000	10 558 655	10 558 655	604%	0%
P1200147 - Roads & Stormwater Low Income Areas W2 (540/...)	Roads	P1200147	700 000	699 388	699 388	0%	0%
P1200148 - Roads & Stormwater Low Income Areas W1 (540/...)	Roads	P1200148	2 100 000	2 099 626	2 099 626	0%	0%
P1200155 - MV Replace Cables W13 (700/...)	Electricity	P1200155	8 361 920	9 779 437	9 723 551	16%	-1%
P1200156 - MV Replace Cables W20 (700/...)	Electricity	P1200156	-	4 683 358	4 683 357	0%	0%
P1200157 - MV Replace Cables W11 (700/...)	Electricity	P1200157	7 852 500	11 732 772	11 602 114	48%	-1%
P1200158- Roads & Stormwater Low Income Areas W23 (540/...)	Roads	P1200158	4 241 000	4 240 245	4 240 245	0%	0%
P1300012-MV Networks Electrification Newtown W27 (700/...)	Electricity	P1300012	3 860 004	-	-	-100%	0%
P1300042 Equipment & Tools (539/...)	Fleet Management	P1300042	54 600	54 600	-	-100%	-100%
P1300047- Sanitation for Newtown X1A (550/...)	Sewerage	P1300047	2 500 000	-	-	-100%	0%
P1300061- Replace Air Conditioners at	Property Services	P1300061	150 000	150 000	-	-100%	-100%

Hendrina/Kwaza (154/...)							
P1300062-MV Networks Elec Newtown proclaimed W27 (700/...)	Electricity	P1300062	4 396 500	1 563 638	1 563 638	-64%	0%
P1300071-New Equipment (310/...)	Police Forces Traffic and Street Parking Control	P1300071	-	-	12 542	0%	0%
P1300091-Alarm System (200/...)	Finance	P1300091	7 500	-	-	-100%	0%
P1300095 LV Networks Electrification Newtown W27 (700/...)	Electricity	P1300095	-	-	-	0%	0%
P1400024 - LV Mhluzi Cables W18 (700/...)	Electricity	P1400024	400 000	459 751	459 624	15%	0%
P1400025- Replace 88KV Cable (700/...)	Electricity	P1400025	500 000	-	-	-100%	0%
P1400030- Upgrade Doornkop Substation (700/...)	Electricity	P1400030	500 000	334 929	334 929	-33%	0%
P1400057-Sealing of Roof (153/...)	Property Services	P1400057	-	953 313	58 500	0%	-94%
P1400062- Replace Internal Fencing Service Centre (554/...)	Property Services	P1400062	2 500 000	2 425 000	2 357 731	-6%	-3%
P1400064- Electrical Installation at Iraq (555/...)	Property Services	P1400064	500 000	499 000	495 406	-1%	-1%
P1400067-New MPCC Somaphepha (161/...)	Community Halls and Facilities	P1400067	10 000 000	11 000 000	11 000 000	10%	0%
P1400069-New MPCC Rockdale (161/...)	Community Halls and Facilities	P1400069	500 000	500 000	499 732	0%	0%
P1400071- Upgrade Taxi Ranks Middelburg (557/...)	Taxi Ranks	P1400071	1 500 000	1 501 000	1 411 018	-6%	-6%
P1400085-Roads & Stormwater Node D (540/...)	Roads	P1400085	5 500 000	5 500 000	5 499 073	0%	0%

P1400090: Shelves for the pound: 310	Police Forces Traffic and Street Parking Control	P1400090	-	180 000	171 008	0%	-5%
P1400090: Shelves for the pound (310) (Incorrect)	Police Forces Traffic and Street Parking Control	P1400090R	180 000	-	-	-100%	0%
P1400115- Replace vehicles for roads (575/...)	Fleet Management	P1400115	940 000	729 600	725 600	-23%	-1%
P1400120-Vehicle for Records (120/...)	Administrative and Corporate Support	P1400120	300 000	330 000	252 105	-16%	-24%
P1500001- Replace Ride-on Roller (575/...)	Fleet Management	P1500001	400 000	467 500	-	-100%	-100%
P1500031- Township development Somaphepha (502/...)	Town Planning Building Regulations and Enforcement and City Engineer	P1500031	-	19 872	19 872	0%	0%
P1500040 Digital Monitoring Measures:311	Security Services	P1500040	2 500 000	2 500 000	2 499 310	0%	0%
P1500050-Bulk Filing Cabinets Service Centre (200/...)	Finance	P1500050	200 000	145 000	-	-100%	-100%
P1500053-Halls Generator (161/...)	Community Halls and Facilities	P1500053	800 000	797 000	-	-100%	-100%
P1500058- Generator at Mhluzi Office (151/...)	Property Services	P1500058	850 000	850 000	-	-100%	-100%
P1500067 Video Camera (121/...)	Marketing Customer Relations Publicity and Media Co-ordination	P1500067	-	-	700	0%	0%
P1500069-Water Distr Replace Water Pipes Mhluzi (560/...)	Water Distribution	P1500069	5 000 000	371 121	358 380	-93%	-3%
P1500089- Upgrade Waste	Solid Waste Removal	P1500089	5 000 000	6 200 000	6 200 000	24%	0%

Transfer Station Hendrina (422/...)							
P1600014- Shelves at SCM (230/...)	Supply Chain Management	P1600014	60 000	60 000	59 194	-1%	-1%
P1600023- Replace Garage Doors at Fire Station (515/...)	Fire Fighting and Protection	P1600023	300 000	294 000	294 000	-2%	0%
P1600031- Replace Kerb Inlets Middelburg/Mhluzi W14 (540/...)	Roads	P1600031	20 000	-	-	-100%	0%
P1600033- Replacement Machinery & Equipment (540/...)	Roads	P1600033	73 500	73 500	-	-100%	-100%
P1600037- Replace Kerb Inlets Eskom Towns (543/...)	Roads	P1600037	200 000	200 000	199 416	0%	0%
P1600041- Construction of reservoir at Kwaza x9 (571/...)	Water Treatment	P1600041	4 400 000	1 557 503	1 557 503	-65%	0%
P1600048- Replace Roofing at Mhluzi HEDC (555/...)	Property Services	P1600048	1 100 000	1 100 000	-1	-100%	-100%
P1600054- Upgrade Buildings Krugerdam Water Works (563/...)	Water Treatment	P1600054	550 000	550 000	547 472	0%	0%
P1600056-New Storage Reservoir in Pullenshope	Water Distribution	P1600056	500 000	500 000	500 000	0%	0%
P1600057-New Storage Reservoir in Rietkuil (567/...)	Water Distribution	P1600057	4 250 000	4 481 198	4 371 190	3%	-2%
P1600063- Replace Stolen Services (Streetlights) (700/...)	Electricity	P1600063	100 000	16 376	16 375	-84%	0%
P1600072- Replace Kerb Inlets Middelburg/Mhluzi W12 (540/...)	Roads	P1600072	60 000	60 000	59 927	0%	0%
P1600073- Replace Kerb Inlets	Roads	P1600073	40 000	60 000	59 926	50%	0%

Middelburg/Mhluzi W14 (540/...)							
P1600074- Replace Kerb Inlets Middelburg/Mhluzi W20 (540/...)	Roads	P1600074	40 000	40 000	39 893	0%	0%
P1600075- Replace Kerb Inlets Middelburg/Mhluzi W23 (540/...)	Roads	P1600075	40 000	40 000	39 894	0%	0%
P1600076- Replace Kerb Inlets Middelburg/Mhluzi W24 (540/...)	Roads	P1600076	40 000	40 000	39 894	0%	0%
P1600077- Replace Kerb Inlets Middelburg/Mhluzi W17 (540/...)	Roads	P1600077	60 000	-	-	-100%	0%
P1600078- Replace Kerb Inlets Middelburg/Mhluzi W13 (540/...)	Roads	P1600078	40 000	40 000	39 894	0%	0%
P1700004- Community Halls Reconstruct Stage Floors (161/...)	Community Halls and Facilities	P1700004	600 000	603 000	601 740	0%	0%
P1700005- Replace Doors & Frames Community Halls (161/...)	Community Halls and Facilities	P1700005	550 000	550 000	524 010	-5%	-5%
P1700014- Township Establishment Rockdale North (502/...)	Town Planning Building Regulations and Enforcement and City Engineer	P1700014	-	39 116	-	0%	-100%
P1700020- Upgrade Hendrina Cosmos Sport- (530/...)	Sports Grounds and Stadiums	P1700020	700 000	700 000	699 998	0%	0%
P1700031-Sewer Network Kwaza X 9 (550/...)	Sewerage	P1700031	600 000	-	-	-100%	0%
P1700032- Sewerage	Sewerage	P1700032	-	1 000 000	999 445	0%	0%

Network X 33 (550/...)							
P1700035- Boskrans WWTW Phase 2 (552/...)	Waste Water Treatment	P1700035	30 000 000	12 111 444	12 111 383	-60%	0%
P1700038- Upgrade electricity meter at Mhluzi HEDC (555/...)	Property Services	P1700038	1 400 000	280 600	-	-100%	-100%
P1700043-Water network M/burg x33 (560/...)	Water Distribution	P1700043	250 000	1 232 012	1 230 108	392%	0%
P1700049-Water network Kwaza x9 (566/...)	Water Distribution	P1700049	600 000	-	-	-100%	0%
P1700053 - MV Replace Faulty Equipment (700/...)	Electricity	P1700053	4 925 000	4 777 970	4 777 969	-3%	0%
P1700055- Electrification Kwaza x9 counter funding (700/...)	Electricity	P1700055	500 000	498 153	498 153	0%	0%
P1800002- Upgrade Kwaza Taxi Rank Ablutions (410/...)	Public Toilets	P1800002	500 000	500 000	437 396	-13%	-13%
P1800004- Licensing Reseal Testing Station Grounds (300/...)	Licensing and Regulation	P1800004	450 000	450 000	449 533	0%	0%
P1800008- Renovate Traffic Storage Facility (554/...)	Property Services	P1800008	400 000	-	-	-100%	0%
P1800015- Replace aluminium windows (150/...)	Property Services	P1800015	300 000	300 000	269 423	-10%	-10%
P1800016-Fence at Civic Centre (150/...)	Property Services	P1800016	1 400 000	-	-	-100%	0%
P1800024-New intake substation W3 (700/...)	Electricity	P1800024	1 296 500	-	-	-100%	0%
P1800027- Furniture & Office Equipment (300/...)	Licensing and Regulation	P1800027	32 000	32 000	-	-100%	-100%
P1800030- Palisade Gate Dennesig Waste Transf Station (422/)	Solid Waste Removal	P1800030	500 000	527 860	527 853	6%	0%

P1800044 Alarm System at Licensing Offices (300/...)	Licensing and Regulation	P1800044	15 000	15 000	-	-100%	-100%
P1800047 Replace Braking System Roller (300/...)	Licensing and Regulation	P1800047	320 000	400 000	47 988	-85%	-88%
P1800048 Upgrade Mafred Park (533/...)	Community Parks (including Nurseries)	P1800048	800 000	800 000	800 000	0%	0%
P1800061- Upgrade Nasaret Stadium (530)	Sports Grounds and Stadiums	P1800061	2 000 000	2 000 000	1 922 330	-4%	-4%
P1800073- replace Temba Senamela Stadium Courts (530/...)	Sports Grounds and Stadiums	P1800073	400 000	400 000	400 000	0%	0%
P1800074-Traffic Signals Control & Synchronization (310/...)	Police Forces Traffic and Street Parking Control	P1800074	400 000	500 000	384 805	-4%	-23%
P1800078-Outfall Sewer Lines from Middelburg (550/	Sewerage	P1800078	2 000 000	900 000	900 000	-55%	0%
P1800080-Rockdale North Electrification W6 (700/...)	Electricity	P1800080	-	1 396 769	1 396 769	0%	0%
P1800081-Rockdale North Electrification (C/F) W6 (700)	Electricity	P1800081	500 000	7 345 402	6 687 110	1237%	-9%
P1800086-Stormwater Mhluzi W21(540/...)	Roads	P1800086	1 000 000	999 851	999 851	0%	0%
P1800088-MV Switching station Newtown W17 (700/...)	Electricity	P1800088	5 040 000	4 333 203	4 333 203	-14%	0%
P1800105 Re-instatement of raw water supply line-bulk (566)	Water Distribution	P1800105	-	-	-	0%	0%
P1800106 Refurbish Hendrina WTW pumpstation (571)	Water Treatment	P1800106	-	-	-	0%	0%
P1800107 New Furniture and equipment (200/..)	Finance	P1800107	-	-	144 355	0%	0%

P1800108: New water Connections RDP Newtown W17: 560	Water Distribution	P1800108	480 000	440 000	204 485	-57%	-54%
P1800113: Insurance Assets: Machinery & Equipment: 250	Finance	P1800113	-	-	44 582	0%	0%
P1900001 New MPCC Kwazamokuhle (161)	Community Halls and Facilities	P1900001	500 000	600 000	600 000	20%	0%
P1900002 New playing equipment Ward 23: 533	Community Parks (including Nurseries)	P1900002	300 000	452 900	452 898	51%	0%
P1900003 Develop Park Kwazamokuhle (533)	Community Parks (including Nurseries)	P1900003	900 000	900 000	900 000	0%	0%
P1900004 Develop Park Newtown W27 (533)	Community Parks (including Nurseries)	P1900004	900 000	900 000	900 000	0%	0%
P1900006 Develop Park 2544 Gholfsig W14 (533)	Community Parks (including Nurseries)	P1900006	400 000	400 000	399 997	0%	0%
P1900008 Develop park erf 3882/Behind Mhl pool (533)	Community Parks (including Nurseries)	P1900008	200 000	200 000	200 000	0%	0%
P1900010 MV Networks Electrification Kwaza x8 W3 (700)	Electricity	P1900010	4 603 500	1 994 020	1 994 020	-57%	0%
P1900012 Hazardous Building Electrical Services (700)	Electricity	P1900012	1 000 000	999 998	999 998	0%	0%
P1900013 HV Substation New Middelburg South intake W11(700)	Electricity	P1900013	500 000	146 456	146 456	-71%	0%
P1900014 MV Networks Electrification Kwaza x8 W3 (700/...	Electricity	P1900014	4 603 500	-	-	-100%	0%
P1900015 MV Networks Electrification Node D Light Indust W14 (700)	Electricity	P1900015	700 000	1 027 086	1 027 086	47%	0%

P1900016 HV Substation New intake Rockdale/RondeboschW6(700)	Electricity	P1900016	800 000	800 000	800 000	0%	0%
P1900017 LV Networks Replace Stolen Services (700/...)	Electricity	P1900017	100 000	-	-	-100%	0%
P1900018 MV Networks Replace primary cable Ngkwako (700)	Electricity	P1900018	500 000	365 255	365 255	-27%	0%
P1900019: MV Switching Station Aerorand W11:700	Electricity	P1900019	600 000	597 730	597 730	0%	0%
P1900021 New workstations control centre (Furniture) (515)	Fire Fighting and Protection	P1900021	120 000	115 000	115 000	-4%	0%
P1900022 Vehicle Call Information Units (515)	Fire Fighting and Protection	P1900022	125 000	109 415	-	-100%	-100%
P1900023 Fridge for Water Sampling (400/...)	Health Services	P1900023	5 000	15 000	-	-100%	-100%
P1900024 Vehicle for Speaker (102/...)	Mayor and Council	P1900024	700 000	725 000	696 086	-1%	-4%
P1900025 Traffic Calming Measures (310/...)	Police Forces Traffic and Street Parking Control	P1900025	65 000	58 560	58 560	-10%	0%
P1900026 Traffic Calming Measures Ward 2 (310/...)	Police Forces Traffic and Street Parking Control	P1900026	60 000	59 214	59 214	-1%	0%
P1900027 Traffic Calming Measures Ward 3 (310/...)	Police Forces Traffic and Street Parking Control	P1900027	65 000	61 500	61 500	-5%	0%
P1900028 Traffic Calming Measures Ward 5 (310/...)	Police Forces Traffic and Street Parking Control	P1900028	80 000	77 160	77 160	-4%	0%
P1900029 Traffic Calming Measures Ward 23 (310/...)	Police Forces Traffic and Street	P1900029	60 000	79 266	78 892	31%	0%

	Parking Control						
P1900030 Traffic Calming Measures Ward 10 (310/...)	Police Forces Traffic and Street Parking Control	P1900030	60 000	59 220	59 220	-1%	0%
P1900031 Traffic Calming Measures Ward 11 (310/...)	Police Forces Traffic and Street Parking Control	P1900031	60 000	57 540	57 540	-4%	0%
P1900032 Traffic Calming Measures Ward 12 (310/...)	Police Forces Traffic and Street Parking Control	P1900032	60 000	57 540	57 540	-4%	0%
P1900034 New 240L Wheelie Bins (420/...)	Solid Waste Removal	P1900034	5 600 000	6 831 900	6 830 460	22%	0%
P1900035 New Front End Loader (420/...)	Solid Waste Removal	P1900035	2 400 000	2 391 700	2 391 687	0%	0%
P1900036 Waterborne Sewerage System W9 Somaphepha (547/...)	Sewerage	P1900036	800 000	354 353	-	-100%	-100%
P1900037 Sewerage Development Rondebosch Ward (550/...)	Sewerage	P1900037	600 000	-	-	-100%	0%
P1900038 New Sewer Network Hendrina Ext 3 W Hend (546/...)	Sewerage	P1900038	1 200 000	-	-	-100%	0%
P1900039 New playing equipment Ward 18: 533	Community Parks (including Nurseries)	P1900039	315 000	315 000	315 000	0%	0%
P1900040 Basic Sport Low Income Areas Ward 27 (530/...)	Sports Grounds and Stadiums	P1900040	900 000	899 997	899 997	0%	0%
P1900041 Basic Sport Low Income Areas Ward Kwaza (530/...)	Sports Grounds and Stadiums	P1900041	900 000	900 233	900 233	0%	0%
P1900042 Basic Sport Low Income Areas Ward 11 (530/...)	Sports Grounds and Stadiums	P1900042	700 000	700 000	699 999	0%	0%

P1900043 Computer Equip UPS (122/...)	Information Technology	P1900043	120 000	94 724	94 724	-21%	0%
P1900044 Stormwater Middelburg/Mhluzi W25 (540/...)	Roads	P1900044	350 000	850 000	849 671	143%	0%
P1900045 Stormwater Middelburg/Mhluzi Ward 27 (540/...)	Roads	P1900045	350 000	450 000	449 829	29%	0%
P1900046 Water Connections RDP Ward hendrina: 566	Water Distribution	P1900046	300 000	-	-	-100%	0%
P1900047 Fence at parks W11 (533)	Community Parks (including Nurseries)	P1900047	350 000	350 000	350 000	0%	0%
P1900048 Car Ports at Civic Centre (150/...)	Property Services	P1900048	1 100 000	1 756 175	1 456 026	32%	-17%
P1900049 Replace Fence Mhluzi Post Office (151/...)	Property Services	P1900049	200 000	143 825	143 825	-28%	0%
P1900050 Upgrade Ablution Nasaret Cemetery Ward 8 (505/...)	Cemeteries Funeral Parlours and Crematorium s	P1900050	350 000	350 000	333 715	-5%	-5%
P1900051 Upgrade Elec Adelaide Thambo MPCC (161/...)	Community Halls and Facilities	P1900051	2 900 000	-	2 537 124	-13%	0%
P1900052 Upgrade Buildings Boskrans WWTW (552/...)	Waste Water Treatment	P1900052	900 000	970 000	964 384	7%	-1%
P1900053 Upgrade Ablution Facilities M/Burg Dam W10(530/...)	Sports Grounds and Stadiums	P1900053	600 000	600 000	591 977	-1%	-1%
P1900054: Replace Petrol Pump Station Canopy: 230	Supply Chain Management	P1900054	600 000	-	-	-100%	0%
P1900055 Telephone & Call Management Systems Ward Whole: 122	Information Technology	P1900055	440 000	-	137 611	-69%	0%

P1900056 Server Room Fire Detection 122	Information Technology	P1900056	800 000	676 544	588 299	-26%	-13%
P1900058 Biometrics Access Control Ward Whole: 122	Information Technology	P1900058	85 000	63 456	55 301	-35%	-13%
P1900059 Bulk Water Reticulation Rondebosch W10: 560	Water Distribution	P1900059	600 000	-	-	-100%	0%
P1900060 Bulk Water Reticulation Dennesig North W17: 560	Water Distribution	P1900060	700 000	700 000	698 988	0%	0%
P1900061 Bulk Sewer & Collectio Network D/North Ward 17: 550	Sewerage	P1900061	700 000	700 000	699 547	0%	0%
P1900066 Elevated Steel Tank Ext 24 W6: 561	Water Treatment	P1900066	2 300 000	1 926 908	1 878 758	-18%	-2%
P1900072 Water Tanker 15 000L Ward Whole: 575	Fleet Management	P1900072	2 000 000	1 670 000	1 666 500	-17%	0%
P1900073 Two New 4x4 TLB's Ward Whole: 575	Fleet Management	P1900073	600 000	1 160 000	1 077 500	80%	-7%
P1900074 14 Seater Transporter Ward Whole: 575	Fleet Management	P1900074	350 000	520 000	508 712	45%	-2%
P1900076 Grader 14011 Ward Whole: 575	Fleet Management	P1900076	4 000 000	3 487 890	3 487 889	-13%	0%
P1900077 8 Ton Roller Ward Whole: 575	Fleet Management	P1900077	1 200 000	-	-	-100%	0%
P1900078 Water Road Sweeper Ward Whole: 575	Fleet Management	P1900078	900 000	929 707	929 707	3%	0%
P1900079 Purchase Land Resid Sites Grasfontein Ptn 7 W3: 635	Property Services	P1900079	1 000 000	-	-	-100%	0%
P1900080 Purchase Land Resid Sites Rondebosch Ptn 4 W10: 635	Property Services	P1900080	7 000 000	12 572 966	12 572 695	80%	0%

P1900083 Traffic Safety Banners & Gazebo W Whole: 310	Police Forces Traffic and Street Parking Control	P1900083	20 000	20 000	18 547	-7%	-7%
P1900084 Traffic Pledge Frame: 310	Police Forces Traffic and Street Parking Control	P1900084	5 000	5 000	2 000	-60%	-60%
P1900086 Tarring of Roads Mhluzi W 20: 540	Roads	P1900086	1 600 000	2 299 171	2 299 171	44%	0%
P1900087 Tarring of Roads Nasaret W8: 540	Roads	P1900087	3 500 000	3 130 200	3 130 124	-11%	0%
P1900088 New Ablution Facilities Landfill Site: 430	Solid Waste Disposal (Landfill Sites)	P1900088	250 000	231 073	231 073	-8%	0%
P1900089: New Shelves for Storage of Materials: 420	Solid Waste Removal	P1900089	200 000	60 000	48 500	-76%	-19%
P1900090 High Pressure Sewer Drainage Truck W Whole: 575	Fleet Management	P1900090	6 000 000	3 656 000	-	-100%	-100%
P1900091 Bulk Water Reticulation Network Somaphepha W9: 567	Water Distribution	P1900091	5 000 000	4 743 476	4 743 475	-5%	0%
P1900092 Replace Furniture & Office Equipment: 123	Valuation Service	P1900092	2 500	2 500	2 050	-18%	-18%
P1900093 Replace Equipment Kruger Dam WTP: 563	Water Treatment	P1900093	350 000	343 102	-	-100%	-100%
P1900096: Paving & Kerbs Low Income Areas: 540	Roads	P1900096	2 270 000	2 270 000	2 270 000	0%	0%
P1900097: Stormwater Middelburg/Mhluzi W19: 540	Roads	P1900097	400 000	-	-	-100%	0%
P1900098: Risk Managment Software: 107	Risk Management	P1900098	320 000	550 000	-	-100%	-100%
P1900099: Purchase of New	Risk Management	P1900099	9 500	9 500	8 086	-15%	-15%

Digital Camera: 107							
P1900101: Replacement of HV Tap changer: 700	Electricity	P1900101	1 200 000	1 251 720	1 251 720	4%	0%
P1900102: Fibre connection: 122	Information Technology	P1900102	2 400 000	2 091 000	2 528 577	5%	21%
P1900103: High Mast Tower: 122	Information Technology	P1900103	180 000	73 352	73 352	-59%	0%
P1900104: Plotter: 122	Information Technology	P1900104	75 000	98 500	98 500	31%	0%
P1900105: Purchase of Digital camera: 122	Information Technology	P1900105	10 000	9 789	9 789	-2%	0%
P1900106: purchase of Safe: 122	Information Technology	P1900106	100 000	34 710	34 708	-65%	0%
P1900107: Call Manager system upgrade: 122	Information Technology	P1900107	2 500 000	2 650 456	1 776 545	-29%	-33%
P1900108: Replace High volume Dot Matrix printer Data: 122	Information Technology	P1900108	160 000	160 000	160 000	0%	0%
P1900109: Purchase Land (45m2 - Erf 175/5629 Mhluzi): 502	Town Planning Building Regulations and Enforcement and City Engineer	P1900109	7 000	7 000	7 000	0%	0%
P1900110: Replace Furniture & Office Equipment: 454	Housing	P1900110	142 800	142 800	123 830	-13%	-13%
P1900111: 24 Hour Control Room System: 122	Information Technology	P1900111	3 000 000	-	-	-100%	0%
P1900114: Roads Tokologo (Ezinyokeni) road: 540	Roads	P1900114	1 000 000	1 000 000	-	-100%	-100%
P1900115: Transport Assets Smooth Roller: 575	Fleet Management	P1900115	1 500 000	1 285 500	1 285 500	-14%	0%
P1900116: Transport Assets Tipper Truck: 575	Fleet Management	P1900116	1 500 000	1 500 000	1 292 100	-14%	-14%

P1900117: Transport Assets Tractor-Loader- Backhoe TLB: 575	Fleet Management	P1900117	1 500 000	1 064 399	1 064 399	-29%	0%
P1900118: Transport Assets Water Tanker: 575	Fleet Management	P1900118	4 500 000	6 275 000	6 274 500	39%	0%
P1900119: Refurbish Hendrina WTW: 571	Water Treatment	P1900119	10 000 000	2 662 448	2 662 448	-73%	0%
P1900120: Indoor Sound System: 121	Marketing Customer Relations Publicity and Media Co- ordination	P1900120	70 000	70 000	65 000	-7%	-7%
P1900121: Replace Chairs Council Chamber: 100	Mayor and Council	P1900121	300 000	300 000	-	-100%	-100%
P1900123: Develop Sport Facilities Hlalamandi W10: 530	Sports Grounds and Stadiums	P1900123	900 000	-	-	-100%	0%
P1900124 LV Networks Electrification Kwaza X8 W3 (700/...)	Electricity	P1900124	-	1 240 357	1 240 357	0%	0%
P1900125-New intake substation W3 (700/...)	Electricity	P1900125	-	1 296 500	1 296 500	0%	0%
P1900126-LV Networks Elec Newtown proclaimed W27 (700/...)	Electricity	P1900126	-	1 508 716	1 508 716	0%	0%
P1900127: New Furniture & Office Equipment (310/...)	Police Forces Traffic and Street Parking Control	P1900127	-	35 000	32 826	0%	-6%
P1900128: New Reservoir Kwazamokuhle: 571	Water Treatment	P1900128	-	7 337 552	7 337 552	0%	0%
P1900129- Boreholes in Hendrina and Kwazamokuhle (566/...)	Water Distribution	P1900129	-	6 800 000	6 800 000	0%	0%

P1900130 Machinery and Equipment (515/...)	Fire Fighting and Protection	P1900130	-	-	21 326	0%	0%
P1900133-Sewer Network Kwaza X 9 (550/...)	Sewerage	P1900133	-	600 000	599 991	0%	0%
P1900134-Water Network Kwaza X 9 (566/...)	Water Distribution	P1900134	-	600 000	600 000	0%	0%
P1900135 Stormwater middelburg/Mhluzi W18 (540/...)	Roads	P1900135	-	400 000	399 301	0%	0%
P1900136 New Transport Vehicle (575/...)	Fleet Management	P1900136	-	799 900	-	0%	-100%
P1900137 Roads Somaphepha W09 (540/...)	Roads	P1900137	-	1 200 000	-	0%	-100%
P1900138 Alterations of offices at Mandla Masang buil (554/...)	Property Services	P1900138	-	400 000	372 894	0%	-7%
P1900139 Access Control Room at Civic centre (150/...)	Property Services	P1900139	-	1 400 000	1 286 105	0%	-8%
P1900140: New Underground Containers (MOLOKS) (420/...)	Solid Waste Removal	P1900140	-	1 444 000	-	0%	-100%
P1900141 New Water Network Hendrina Ext 3 (566/...)	Water Distribution	P1900141	-	780 263	780 263	0%	0%
P1900142 Fence at park W14 (533/...)	Community Parks (including Nurseries)	P1900142	-	247 100	247 078	0%	0%
P1900143 - Roads & Stormwater Low Income Areas W28 (540/...)	Roads	P1900143	-	2 500 000	2 499 718	0%	0%
P1900144 - Roads & Stormwater Low Income Areas W2 (540/...)	Roads	P1900144	-	2 500 000	2 498 155	0%	0%
P1900145 - Sanitation for Newtown X1A (550/...)	Sewerage	P1900145	-	2 500 000	-	0%	-100%

P1900146 - Business Creation Expansion SMME Youth Cap 6.2 EQ	Corporate Wide Strategic Planning (IDPs LEDs)	P1900146	-	550 529	1 886 566	0%	243%
P1900147: New Furniture and Equipment (117/...)	Population Development	P1900147	-	3 500	-	0%	-100%
P1900148 Replace petro pump canopy (230)	Supply Chain Management	P1900148	-	600 000	593 835	0%	-1%
P1900149: Purchase of Land Ext 24/Hlamnandi: Property Serv	Property Services	P1900149	-	3 600 000	3 590 400	0%	0%
P1900150 - New Furniture and Office Equipment (140/...)	Libraries and Archives	P1900150	-	400 000	398 991	0%	0%
P1900151: Roads & Stormwater Low income areas: 540	Roads	P1900151	-	7 676 000	7 675 939	0%	0%
P1900154: Replace Kerb Inlets Middelburg/Mhluzi Ward 22: 540	Roads	P1900154	-	60 000	59 927	0%	0%
P1900167: Insurance Assets: Replacement of Cables: 250	Finance	P1900167	-	-	122 140	0%	0%
P1900168: South32 Donations: 2x Refuse Compactors: 420	Solid Waste Removal	P1900168	-	-	2 563 946	0%	0%
P1900169: South32 Donations: New TLB Backhoe Loader: 575	Fleet Management	P1900169	-	-	860 000	0%	0%
P1900170: Roads and Stormwater in Newtown: NDM CAPEX: 540	Roads	P1900170	-	-	839 727	0%	0%
P1900171: Provincial Donation Furniture & Office Equipment	Libraries and Archives	P1900171	-	-	26 400	0%	0%

P1900172: Provincial Donations Computer Equipment	Libraries and Archives	P1900172	-	-	038 324	0%	0%
P1900173: Rehabilitation Of Landfill Site (Reduction): 430	Solid Waste Disposal (Landfill Sites)	P1900173	-	-	-	0%	0%
			374 409 544	394 644 759	392 205 712	5%	-1%

APPENDIX O – CAPITAL PROGRAMME BY PROJECTS BY WARD CURRENT YEAR

Capital Programme by Project by 2018/2019				R' 000
Capital Project	Ward(s) affected	Amount	Works completed (Yes/No)	
P1200082-Upgrade Pipeline Vaalbank & Skietbaan (560/...)	Whole of the Municipality	20 109 185.00		
P1900080 Purchase Land Resid Sites Rondebosch Ptn 4 W10: 635	Ward 10	12 572 695.00		
P1700035-Boskrans WWTW Phase 2 (552/...)	Whole of the Municipality	12 111 383.00		
P1200157 - MV Replace Cables W11 (700/...)	Ward 11	11 602 114.00		
P1400067-New MPCC Somaphepha (161/...)	Whole of the Municipality	11 000 000.00		
P1200146 - Roads & Stormwater Low Income Areas W6 (540/...)	Ward 6	10 558 655.00		
P1200155 - MV Replace Cables W13 (700/...)	Ward 13	9 723 551.00		
P1900151: Roads & Stormwater Low income areas: 540	Ward 6	7 675 939.00		
P1900128: New Reservoir Kwazamokuhle: 571	Whole of the Municipality	7 337 552.00		
P1900034 New 240L Wheelie Bins (420/...)	Whole of the Municipality	6 830 460.00		
P1900129- Boreholes in Hendrina and Kwazamokuhle (566/...)	Whole of the Municipality	6 800 000.00		
P0008080-MV Networks HT Links W17 (700/...)	Ward 17	6 754 998.00		

P1800081-Rockdale North Electrification (C/F) W6 (700)	Ward 6	6 687 110.00	
Leased surveillance cameras: 311	Whole of the Municipality	6 285 681.26	
P1900118: Transport Assets Water Tanker: 575	Whole of the Municipality	6 274 500.00	
P1500089-Upgrade Waste Transfer Station Hendrina (422/...)	Region: Hendrina	6 200 000.00	
P1200046-20.5m3 Refuse compactor (420/...)	Whole of the Municipality	6 177 289.00	
P1400085-Roads & Stormwater Node D (540/...)	Whole of the Municipality	5 499 073.00	
P1700053 - MV Replace Faulty Equipment (700/...)	Whole of the Municipality	4 777 969.00	
P1900091 Bulk Water Reticulation Network Somaphepha W9: 567	Ward 9	4 743 475.00	
P1200156 - MV Replace Cables W20 (700/...)	Ward 20	4 683 357.00	
P1600057-New Storage Reservoir in Rietkuil (567/...)	Whole of the Municipality	4 371 190.00	
P1800088-MV Switching station Newtown W17 (700/...)	Ward 17	4 333 203.00	
P1200158- Roads & Stormwater Low Income Areas W23 (540/...)	Ward 23	4 240 245.00	
P1900149: Purchase of Land Ext 24/Hlalamnandi: Property Serv	Whole of the Municipality	3 590 400.00	
P0900244-Upgrade Boskrans Sewer Plant (552/...)	Whole of the Municipality	3 505 920.00	
P1900076 Grader 14011 Ward Whole: 575	Whole of the Municipality	3 487 889.00	
P1100056: Upgrade Offices at Mechanical Workshops: 554	Administrative or Head Office (Including Satellite Offices)	3 250 183.00	
P1900087 Tarring of Roads Nasaret W8: 540	Ward 8	3 130 124.00	
P1900119: Refurbish Hendrina WTW: 571	Whole of the Municipality	2 662 448.00	
P1900168: South32 Donations: 2x Refuse Compactors: 420	Whole of the Municipality	2 563 946.00	
P1900051 Upgrade Elec Adelaide Thambo MPCC (161/...)	Whole of the Municipality	2 537 124.00	
P1900143 - Roads & Stormwater Low Income Areas W28 (540/...)	Ward 28	2 499 718.00	

P1500040 Digital Monitoring Measures:311	Whole of the Municipality	2 499 310.00	
P1900144 - Roads & Stormwater Low Income Areas W2 (540/...)	Ward 2	2 498 155.00	
A1200084-Replace Plant & Equipment (561/...)	Whole of the Municipality	2 497 370.00	
P1100098-Roads Presidentsrus (543/...)	Whole of the Municipality	2 492 185.00	
Leased Vehicles: 310	Whole of the Municipality	2 459 982.10	
P1900035 New Front End Loader (420/...)	Whole of the Municipality	2 391 687.00	
P1400062-Replace Internal Fencing Service Centre (554/...)	Administrative or Head Office (Including Satellite Offices)	2 357 731.00	
P1900086 Tarring of Roads Mhluzi W 20: 540	Ward 20	2 299 171.00	
P0000218-Roads Kranspoort (543/...)	Whole of the Municipality	2 296 496.00	
P1900096: Paving & Kerbs Low Income Areas: 540	Whole of the Municipality	2 270 000.00	
P1200056-Roads Industrial Park x18 (540/...)	Whole of the Municipality	2 248 348.00	
P0008219-Roads Hendrina W3(542/...)	Region: Hendrina	2 196 838.00	
P1200148 - Roads & Stormwater Low Income Areas W1 (540/...)	Ward 1	2 099 626.00	
P1200118 - Roads & Stormwater Low Income Areas W28 (540/...)	Ward 28	2 099 490.00	
P1900102: Fibre connection: 122	Whole of the Municipality	2 528 577.00	
P1900010 MV Networks Electrification Kwaza x8 W3 (700)	Ward 3	1 994 020.00	
P1800061-Upgrade Nasaret Stadium (530)	Whole of the Municipality	1 922 330.00	
P1900146 - Business Creation Expansion SMME Youth Cap 6.2 EQ	Whole of the Municipality	1 886 566.00	
P1900066 Elevated Steel Tank Ext 24 W6: 561	Ward 6	1 878 758.00	
P1900107: Call Manager system upgrade: 122	Whole of the Municipality	1 776 545.00	
P0000066 Develop Cemeteries Low Income Areas (505/...)	Whole of the Municipality	1 699 269.00	
P1900072 Water Tanker 15 000L Ward Whole: 575	Whole of the Municipality	1 666 500.00	
P1300062-MV Networks Elec Newtown proclaimed W27 (700/...)	Ward 27	1 563 638.00	

P1600041-Construction of reservoir at Kwaza x9 (571/...)	Whole of the Municipality	1 557 503.00	
P1900126-LV Networks Elec Newtown proclaimed W27 (700/...)	Ward 27	1 508 716.00	
P0000134-Renovations Mhluzi Stadium Pavillion (530/...)	Whole of the Municipality	1 499 480.00	
P0008189 - LV Electrical Connections Prepaid (710/...)	Whole of the Municipality	1 489 195.00	
P1000207-Replace Fences at Reservoirs (561/...)	Whole of the Municipality	1 487 639.00	
P1900048 Car Ports at Civic Centre (150/...)	Administrative or Head Office (Including Satellite Offices)	1 456 026.00	
P1400071-Upgrade Taxi Ranks Middelburg (557/...)	Whole of the Municipality	1 411 018.00	
P1800080-Rockdale North Electrification W6 (700/...)	Ward 6	1 396 769.00	
P1900125-New intake substation W3 (700/...)	Ward 3	1 296 500.00	
P1900116: Transport Assets Tipper Truck: 575	Whole of the Municipality	1 292 100.00	
P1900139 Access Control Room at Civic centre (150/...)	Administrative or Head Office (Including Satellite Offices)	1 286 105.00	
P1900115: Transport Assets Smooth Roller: 575	Whole of the Municipality	1 285 500.00	
P1900101: Replacement of HV Tap changer: 700	Whole of the Municipality	1 251 720.00	
P0008197-Computer Systems (122/...)	Administrative or Head Office (Including Satellite Offices)	1 251 661.00	
P1900124 LV Networks Electrification Kwaza X8 W3 (700/...)	Ward 3	1 240 357.00	
P0008015-Replace vehicles (310/...)	Whole of the Municipality	1 238 060.00	
P1700043-Water network M/burg x33 (560/...)	Whole of the Municipality	1 230 108.00	
P0900267 -Roads Middelburg Reseal Roads M/burg W11 (540/...)	Ward 11	1 227 374.00	
P1200139-LV Highmasts Low Income Areas W28 (731/...)	Ward 28	1 223 519.00	
P0900263 -Roads Middelburg Reseal Roads M/burg W15 (540/...)	Ward 15	1 199 646.00	

P0900265 -Roads Middelburg Reseal Roads M/burg W13 (540/...)	Ward 13	1 199 283.00	
P1200142- LV Highmasts Low income areas W19: 731	Ward 19	1 177 587.00	
P0008109-Replace Cherry Picker (750/...)	Whole of the Municipality	1 151 437.00	
P0008201-New water connections (565/...)	Whole of the Municipality	1 150 702.00	
P1100046-6m3 Tipper truck (420/...)	Whole of the Municipality	1 137 550.00	
P0008049-Sewerage Replace Sewer Lines M/Burg/Mhluzi (550/...)	Whole of the Municipality	1 119 101.00	
P0900272 -Roads Middelburg Reseal Roads M/burg W23 (540/...)	Ward 23	1 099 465.00	
P1900073 Two New 4x4 TLB's Ward Whole: 575	Whole of the Municipality	1 077 500.00	
A0008255 Replace Valves & Other Items Bulk Supply Line: 561	Whole of the Municipality	1 075 227.00	
P1900117: Transport Assets Tractor-Loader-Backhoe TLB: 575	Whole of the Municipality	1 064 399.00	
P1900172: Provincial Donations Computer Equipment	Administrative or Head Office (Including Satellite Offices)	1 038 324.00	
P1900015 MV Networks Electrification Node D Light Indust W14 (700)	Ward 14	1 027 086.00	
P1900012 Hazardous Building Electrical Services (700)	Whole of the Municipality	999 998.00	
P0008236 Rural Sanitation (547/...)	Whole of the Municipality	999 980.00	
P0900262 -Roads Middelburg Reseal Roads M/burg W21 (540/...)	Ward 21	999 912.00	
P1800086-Stormwater Mhluzi W21(540/...)	Ward 21	999 851.00	
P1700032-Sewerage Network X 33 (550/...)	Whole of the Municipality	999 445.00	
P0900264 -Roads Middelburg Reseal Roads M/burg W14 (540/...)	Ward 14	993 041.00	
P0900266 -Roads Middelburg Reseal Roads M/burg W12 (540/...)	Ward 12	979 597.00	
P1200054-Stormwater Industrial Park x18 (540/...)	Whole of the Municipality	971 175.00	
P1900052 Upgrade Buildings Boskrans WWTW (552/...)	Whole of the Municipality	964 384.00	

P0008066-Replace vehicles for water & sewer (575/...)	Whole of the Municipality	939 569.00	
P1900078 Water Road Sweeper Ward Whole: 575	Whole of the Municipality	929 707.00	
P0008018-New LDV (420/...)	Whole of the Municipality	911 871.00	
P1900041 Basic Sport Low Income Areas Ward Kwaza (530/...)	Whole of the Municipality	900 233.00	
P1800078-Outfall Sewer Lines from Middelburg (550/	Whole of the Municipality	900 000.00	
P1900003 Develop Park Kwazamokuhle (533)	Region: Hendrina	900 000.00	
P1900004 Develop Park Newtown W27 (533)	Ward 27	900 000.00	
P1900040 Basic Sport Low Income Areas Ward 27 (530/...)	Ward 27	899 997.00	
P0008077 -MV Ring Main Units at Switching Gear W13 (700/...)	Ward 13	886 291.00	
P1900169: South32 Donations: New TLB Backhoe Loader: 575	Whole of the Municipality	860 000.00	
P1900044 Stormwater Middelburg/Mhluzi W25 (540/...)	Ward 25	849 671.00	
P1900170: Roads and Stormwater in Newtown: NDM CAPEX: 540	Whole of the Municipality	839 727.00	
P1200101 ASCO LV Cables (700/...)	Whole of the Municipality	833 830.00	
P0007162 Equipment to Monitor Air pollution (400/...)	Whole of the Municipality	820 392.00	
P1100097 Replace TLB (539/...)	Whole of the Municipality	807 600.00	
P1800048 Upgrade Mafred Park (533/...)	Region: Hendrina	800 000.00	
P1900016 HV Substation New intake Rockdale/RondeboschW6(700)	Ward 6	800 000.00	
P0008062-Water Distr Repl Water Pipes Hendrina/Kwaza (566/..	Region: Hendrina	798 990.00	
P1000004 Replace Vehicles (539/...)	Whole of the Municipality	793 371.00	
P1900141 New Water Network Hendrina Ext 3 (566/...)	Region: Hendrina	780 263.00	
P0008143-Subsurface Drains Mhluzi/Middelburg (540/...)	Whole of the Municipality	749 974.00	

P0008192 Purchase Library Books (140/...)	Whole of the Municipality	749 725.00	
P1400115-Replace vehicles for roads (575/...)	Whole of the Municipality	725 600.00	
P0008108-Replacement LDV'S (750/...)	Whole of the Municipality	723 628.00	
P1000132-Water Distr M/Burg Repl Old Water Meters (560/...)	Whole of the Municipality	717 200.00	
P1200136-LV Highmasts Low income areas W2 (731/...)	Ward 2	716 809.00	
P1200138-LV Highmasts Low Income Areas W25 (731/...)	Ward 25	716 809.00	
P0000221-Replace 4x4 veld fire vehicles (515/...)	Whole of the Municipality	716 306.00	
P1900042 Basic Sport Low Income Areas Ward 11 (530/...)	Ward 11	699 999.00	
P1700020- Upgrade Hendrina Cosmos Sport- (530/...)	Region: Hendrina	699 998.00	
P1900061 Bulk Sewer & Collectio Network D/North Ward 17: 550	Ward 17	699 547.00	
P1200147 - Roads & Stormwater Low Income Areas W2 (540/...)	Ward 2	699 388.00	
P1900060 Bulk Water Reticulation Dennesig North W17: 560	Ward 17	698 988.00	
P1900024 Vehicle for Speaker (102/...)	Whole of the Municipality	696 086.00	
P1100108 Replace Tractors (539/...)	Whole of the Municipality	674 000.00	
P1000150-Stormwater Hendrina (542/...)	Region: Hendrina	653 432.00	
A0008061-Replace equipment at Vaalbank WTP (561/...)	Whole of the Municipality	619 348.00	
P0008003-Server New IT Systems (122/...)	Administrative or Head Office (Including Satellite Offices)	611 086.00	
P1700004-Community Halls Reconstruct Stage Floors (161/...)	Whole of the Municipality	601 740.00	
P1900001 New MPCC Kwazamokuhle (161)	Whole of the Municipality	600 000.00	
P1900134-Water Network Kwaza X 9 (566/...)	Whole of the Municipality	600 000.00	
P1900133-Sewer Network Kwaza X 9 (550/...)	Whole of the Municipality	599 991.00	

P0900273 -Roads Middelburg Reseal Roads M/burg W25 (540/...)	Ward 25	597 963.00	
P1900019: MV Switching Station Aerorand W11:700	Ward 11	597 730.00	
P1100100-Stormwater Presidentsrus (543/...)	Whole of the Municipality	597 454.00	
P0007307-Stormwater Kwaza x2 (542/...)	Region: Hendrina	596 316.00	
P0008368 - MV Replace Mini Substations W11 (700/...)	Ward 11	595 902.00	
P0008371 - MV Replace Mini Substations W21 (700/...)	Ward 21	595 902.00	
P0008372 - Mv replace Mini Substations W23 (700/...)	Ward 23	595 902.00	
P0008373 - MV Replace Mini Substations W17 (700/...)	Ward 17	595 902.00	
P0008375 - MV Replace Mini Substations W10 (700/...)	Ward 10	595 902.00	
P1900148 Replace petro pump canopy (230)	Administrative or Head Office (Including Satellite Offices)	593 835.00	
P1900053 Upgrade Ablution Facilities M/Burg Dam W10(530/...)	Ward 10	591 977.00	
P1200052-New Skip Containers (420/...)	Whole of the Municipality	590 312.00	
P1900056 Server Room Fire Detection 122	Whole of the Municipality	588 299.00	
P0008275-Electrical Connections Bulk (710/...)	Whole of the Municipality	587 169.00	
P1200141-LV Highmasts Low income areas W20 (731/...)	Ward 20	584 000.00	
P0008223 -HV Feasibility Study Verdoorn S/station (700/...)	Ward 11	555 547.00	
P1600054-Upgrade Buildings Krugerdam Water Works (563/...)	Whole of the Municipality	547 472.00	
P1800030-Palisade Gate Dennesig Waste Transf Station (422/)	Whole of the Municipality	527 853.00	
P1700005-Replace Doors & Frames Community Halls (161/...)	Whole of the Municipality	524 010.00	
P0008170 -HV Subs Upgrade Gholfsig Substation W14 (700/...)	Ward 14	519 120.00	
P0000013-Upgrade Old Age Flats (221/...)	Administrative or Head Office (Including Satellite Offices)	517 132.00	

P1900074 14 Seater Transporter Ward Whole: 575	Whole of the Municipality	508 712.00	
P1600056-New Storage Reservoir in Pullenshope	Whole of the Municipality	500 000.00	
P1100116 - Re-design & Upgrade Garden Civic Centre (533/...)	Administrative or Head Office (Including Satellite Offices)	499 998.00	
P0900268 -Roads Middelburg Reseal Roads M/burg W10 (540/...)	Ward 10	499 781.00	
P0008140-Stormwater Villages (543/...)	Whole of the Municipality	499 737.00	
P1400069-New MPCC Rockdale (161/...)	Whole of the Municipality	499 732.00	
P0900271 -Roads Middelburg Reseal Roads M/burg W22 (540/...)	Ward 22	499 699.00	
P0900269 - Roads Middelburg Reseal Roads M/burg W8 (540/...)	Ward 8	499 602.00	
P1000077-Stormwater Middelburg/Mhluzi W23 (540/...)	Ward 23	499 456.00	
P0008221 Roads Slipway Right Turn (540/...)	Whole of the Municipality	498 600.00	
P0900270 -Roads Middelburg Reseal Roads M/burg W16 (540/...)	Ward 16	498 181.00	
P0008204-LT Overhead Lines Hendrina (700/...)	Region: Hendrina	498 162.00	
P1700055-Electrification Kwaza x9 counter funding (700/...)	Whole of the Municipality	498 153.00	
P0008076 - LV Replace LT Overhead Lines - W11 (700/...)	Ward 11	497 293.00	
P0008353 - LV Replace LT Overhead Lines - W13 (700/...)	Ward 13	495 769.00	
P1400064-Electrical Installation at Iraq (555/...)	Whole of the Municipality	495 406.00	
P0900261 -Roads Middelburg Reseal Roads M/burg W20 (540/...)	Ward 20	493 747.00	
A1500001 Replace ride on Roller	Administrative or Head Office (Including Satellite Offices)	467 389.00	
P0900206-New Roll-On Roll-Off Containers (420/...)	Whole of the Municipality	460 000.00	
P1400024 - LV Mhluzi Cables W18 (700/...)	Ward 18	459 624.00	

P1900002 New playing equipment Ward 23: 533	Ward 18	452 898.00	
A0008053: Replace pumps (552/...)	Whole of the Municipality	452 669.00	
P0008021-Replace motorbikes (460/...)	Whole of the Municipality	451 800.00	
P1900045 Stormwater Middelburg/Mhluzi Ward 27 (540/...)	Ward 27	449 829.00	
P1800004-Licensing Reseal Testing Station Grounds (300/...)	Administrative or Head Office (Including Satellite Offices)	449 533.00	
P0000111-HV Feasi Study Upgrade Sipres S/station (700/...)	Ward 16	448 460.00	
P1200140-LV Highmasts Low income areas W18 (731/...)	Ward 18	445 484.00	
P1800002-Upgrade Kwaza Taxi Rank Ablutions (410/...)	Whole of the Municipality	437 396.00	
P1800073- replace Temba Senamela Stadium Courts (530/...)	Whole of the Municipality	400 000.00	
P1900006 Develop Park 2544 Gholfsig W14 (533)	Ward 14	399 997.00	
P0900212 -Roads Middelburg Reseal Roads M/bug W17 (540/...)	Ward 17	399 943.00	
P1900135 Stormwater middelburg/Mhluzi W18 (540/...)	Ward 18	399 301.00	
P1900150 - New Furniture and Office Equipment (140/...)	Whole of the Municipality	398 991.00	
P0000211-Replace Jaws Rescue Set (515/...)	Whole of the Municipality	391 575.00	
P1800074-Traffic Signals Control & Synchronization (310/...)	Whole of the Municipality	384 805.00	
P1900138 Alterations of offices at Mandla Masang buil (554/.	Administrative or Head Office (Including Satellite Offices)	372 894.00	
P1900018 MV Networks Replace primary cable Ngkwako (700)	Region: Middelburg	365 255.00	
P1500069-Water Distr Replace Water Pipes Mhluzi (560/...)	Whole of the Municipality	358 380.00	
P0000025-Replace Vehicle (300/...)	Whole of the Municipality	352 999.00	
P1200137-LV Highmasts Low Income Areas W24 (731/...)	Ward 24	350 642.00	

P1900047 Fence at parks W11 (533)	Ward 11	350 000.00	
P0007328-Subsurface Drains Hendrina/Kwaza (542/...))	Region: Hendrina	349 125.00	
P1100089-Subsurface Drainage Villages (543/...)	Whole of the Municipality	348 595.00	
P0008256-Water Villages Water Services Rural Areas (567/...	Whole of the Municipality	339 392.00	
P1400030-Upgrade Doornkop Substation (700/...)	Whole of the Municipality	334 929.00	
P1900050 Upgrade Ablution Nasaret Cemetery Ward 8 (505/...)	Ward 8	333 715.00	
P1000309-Feasibility Study Upgrade lang S/station (700/...)	Ward 13	323 320.00	
P1900039 New playing equipment Ward 18: 533	Ward 23	315 000.00	
P1600023-Replace Garage Doors at Fire Station (515/...)	Administrative or Head Office (Including Satellite Offices)	294 000.00	
P1000118-Bulk Filing Cabinets (120/...)	Administrative or Head Office (Including Satellite Offices)	287 938.00	
A0008006 Repalce Airconditioners at Civic Centre	Administrative or Head Office (Including Satellite Offices)	278 364.00	
P1800015-Replace aluminium windows (150/...)	Administrative or Head Office (Including Satellite Offices)	269 423.00	
A0007257 Replace Lawnmower Tractors	Administrative or Head Office (Including Satellite Offices)	269 343.00	
A1900093 Replace Equipment Kruger Dam WTP: 563	Whole of the Municipality	256 385.00	
P0008061-Replace Equipment Vaakbank WTW (561/...)	Whole of the Municipality	254 951.20	
P1400120-Vehicle for Records (120/...)	Administrative or Head Office (Including Satellite Offices)	252 105.00	
P0008145-Replace Paving & Kerbs (540/...)	Whole of the Municipality	249 921.00	
P1000097-Edge Beams- Primary/Secondary Routes (540/...)	Whole of the Municipality	249 736.00	
P1900142 Fence at park W14 (533/...)	Ward 14	247 078.00	
A1700038-Upgrade electricity meter at Mhluzi HEDC (555/...)	Whole of the Municipality	244 000.00	

P1100174-Replace Equipment (700/...)	Whole of the Municipality	239 300.00	
A0008089-Equipment at Kwaza WWTP (553/...)	Whole of the Municipality	234 560.00	
P1900088 New Ablution Facilities Landfill Site: 430	Whole of the Municipality	231 073.00	
A1100216-Replace Plant & Equipment (560/...)	Whole of the Municipality	223 890.00	
P0008053-Replace Pumps (552/...)	Whole of the Municipality	215 338.00	
P0008217 Upgrad Library Facilities (140/...)	Administrative or Head Office (Including Satellite Offices)	215 178.00	
P1200016-Renewal Laptops (122/...)	Administrative or Head Office (Including Satellite Offices)	212 470.00	
P1000080-Replace 1.75 Cub Meter Container (420/...)	Whole of the Municipality	210 000.00	
P1800108: New water Connections RDP Newtown W17: 560	Ward 17	204 485.00	
P1900008 Develop park erf 3882/Behind Mhl pool (533)	Ward 20	200 000.00	
P0008163-Water Distr Repl Water Meters Hendrina/Kwaza (566/.	Region: Hendrina	199 468.00	
P1600037-Replace Kerb Inlets Eskom Towns (543/...)	Whole of the Municipality	199 416.00	
P0008144-Paving & Kerbs Villages & Rural W4(543/...)	Whole of the Municipality	197 977.00	
P0000205-Paving & Kerbs Hendrina & Kwaza W1(542/...)	Region: Hendrina	197 558.00	
P0008071- LV Replace Meter Kiosk W13 (700/...)	Ward 13	186 791.00	
P1000299-Water Distrib Replace Pipes Villages (567/...)	Whole of the Municipality	184 973.00	
A1000289-Replace street bins (420/...)	Whole of the Municipality	180 000.00	
P1100199-Replace Fire Equipment (515/...)	Whole of the Municipality	180 000.00	
P0008092 Refurbish Komati WWTW (547/...)	Whole of the Municipality	179 675.00	
P0008055-Install bulk flow meters (560/...)	Whole of the Municipality	178 319.00	
P0008091 Refurbish Blinkpan WWTW	Whole of the Municipality	174 000.00	

P0900064 Brushcutters & Chainsaws	Whole of the Municipality	173 870.00	
P0008089-Replace Equipment Kwaza WWTW (553/...)	Whole of the Municipality	173 870.00	
P0008378 - MV Replace Mini Substations W3 (700/...)	Ward 3	172 572.00	
P1200133 Alcohol Testing Equipment (310/...)	Whole of the Municipality	172 075.00	
P1400090: Shelves for the pound: 310	Whole of the Municipality	171 008.00	
A1000137-Upgrade Telemetry system (561/...)	Whole of the Municipality	165 374.00	
P1900108: Replace High volume Dot Matrix printer Data: 122	Whole of the Municipality	160 000.00	
A1000205-Replace Tools for Cleaning Buildings (555/...)	Whole of the Municipality	157 725.00	
P0008023-Replace Portable Pump (515/...)	Whole of the Municipality	150 000.00	
P1900013 HV Substation New Middelburg South intake W11(700)	Ward 11	146 456.00	
A1300061 Replace Air Conditioners at Hendrina	Region: Hendrina	144 902.00	
P1800107 New Furniture and equipment (200/..)	Whole of the Municipality	144 355.00	
P1900049 Replace Fence Mhluzi Post Offic (151/...)	Whole of the Municipality	143 825.00	
P0900181-Furniture & Office Equipment Halls (161/...)	Whole of the Municipality	142 020.00	
P1000155-Replace Furniture & Office Equipment (120/...)	Administrative or Head Office (Including Satellite Offices)	141 937.00	
P0008184-Sewerage Connections (551/...)	Whole of the Municipality	141 689.00	
P1900055 Telephone & Call Management Systems Ward Whole: 122	Whole of the Municipality	137 611.00	
P1000131-Mine Water project Woestalleen Hendrina ppln (566/.	Whole of the Municipality	135 364.00	
P0008024 Replace Skid Units (515/...)	Whole of the Municipality	129 284.00	
P1900110: Replace Furniture & Office Equipment: 454	Whole of the Municipality	123 830.00	

P1900167: Insurance Assets: Replacement of Cables: 250	Whole of the Municipality	122 140.00	
P1900021 New workstations control centre (Furniture) (515)	Whole of the Municipality	115 000.00	
P0008035-Roads Middelburg Replace Road Barriers (540/...)	Whole of the Municipality	99 493.00	
P0008147 - Roads New Taxi Laybys W1 (540/...)	Ward 1	99 273.00	
P0008364 - Roads New Taxi Laybys W2 (540/...)	Ward 2	99 273.00	
P0008365 - Roads New Taxi Laybys W25 (540/...)	Ward 25	99 273.00	
P1900104: Plotter: 122	Whole of the Municipality	98 500.00	
P1900043 Computer Equip UPS (122/...)	Whole of the Municipality	94 724.00	
P1000282-Replace Furniture & Office Equipment (200/...)	Administrative or Head Office (Including Satellite Offices)	88 610.00	
P1000278-Fencing Outdoor Equipment (700/...)	Whole of the Municipality	85 147.00	
P0008198-Renewal Printers (122/...)	Administrative or Head Office (Including Satellite Offices)	79 775.00	
P1900029 Traffic Calming Measures Ward 23 (310/...)	Ward 23	78 892.00	
P1900028 Traffic Calming Measures Ward 5 (310/...)	Ward 5	77 160.00	
P0008199-Scanners (122/...)	Whole of the Municipality	73 749.00	
P1900103: High Mast Tower: 122	Whole of the Municipality	73 352.00	
P0900166 After Hour Vending Equipment (205/...)	Administrative or Head Office (Including Satellite Offices)	68 687.00	
A1600033 Repalce Transport Assets	Whole of the Municipality	68 497.00	
P1900120: Indoor Sound System: 121	Whole of the Municipality	65 000.00	
P1900027 Traffic Calming Measures Ward 3 (310/...)	Ward 3	61 500.00	
A1100110 Walkbehind Mowers	Whole of the Municipality	60 933.00	
P1200100-LV Networks Replace Stolen Services (700/...)	Whole of the Municipality	60 355.00	

P1600072-Replace Kerb Inlets Middelburg/Mhluzi W12 (540/...)	Ward 12	59 927.00	
P1900154: Replace Kerb Inlets Middelburg/Mhluzi Ward 22: 540	Ward 22	59 927.00	
P1600073-Replace Kerb Inlets Middelburg/Mhluzi W14 (540/...)	Ward 14	59 926.00	
P1000133-Water Replace Water Meters Eskom Towns (567/...)	Whole of the Municipality	59 517.00	
P1900030 Traffic Calming Measures Ward 10 (310/...)	Ward 10	59 220.00	
P1900026 Traffic Calming Measures Ward 2 (310/...)	Ward 2	59 214.00	
P1600014-Shelves at SCM (230/...)	Whole of the Municipality	59 194.00	
P1900025 Traffic Calming Measures (310/...)	Ward 1	58 560.00	
P1400057-Sealing of Roof (153/...)	Administrative or Head Office (Including Satellite Offices)	58 500.00	
P1900031 Traffic Calming Measures Ward 11 (310/...)	Ward 11	57 540.00	
P1900032 Traffic Calming Measures Ward 12 (310/...)	Ward 12	57 540.00	
P1900058 Biometrics Access Control Ward Whole: 122	Whole of the Municipality	55 301.00	
P1000036 Bowls Machine (530/...)	Whole of the Municipality	55 195.00	
A0900096-Replace Water Pump (566/...)	Region: Hendrina	54 800.00	
P1900089: New Shelves for Storage of Materials: 420	Whole of the Municipality	48 500.00	
P1800047 Replace Braking System Roller (300/...)	Whole of the Municipality	47 988.00	
P1800113: Insurance Assets: Machinery & Equipment: 250	Whole of the Municipality	44 582.00	
P1200092 Field Marking Equipment (530/...)	Whole of the Municipality	40 000.00	
P1600075-Replace Kerb Inlets Middelburg/Mhluzi W23 (540/...)	Ward 23	39 894.00	
P1600076-Replace Kerb Inlets Middelburg/Mhluzi W24 (540/...)	Ward 24	39 894.00	
P1600078-Replace Kerb Inlets Middelburg/Mhluzi W13 (540/...)	Ward 13	39 894.00	

P1600074-Replace Kerb Inlets Middelburg/Mhluzi W20 (540/...)	Ward 20	39 893.00	
P0008202 Portable Guard House (311/...)	Whole of the Municipality	38 000.00	
A1100203-Replace Redundant Equipment (550/...)	Whole of the Municipality	36 950.00	
P1900106: purchase of Safe: 122	Whole of the Municipality	34 708.00	
AA1300042 Equipment & Tools (539/...)	Whole of the Municipality	33 279.00	
P0008057-Water Distri M/Burg Replace Old Water Pipes (560/..	Whole of the Municipality	33 273.00	
P1900127: New Furniture & Office Equipment (310/...)	Whole of the Municipality	32 826.00	
A1800027 Machinery & Equipment	Administrative or Head Office (Including Satellite Offices)	30 470.00	
A1100207-Replace Plant & Equipment (566/...)	Region: Hendrina	29 800.00	
P1000277-Replace Furniture & Equipment (700/...)	Whole of the Municipality	29 234.00	
A1900138 Alterations of Offices at Mandla	Whole of the Municipality	26 724.00	
P1900171: Provincial Donation Furniture & Office Equipment	Administrative or Head Office (Including Satellite Offices)	26 400.00	
A1000129-Replace Underwater Pressure Drill (560/...)	Whole of the Municipality	26 000.00	
P1900130 Machinery and Equipment (515/...)	Whole of the Municipality	21 326.00	
P1500031-Township development Somaphepha (502/...)	Whole of the Municipality	19 872.00	
P1200019-Replace 2 Way Radios (122/...)	Administrative or Head Office (Including Satellite Offices)	19 400.00	
A1000298-Replace Sandfilters Kruger Dam (563/...)	Whole of the Municipality	19 200.00	
P1900083 Traffic Safety Banners & Gazebo W Whole: 310	Whole of the Municipality	18 547.00	
P1000286-Replace Furniture & Office Equipment (300/...)	Administrative or Head Office (Including Satellite Offices)	18 388.00	
P1200014-Instruments & Tools for ICT (122/...)	Administrative or Head Office (Including Satellite Offices)	16 750.00	

P1600063-Replace Stolen Services (Streetlights) (700/...)	Whole of the Municipality	16 375.00	
A1900023 Fridges for Water Sampling	Whole of the Municipality	14 078.00	
P1300071-New Equipment (310/...)	Whole of the Municipality	12 542.00	
P1100014-Replace Tools & Equipment (310/...)	Whole of the Municipality	12 174.00	
P0008300-Replace Furniture & Office Equipment (310/...)	Whole of the Municipality	12 158.00	
P1900105: Purchase of Digital camera: 122	Whole of the Municipality	9 789.00	
A1100042 Repalce Machinery & Equipment	Administrative or Head Office (Including Satellite Offices)	8 687.00	
P1100042-Replace Furniture & Office Equipment (122/...)	Administrative or Head Office (Including Satellite Offices)	8 261.00	
A1900058 Biometric Access Control	Whole of the Municipality	8 155.00	
P1900099: Purchase of New Digital Camera: 107	Whole of the Municipality	8 086.00	
P1200006-Replace Furniture & Equipment (108/...)	Administrative or Head Office (Including Satellite Offices)	7 380.00	
P1900109: Purchase Land (45m2 - Erf 175/5629 Mhluzi): 502	Whole of the Municipality	7 000.00	
P0900131 Furniture & Office Equipment (141/...)	Administrative or Head Office (Including Satellite Offices)	6 258.00	
A1300042 Equipment & Tools	Administrative or Head Office (Including Satellite Offices)	5 855.00	
P0008382 - LV Electrical Connections Bulk Whole Mun (710/...)	Whole of the Municipality	4 186.00	
P0008314-Furniture & office equipment (515/...)	Administrative or Head Office (Including Satellite Offices)	2 169.00	
P1900092 Replace Furniture & Office Equipment: 123	Administrative or Head Office (Including Satellite Offices)	2 050.00	
P1900084 Traffic Pledge Frame: 310	Whole of the Municipality	2 000.00	
P1500067 Video Camera (121/...)	Whole of the Municipality	700.00	

APPENDIX R – SERVICE CONNECTION BACKLOGS AT SCHOOL AND CLINICS

Service Backlogs: Schools and Clinics				
Establishments lacking basic services	Water	Sanitation	Electricity	Solid Waste Collection
Schools (NAMES, LOCATIONS)				
Middelburg Laerskool	x	x	X	x
Laerskool Staatpresident CR Swart	x	x	X	x
Kanonkop Laerskool	x	x	X	x
Future achievers	x	x	X	x
Dennisig Laerskool	x	x	X	x
Eastdene Primary School	x	x	X	x
Mthombeni Public School	x	x	X	x
Zikhuphule Primary School	x	x	X	x
Elusindisweni SP School	x	x	X	x
Reatlagile LP School	x	x	X	x
Mhluzi Lp School	x	x	X	x
Laerskool Rietkuil	x	x	X	x
Koorenfontein Laeskool				
Maziya Primary School	x	x	X	x
Hendrina Primary School	x	x	X	x
Mvuzo Primary School	x	x	X	x
Thushanang HP School	x	x	X	x
Tshwenyane HP School	x	x	X	x
Makhathini Lp School	x	x	X	x
Manyano Lp School	x	x	X	x
Arnot Colliety Primary	Borehole	Biological toilets	X	x
Mphephethe School	x	x	X	x
Tsiki Naledi School	x	x	X	x
Eikeboom Primary School	x	x	X	x
Alex Benjamin Secondary School	x	x	X	x
Middelburg Hoerskool	x	x	X	x
Tegniese Hoerskool	x	x	X	x
Nasaret Combined school	x	x	X	x
Kragveld Skool				
Steelcrest High School	x	x	X	x
LD Moetanelo School	x	x	X	x

Eastdene Indian High School	x	x	X	x
Kanonkop Hoerskool	x	x	X	x
Sofunda Secondary School	x	x	X	x
Mpanama Comprehensive High School	x	x	X	x
Ekwazini High School	x	x	X	x
Hoerskool Hendrina	x	x	X	x
Kwazamokuhle Secondary School	x	x	X	x
Moses Magagula Christian School	x	x	X	x
ST Peters Christian School	x	x	X	x
Sozama School	x	x	X	x
Nkangala FET College	x	x	X	x
Clinics (NAMES, LOCATIONS)				
Civic Centre clinic	x	x	X	x
Mhluzi Ext 4 (Smunye) clinic	x	x	X	x
Mhluzi Ext 6 clinic	x	x	X	x
Avalon-Newtown Parkhome	x	x	X	x
Nasaret clinic	x	x	X	x
Eastdene clinic	x	x	X	x
Hendrina Clinic	x	x	X	x
Kwazamokuhle clinic	x	x	X	x
Newtown clinic	x	x	X	x
Doornkop clinic	x	x	X	x
Sr Mashiteng Clinic	x	x	X	x
Pullenshope Clinic				
Midmed Hospital	x	x	X	x
Middelburg Hospital	x	x	X	x
<i>TP</i>				

APPENDIX S – SERVICE BACKLOGS EXPERIENCED BY THE COMMUNITY WHERE ANOTHER SPHERE OF GOVERNMENT IS RESPONSIBLE FOR SERVICE PROVISION

Service Backlogs Experienced by the Community where another Sphere of Government is the Service Provider (where the municipality whether or not act on agency basis)		
Services and Locations		Impact of backlogs
Clinics:	Ward 1,4, 6,7,8,11,28 requested clinics.	People travelling long distances to access health care.
Housing:	Ward 1,2,3,5 ,24,26,29 requested RDPs.	Increasing waiting list.
	Ward 9,24,29, requested residential stands.	Increased demand for land.
Licensing and Testing Centre:	Service provided by the Municipality.	N/A
Reservoirs	Service provided by the Municipality.	N/A
Schools (Primary and High):	Requests for primary/high school schools in ward 4,6,10,12,27,28,29.	
Sports Fields:	Service provided by the Municipality.	N/A

APPENDIX T – DECLARATION OF GRANTS MADE BY THE MUNICIPALITY

Declaration of Loans and Grants made by the municipality:				
All Organisation or Person in receipt of Loans */Grants* provided by the municipality	Nature of project	Conditions attached to funding	Value R' 000	Total Amount committed over previous and future years
			2018/2019	
BUSINESS LINKAGE	The centre provides a link to third parties in order to support, advise and assist smmes as well as corporate companies enquires	Annual and monthly expenditure report must be submitted to the accounting officer of the municipality	R 140 000	R 1 320 000
M/BURG TOURIST INF CENTRUM	The chamber is incurring monthly expenses in respect of the tourist information centre that are administered for the benefit of the town	Annual and monthly expenditure report must be submitted to the accounting officer of the municipality	R 430 000	R 1 350 000

ANIMAL PROTECTION SPCA.	To assist the spca with animal care as part of the municipality functions	Annual and monthly expenditure report must be submitted to the accounting officer of the municipality	R 900 000	R 3 150 000
FOREVER RESORT LOSKOP MARATHON	50km race that starts from steve tshwete municipal office in middelburg to loskop dam	Annual expenditure report must be submitted to the accounting officer of the municipality	R 50 000	R 425 000
OPERATIONAL GRANT	Ad hoc grant and support to municipal recreation club	Annual expenditure report must be submitted to the accounting officer of the municipality	R 320 000	R 1 173 000
			R 1 840 000	R 7 418 000
* Loans/Grants - whether in cash or in kind				TR

APPENDIX U – DECLARATION OF RETURNS NOT MADE IN DUE TIME UNDER MFMA S71

All Declaration of returns was made on time.

APPENDIX V – NATIONAL AND PROVINCIAL OUTCOME FOR LOCAL GOVERNMENT

National and Provincial Outcomes for Local Government		
Outcome/Output	Progress to date(2018/2019)	Number or Percentage Achieved
Output: Improving access to basic services:		
Water	830 Households provided with new water connections.	830hh
sanitation	706 Households provided with new sanitation connections.	706hh
Electricity	546 new households were electrified.	546hh
New Roads	8.674km of new roads were constructed.	9.486km
Storm water drainages	7.735km of Storm water was installed.	4.807km
Waste removal	295 new households received the service in ward 3,6,17.	295hh
Output: Implementation of the Community Work Programme		
Local Economic Development	For the 2017/2018 financial year about R 10 729 886,01 was budgeted for on the CWP and the following wards were identified for the implementation; 1, 2,3,4, 5,7, 9 and `29 targeting 1003 participants.	1003 jobs created

	The CWP is operating in the social and health, Environment, Agriculture, construction and Education.	
Output: Deepen democracy through a refined Ward Committee model		
Public participation	29 Ward committees were established. 29 Ward operational plans were developed. 5 Mayoral Outreaches took place.	100%
Output: Administrative and financial capability		
Administrative capabilities	The Municipal organisation structure provides for 1 613 permanent positions. By financial year end, 1474 positions were filled, with a staff turnover of 4.3%.	3.2% turnover
Institutional development	Employees were trained on various trainings.	425
Financial capabilities	During the year under review, our budget expectations were not fully realized. We budgeted for income amounting to R 1 629 197 214 and expenditure of R 1 598 611 631. By the close of our books at the end of the year, we had obtained an income of R1 506 929 361 (excluding capital grants received and public contributions), and we spent R 1 481 768 164, resulting in a surplus of R 25 161 197. Capital grants & public contributions was R 78 360 039. The total surplus including capital grants received and public contributions was R 103 521 236.	R 103 521 236 Surplus
Average Payment rate	For the year we achieved an average payment rate in excess of 103% because some residences had paid in advance.	103%
Audit opinion	Unqualified with matters on audit Opinion from the Auditor-General for 2017/2018.	Unqualified
Capital expenditure	Although we did not spend our full annual capital budget, we have been able to maintain our spending to 96% (2018:92%). Serious attempts had to be made to ensure that the entire capital budget is fully spent each year.	96%